



# **NSG Group FY2013 Quarter 3 Results**

(from 1 April 2012 to 31 December 2012)

Nippon Sheet Glass Co., Ltd. 31 January 2013



# **Mark Lyons**

**Chief Financial Officer** 

# **Iain Smith**

**Group Financial Controller** 

### **FY2013 Quarter 3 Results** (from 1 April 2012 to 31 December 2012)



Agenda

**Key Points** 

Financial Results

**Business Update** 

Restructuring Actions Update

Financing Update

# **Key Points - April to December 2012**



- Results reflect low levels of activity in the Group's major markets
- Challenging market conditions persist, particularly in Europe
- Restructuring programs and efficiency enhancements being increasingly realized
- Full-year profit guidance maintained
- Near term strategic focus remains on profit improvement

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#### **Consolidated Income Statement**



(JPY bn)	Cum Q3 FY2013	Cum Q3 FY2012	Change from Q3 FY12
Revenue	385.0	420.8	-9%**
Operating profit before amortization Amortization* Operating profit before exceptional items Exceptional items	4.7 (5.0) (0.3) (21.1)	12.0 (5.5) 6.5	
Operating profit/(loss)	(21.4)	6.5	•
Finance expenses (net) Share of JVs and associates Profit/(loss) before taxation	(10.4) 1.0 (30.8)	(10.4) 5.2 1.3	
Profit/(loss) for the period	(31.6)	2.2	•
Profit/(loss) attributable to owners of the parent	(32.1)	1.3	•
EBITDA	26.1	35.6	-27%

<sup>\*</sup> Amortization arising from the acquisition of Pilkington plc only

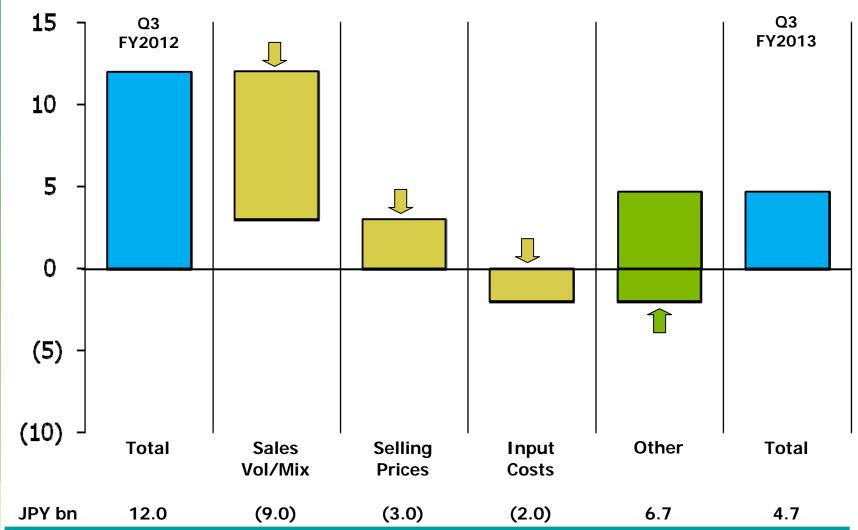
# Challenging market conditions continue to impact results

<sup>\*\* -5%</sup> based on constant exchange rates

# **Change Analysis**



**Operating Profit (before amortization and exceptionals)** 



Benefits of restructuring being increasingly realized

## **Exceptional items**



(JPY bn)

Restructuring costs, including employee termination payments Impairments of non-current assets Others

Q3 FY2013	
(14.1)	
(6.9)	
(0.1)	
(21.1)	

- Restructuring costs: as at 31 December 2012, 2,350 people had left the Group
- Impairment of float assets in Venice, Italy and Halmstad, Sweden

# **Consolidated Cash Flow Summary**



(JPY bn)	Cum Q3	Cum Q3
(SFT BIT)	FY2013	FY2012
Profit/(loss) for the period	(31.6)	2.2
Depreciation and amortization	26.4	29.1
Net change in working capital	5.2	(22.5)
Tax paid	(4.1)	(4.6)
Others	2.3	(18.9)
Net cash used in operating activities	(1.8)	(14.7)
Purchase of property, plant and equipment	(22.0)	(26.0)
Others	0.9	0.3
Net cash used in investing activities	(21.1)	(25.7)
Cash flow before financing activites	(22.9)	(40.4)

# Focused on cash management

# **Key Performance Indicators**



	31-Dec-12	31-Mar-12
Net Debt (JPY bn)	385	351
Net Debt/EBITDA	10.3x	7.6x
Net Debt/Equity Ratio	2.5	2.0
	Q3 FY2013	<u>Q3 FY2012</u>
EBITDA Interest Cover	2.5x	3.4x
Operating Return* on Sales	1.2%	2.8%

<sup>\*</sup> Before amortization arising from acquisition of Pilkington plc and exceptional items

Key performance indicators reflect challenging market conditions

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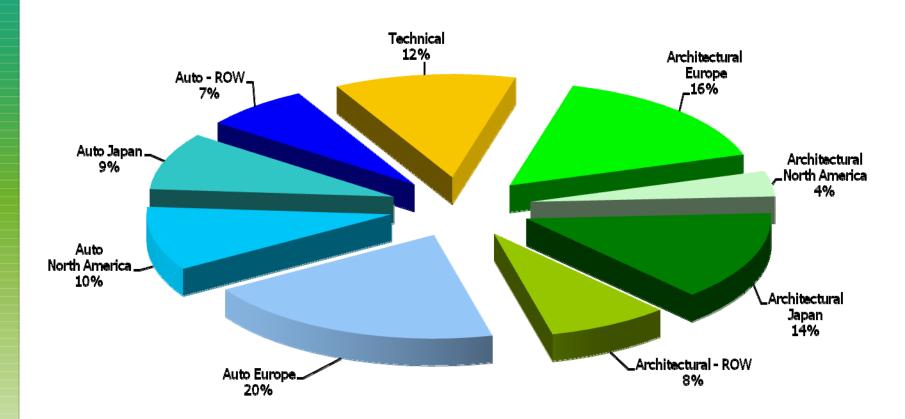
Restructuring Actions Update

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# **External Revenue – Group Businesses**



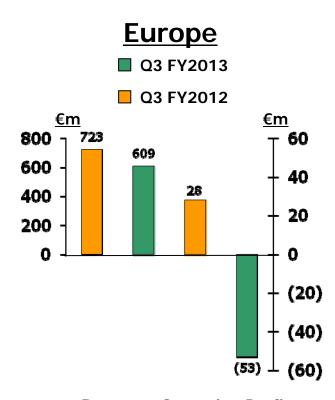
# ¥ 385 billion



**Cumulative Q3 FY2013** 

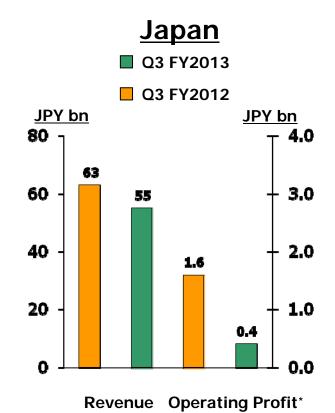
#### **Architectural** Q3 FY2013 v Q3 FY2012





Revenue Operating Profit\*

- Volumes and prices significantly below FY12 levels
- Reduced solar dispatches
- Capacity reductions continued in Q3



- · Domestic markets improving
- · Reduction in solar dispatches

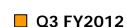
<sup>\*</sup>Operating profit before exceptional items

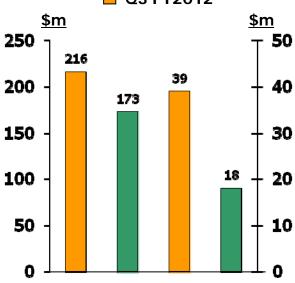
#### **Architectural** Q3 FY2013 v Q3 FY2012





**Q3 FY2013** 





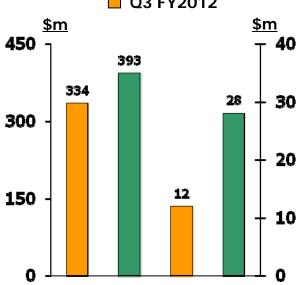
Revenue Operating Profit\*

- Domestic market volumes improving
- Solar dispatches lower than previous year

#### Rest of World\*\*







Revenue Operating Profit\*

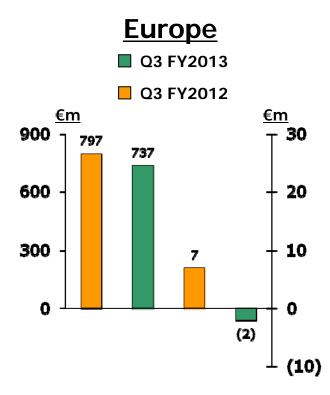
- FY2013 revenues benefiting from a full period of solar dispatches from Vietnam
- South American volumes similar to previous year
- Market conditions in South East Asia and China remain challenging

<sup>\*</sup>Operating profit before exceptional items

<sup>\*\*</sup>Rest of world includes Argentina, Chile, China, Malaysia and Vietnam

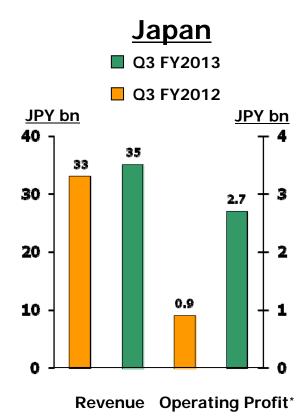
#### **Automotive** Q3 FY2013 v Q3 FY2012





Revenue Operating Profit\*

- Revenue and profits affected by reduced demand
- · Significant capacity reduction program initiated during Q3



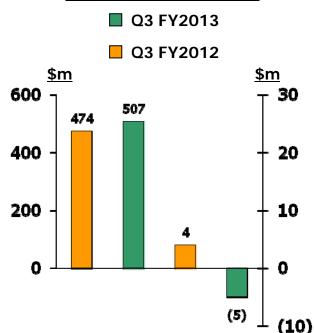
 Demand improved following recovery from **FY12** 

<sup>\*</sup>Operating profit before exceptional items

#### **Automotive** Q3 FY2013 v Q3 FY2012



#### **North America**



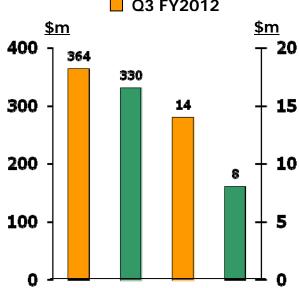
Revenue Operating Profit\*

- Revenues improving on increased volumes
- · Profitability remains weak

#### **Rest of World\*\***



**Q3 FY2013** 



Revenue Operating Profit\*

- Market conditions in South America remain challenging
- · Slowing demand in China and South East Asia

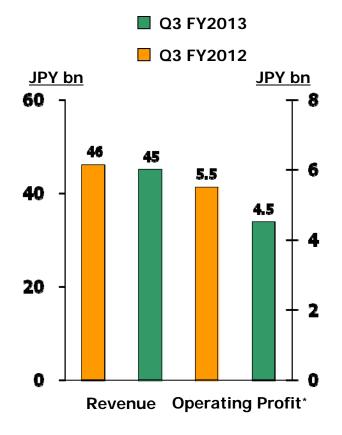
<sup>\*</sup>Operating profit before exceptional items

<sup>\*\*</sup>Rest of world includes Brazil, Argentina, Malaysia and China

#### **Technical Glass** Q3 FY2013 v Q3 FY2012



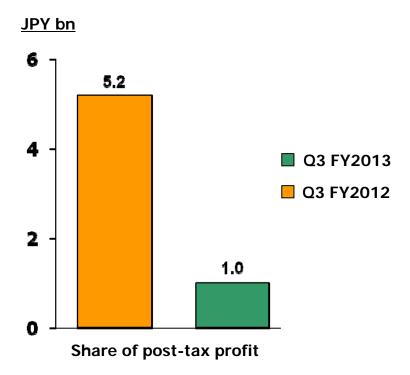
- Smart phones and tablet pc markets remain strong
- Glass cord results reflect weak **European Automotive markets**
- Demand in the office printer market slowing



#### **Joint Ventures and Associates**



- Cebrace profits fell, due to reduced volumes and prices
- Profits reduced in China



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# **Restructuring Actions Announced in Q3**



- 26 October announced consultation with employee representatives regarding the intention to close the Automotive sites in Landskrona, Sweden and Ylöjärvi, Finland
- 8 November announced intention to close the Architectural float line in Venice, Italy
- 8 November announced intention to close the Architectural float line in Halmstad, Sweden
- 14 December announced temporary hot hold of float line in St Helens, UK.

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## Financing update



#### Refinancing debt of JPY 110bn, which matures in FY2014, is progressing as follows:

- •A syndicated loan of JPY 70bn is being facilitated with Sumitomo Mitsui Banking Corporation
  - Syndication process is scheduled for mid-February, for completion in March 2013
  - Major Japanese banks are expected to participate in this syndication
- •Further JPY 40bn facility in progress with Sumitomo Mitsui **Banking Corporation**

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#### **Notice**



The projections contained in this document are based on information currently available to us and certain assumptions that we consider to be reasonable. Hence the actual results may differ. The major factors that may affect the results are the economic environment in major markets (such as Europe, Japan, the U.S. and Asia), product supply/demand shifts, and currency exchange fluctuations.

Nippon Sheet Glass Co., Ltd.



# **Appendices**

### **Revenue by Business** FY2013 Quarter 3



			North	Rest of	
(JPY bn)	Japan	Europe	America	World	Total
Architectural	54.7	62.4	13.9	31.4	162.4
Automotive	34.5	75.6	40.5	26.4	177.0
Technical	27.1	4.0	0.6	13.0	44.7
Others	0.8	0.1	0.0	0.0	0.9
Total	117.1	142.1	55.0	70.8	385.0

### **Operating Profit before Amortization**\* FY2013 Quarter 3



			North	Rest of		Ratio on
(JPY bn)	Japan	Europe	America	World	Total	Sales
Architectural	0.4	(5.5)	1.4	2.3	(1.4)	-1%
Automotive	2.7	(0.2)	(0.4)	0.6	2.7	2%
Technical	3.5	0.5	0.1	0.4	4.5	10%
Others	(2.1)	0.5	0.5	0.0	(1.1)	
Total	4.5	(4.7)	1.6	3.3	4.7	1%
Ratio on Sales	4%	-3%	3%	5%	1%	

<sup>\*</sup>Operating profit before amortization and exceptional items

### **Operating Profit after Amortization**\* FY2013 Quarter 3

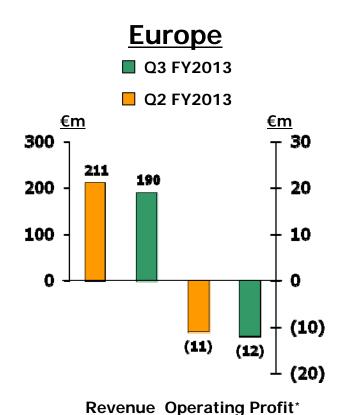


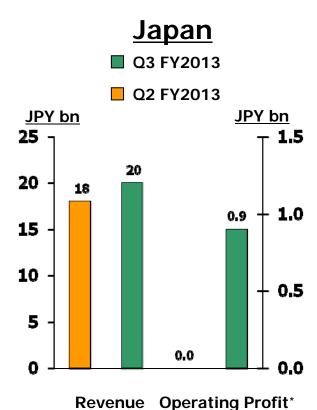
			North	Rest of		Ratio on
(JPY bn)	Japan	Europe	America	World	Total	Sales
Architectural	0.4	(5.5)	1.4	2.3	(1.4)	-1%
Automotive	2.7	(0.2)	(0.4)	0.6	2.7	2%
Technical	3.5	0.5	0.1	0.4	4.5	10%
Others	(2.1)	(2.8)	(0.5)	(0.7)	(6.1)	
Total	4.5	(8.0)	0.6	2.6	(0.3)	0%
Ratio on Sales	4%	-6%	1%	4%	0%	

<sup>\*</sup>Operating profit after amortization but before exceptional items

#### **Architectural** Q3 FY2013 v Q2 FY2013



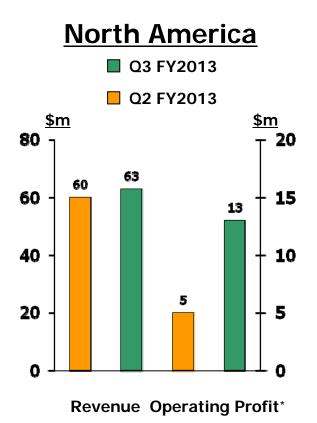


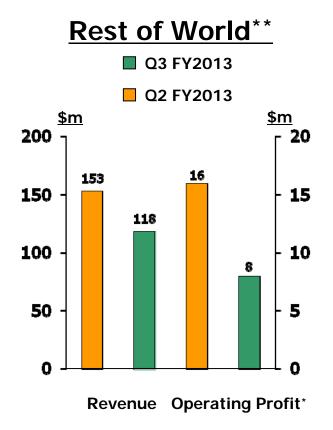


<sup>\*</sup>Operating profit before exceptional items

#### **Architectural** Q3 FY2013 v Q2 FY2013





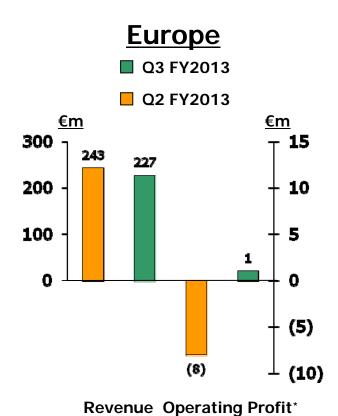


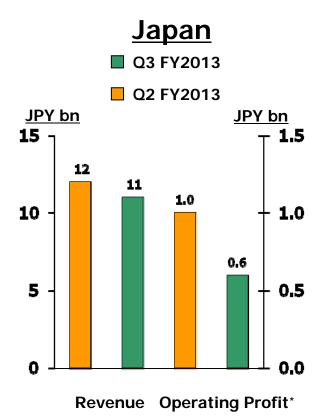
<sup>\*</sup>Operating profit before exceptional items

<sup>\*\*</sup>Rest of world includes Argentina, Chile, China, Malaysia and Vietnam

#### **Automotive** Q3 FY2013 v Q2 FY2013





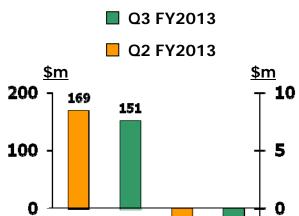


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#### **Automotive** Q3 FY2013 v Q2 FY2013







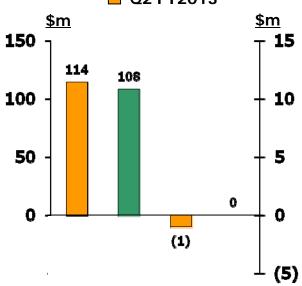
Revenue Operating Profit\*

(2)

#### Rest of World\*\*







Revenue Operating Profit\*

(5)

(10)

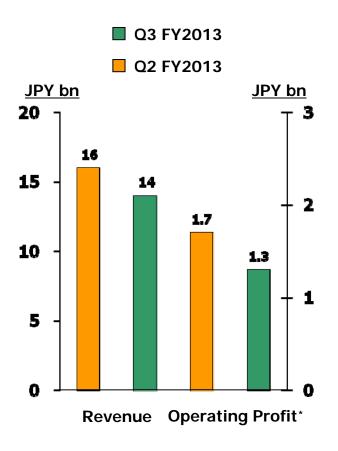
(7)

<sup>\*</sup>Operating profit before exceptional items

<sup>\*\*</sup>Rest of world includes Brazil, Argentina, Malaysia and China

### **Technical Glass** Q3 FY2013 v Q2 FY2013





<sup>\*</sup>Operating profit before exceptional items

# **Assumptions**



	Q3 FY2012	Q3 FY2013
Average rates used:		
JPY/GBP	127	127
JPY/EUR	110	102
JPY/USD	79	80
Closing rates used:		
JPY/GBP	119	142
JPY/EUR	99	115
JPY/USD	76	87

