

2021

# ANNUAL CONSOLIDATED FINANCIAL STATEMENTS

**FISCAL YEAR ENDED 31 MARCH 2021**

**NIPPON SHEET GLASS COMPANY, LIMITED**



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# 1. Management Policy, Business Environment and Issues to be Addressed

## (1) Management Principle

NSG Group announced its new management principle "Our Vision" at the company's 100th anniversary in 2018. "Our Vision" comprises the Mission (core purpose), Aspiration (desired future position) and Core Values (the basis on which we work and conduct ourselves).

With "Our Vision," NSG Group is striving to realize a sustainable society by offering new values and services with glass swiftly and appropriately to meet the growing needs of our customers and society.

## Management Principles – "Our Vision"



## (2) NSG Group's MediumTerm Vision

In order to fulfill its mission of "changing our surroundings, improving our world", NSG Group recently formulated a MediumTerm Vision to become "A global glass supplier contributing to the world with high value-added glass products and services" as a direction the Group should be heading for.

Based on this, the Group has set forth "Three Areas of Contribution" to be focused on as follows:

- 1) Safety & Comfort: To create people-friendly surroundings and a living space that is pleasant, safe and healthy
- 2) Eco society: To create an eco-friendly world by various contributions such as a shift to renewable energy and lowering the usage of air-conditioning and heating
- 3) Information and Telecommunication: To contribute to the development of Information and Telecommunication to make people's lives more convenient and to support the advancement of the society

Also, as our aspiration for the future state of the Group, we strive

- To never fail to take up challenges and follow through to deliver results, and
- To continue to provide employees with opportunities to grow and find joy in working.

## Medium Term Vision & Three Areas of Contribution

Mission: Changing our surroundings, improving our world  
 Medium Term Vision: A global glass supplier contributing to the world with high value-added glass products and services





issuing Class A Shares in 2017; achieved the target to reduce financial expenses one year earlier; and resumed dividend distribution for the first time in the last six years.

Although the Group steadily improved its profits up to FY2019 as mentioned above, it was severely impacted by the sharp drop of automotive production in Europe and the deterioration of supply and demand balance in architectural glass markets since the beginning of FY2020 and then, further damage was inflicted by the outbreak of COVID-19 pandemic. As a result, the Group failed to achieve the financial targets of MTP Phase 2 in FY2020, the final year of MTP Phase2.

(5) Business Environment, and Initiatives and Targets in New Medium Term Plan “Revival Plan 24 (RP24)”

Although NSG Group started efforts to transform itself into a “VA glass company” under the Medium Term Plan (MTP), cyclical nature of its business with a high fixed cost ratio has not been changed sufficiently. Reflecting on the outcome, the Group recognized the need for more drastic reforms. Against this backdrop, RP24 was developed to be executed during the critical period from FY2022 to FY2024 in order to build business strength for the cycle of sustained growth.

**A) Business Environment and Issues to be Addressed**

The current pandemic of novel coronavirus has not only threatened the health and lives of people across the globe but also affected the global economy significantly. Economic activities gradually resumed from the middle of 2020 and demand relevant to the Group recovered rapidly. We anticipate that gradual demand recovery will continue going forward, and yet it will take some time before demand returns to the pre-pandemic levels.

In the float glass industry, commoditization of products and competition are intensifying with the entry of glass manufacturers from emerging markets. On the other hand, climate change due to global warming has been recognized as a global risk, and the reduction of greenhouse gas emissions from the glass production process has become one of our material management issues.

Meanwhile, there is a growing need for technical glass. In the Architectural Glass area, demand for energy-saving and energy-generating glass is expanding in line with the increasing use of natural energy and also products which contribute to maintaining health and hygiene is growing. In the Automotive Glass area, expectations are increasing for products that can respond to the “once-in-a-century” technical innovation in the automotive industry (CASE). Moreover, peoples’ work and lifestyles are likely to change significantly in the “post-Covid-19 world” with the advancement of digital transformation, which would lead us to much more expectation that glass materials could make a contribution in fields such as life science, IoT and cloud computing.

**B) Main Initiatives of RP24**

In RP24, we will execute the following “Three Reforms” and “Two Key Initiatives” decisively and build business strength to sustain the cycle of growth.

**Three Reforms:**

① Cost structure reform	Fundamental cost structure reform including headcount reduction, fixed cost reduction and procurement cost reduction will be executed to lower the cost base further
② Business structure reform	Expansion of value-added business, development of new growth businesses, and emphasis on investment and asset efficiency to transform business structure and sustain the cycle of growth
③ Corporate culture reform	Value “customer focus”, “swift decision making and action” and “overcoming difficulties,” and transform into a company group that never fails to take up challenges and follow through to deliver results

## Two Key Initiatives:

① Restoration of financial stability	<ul style="list-style-type: none"> <li>● Focus of growth investment on strategically core businesses and selectively allocate and prioritize other capital expenditure</li> <li>● Thorough review of cost and improvement of productivity to build a robust business that can generate profit and free cash flow constantly</li> <li>● Generation of free cashflow and net profit aiming to enhance equity, while proactively reviewing further enhancement of equity from a longer term viewpoint</li> </ul>
② Transformation into more profitable business portfolio	<ul style="list-style-type: none"> <li>● Bold strategic review of shrinking or exiting non-core businesses</li> <li>● Focus of management resources on growth and high value-added areas, considering investment and asset efficiency</li> <li>● Business profitability improvement and management cost reduction to establish the cycle of sustained growth</li> </ul>

## C) Financial Targets

NSG Group's most urgent task is to recover a sustainable financial base. To this end, the Group aims to restore equity ratio to more than 10 percent quickly by steadily generating net profit and free cash flow every term. Meanwhile the Group will also proactively review further enhancement of equity from a longer term viewpoint

- Improvement of OP margin via: Cost structure reform, business structure reform, business portfolio transformation
- Selective and focused investment: control of the total capital expenditure, prioritization according to asset efficiency, growth potential and added value

Financial targets for the final year of RP24 (FY2024) are as follows:

Operating profit Margin*1	8%
Net profit/loss*2	> JPY 30 bn cumulatively for 3 years
Equity ration	> 10%
Free cash flow	> JPY 10 bn

\*1: Operating profit after amortization

\*2: Profit attributable to owners of the parent

## (6) Approach to Sustainability

Based on "Our Vision", the Group has adopted five Materiality categories to attain sustainable growth of the Group and contribute to a sustainable society in the medium- to long-term. They are "Ethics and Compliance", "Society Shift and Innovation", "Environment", "Safe and High-Quality Products and Services", and "Human Capital".

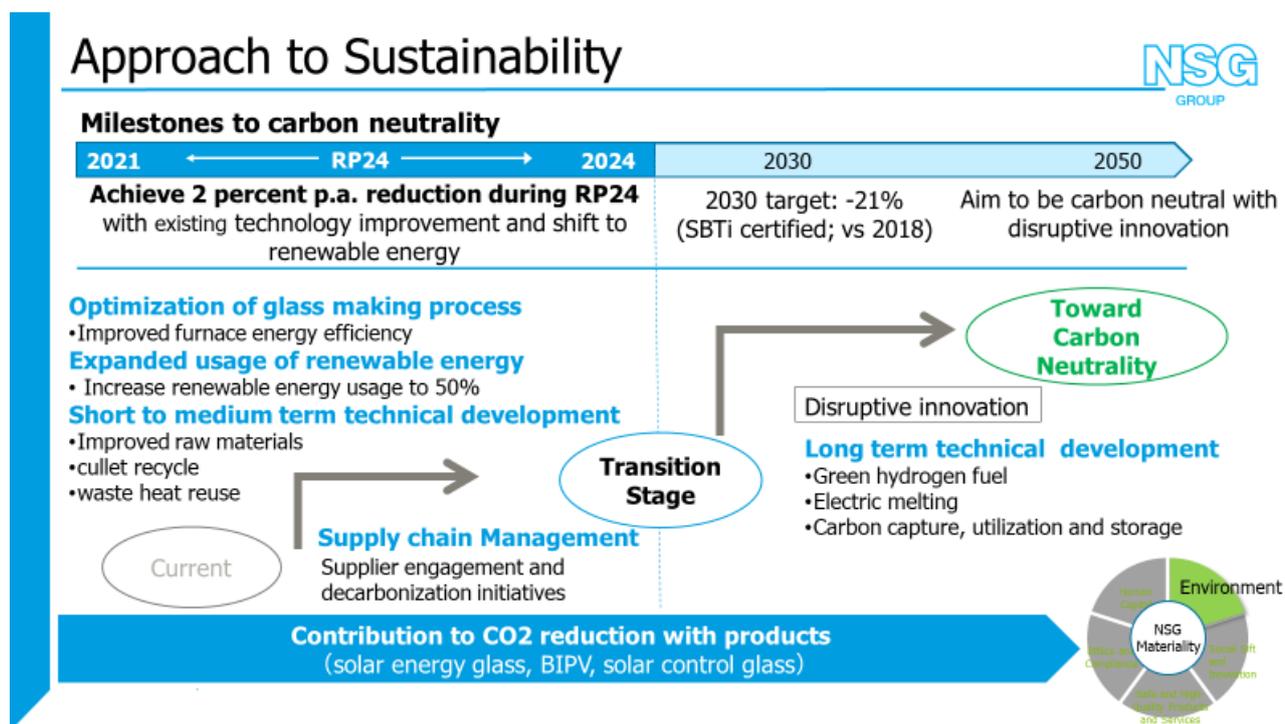
Amongst them, in the category of Environment, tackling climate change is a global challenge today and we also consider that it is the top priority management issue for the Group. While products indispensable for promoting energy creation and energy saving are expected to become more important in the future, the Group has the strength in providing such products that can contribute to the advancement of Eco Society as solar energy glass and energy saving glass for ZEB/ZEH and thus, will focus on further expansion of their sales.

Moreover, we aim to reduce greenhouse gas emissions from our production process by 21% compared to 2018 by 2030 and this target is certified as SBT\* initiative. In order to achieve this target, we will reduce CO2 emission by 2 percent p.a. during the RP24 period by optimizing glass making process, developing energy saving technologies, and expanding the use of renewable energy. We will set feasible targets for the immediate future and concentrate on achieving them. After that, we will pave the way towards carbon neutrality by means of disruptive innovation. Specific steps to this end should be laid out soon.

In parallel, as a token of endorsing TCFD (Task Force on Climate-related Financial Disclosures) recommendations, the Group will conduct internal evaluation and analysis from the four perspectives of "governance", "strategy", "risk

management”, and “metrics and targets” at an early date so as to solidify its management foundation.

\* SBT (Science Based Targets) are a set of greenhouse gas reduction targets consistent with scientific knowledge



## 2. Business and Other Risks

The Group regularly reviews the principal financial and operating risk factors considered relevant to its current business activities and financial position. An updated analysis of the principal financial and operating risk factors facing the Group is presented below. Any references to future events below are based on what the Group judged as effective as at the end of this financial year. Therefore, the list below is not comprehensive of all the risk factors relevant to the Group and any risk factor unforeseen or considered immaterial as of now could emerge and impact the Group in the future. There were no material issues or events occurring during the year that cast doubt on the ability of the Group to continue to operate as a going concern for the foreseeable future.

### (1) Impact of the COVID-19 pandemic

The Group's operations, product shipments and input material logistics were impacted by the global COVID-19 pandemic, which started in February to March 2020, and then most severely affected the Group during the first quarter of FY2021. Lockdowns imposed in response to the pandemic caused a sharp reduction in demand for the Group's products, with the decline in demand being especially severe in the Automotive industry. The Group reacted by temporarily reducing and closing its manufacturing activities, particularly in Europe and North and South America, to match its customers' reduction in production and product shipments. Although many of the Group's key markets have rebound strongly since late May 2020, the pandemic is still affecting economic activities in many regions and industries. Should the continued impact of the pandemic result in a further slowdown in the global economy, lower construction activities or vehicle production, the Group's business and financial performance could be affected.

### (2) Economic conditions

The Group operates in three principal regions around the world being, Asia including Japan, Europe, and the Americas. As a result, changes in the business environment of the Group's customers worldwide including as a result of the COVID-19 pandemic, together with geopolitical issues such as global supply chain disruptions and the US-China trade war, may affect the Group's business.

In addition, the Group believes that emerging markets such as South America will grow at a faster pace than developed countries or regions in the long run, but, compared to the developed countries or regions in which the Group operates, there is also a greater potential risk.

### (3) Dependency on certain specified industries and sectors

The Group's Architectural and Automotive businesses together account for over 90 percent of Group revenues for the year ended 31 March 2021. In FY2021, the Group's Architectural and Automotive business accounted for 43 percent and 49 percent of sales to external customers respectively. Products are principally provided to customers in the construction, housing and automotive industries. These industries have historically experienced swings in demand in response to cyclical changes in consumer confidence, and this is likely to continue to be the case in the future.

The Group is working to increase its revenues generated from value-added glass products that generate higher than average margins and are typically sold into markets with significant growth prospects. Such products would normally have a lower level of cyclical volatility than commodity products and are therefore less likely to be affected by deteriorating economic conditions. However, there can be no assurance that such products will continue to enjoy higher than average margins, or that the markets for such products will continue to grow at higher than average rates. In addition, technological advances by other glass manufacturers in these areas could lead to an increased level of competition with a resulting erosion of profit margins for value-added products.

Further, there is a possibility that customers may change their strategies in such a way that is disadvantageous to the Group. In that case, the business results and financial condition of the Group may be affected, particularly with respect to value-added products that have been designed for such specific customers.

A significant level of consolidation in the automotive industry is leading to increased purchasing power for the Group's automotive customers and could mean that the Group's automotive customer base becomes more concentrated. Further, historic changes in the automotive industry such as CASE (Connected, Autonomous, Shared and Services, and Electric) might affect the supply chain significantly. The Group will further improve productivity, lower cost and review and refocus resources in order to adapt to these drastic changes in its markets. However, if such actions do not work effectively well, the Group's business and financial performance could be affected.

#### (4) Competition

The Group competes with domestic and overseas glass product manufacturers. The Group also competes with material manufacturers of various plastic, metal and other materials used in the Architectural, Automotive and/or IT sectors. Although the Group endeavours to ensure a competitive edge in the provision of original technologies and products in these markets, if the Group is unable to ensure a competitive advantage due to changes in market requirements or due to the emergence of a manufacturer providing low-cost products, or due to the entry to one of the Group's markets of a manufacturer with a solid customer base and a high level of name recognition, or if its competitors receive governmental subsidies which are not available to it, there could be an adverse effect on the Group's financial performance and position.

#### (5) Development of new products and technological innovation

The Group focuses on developing original technologies and products in its existing business fields and on developing new products in non-exploited business fields. Swift and adequate responses to rapid and significant technological changes in recent years are required for the Group to enhance and maintain the technological competitiveness of its products and services. It is important for the Group to look ahead of customers' needs and technological developments and to allocate and focus its resources selectively on the areas where it has strengths so that new technologies, products and businesses can be developed effectively. However, the new product development process could require considerable time and expenses, and the Group might be requested to invest considerable amounts of capital and resources before achieving revenues from the sale of new products. Should any competitor develop new technology with its intellectual property such as patent properly secured, and successfully launch a new product in the target market using such technology earlier than the Group, or if alternative technologies and products are preferred by the market, the previous investment in the Group's product development might not produce the profits initially expected. Should the Group be unable to predict or respond to an anticipated technological innovation and/or succeed in the development of a new product that sufficiently meets customers' needs, such failure in product development or technological innovation could adversely affect the Group's businesses, financial performance and financial position.

#### (6) Funds necessary for future business operations

The Group might have to additionally raise funds to 1) launch new products, 2) conduct business or R&D projects, 3) extend manufacturing capacity, 4) acquire a supplementary business, technology or service, 5) implement cost-saving initiatives and restructuring projects, or 6) repay maturing debt or redeem Class A Shares. Further, raising additional funds could be required at an unexpected timing, should an early repayment of debt be required as a result of a breach of certain terms and conditions of a loan agreement. Although, at the end of FY2021, the Group experienced a circumstance which could have caused a breach of one of the financial covenants provided in the loan agreements with some Japanese lenders, it obtained advanced written consent from each relevant lender to the effect that they would not test such covenants or that the prevailing circumstances did not constitute a breach of such covenants. If the Group experiences the same circumstance at the end of FY2022, however, it could be required to immediately repay debt that would otherwise be due for repayment at a later date. If the Group cannot raise such necessary funds as described above with the intended conditions or at all, it might not be able to invest in the expansion, development or reinforcement of any product or service, capitalize on an opportunity for business development, ensure higher competitiveness to its competitors or maintain its finance expenses at a competitive level, or the Group's business and financial position could be negatively affected.

#### (7) Overseas operations

The Group has many production facilities in numerous areas around the world including Japan, elsewhere in Asia, Europe, North America, and South America. The Group also has various joint venture operations, investments, alliances and subsidiary operations in emerging markets such as South America, Russia, and China. The Group believes that the stakes it holds in these operations are an important part of its strategy to keep its manufacturing capacities in these regions. However, there can be no assurance that there will not be a deterioration in the underlying markets faced by the Group's affiliates and subsidiaries in these regions. The Group has recorded accounting impairments previously with respect to such businesses, and a further deterioration in markets in these regions could mean that the Group will have to recognize further impairments in the future. In addition, the Group could face unexpected losses from these investments if it becomes difficult to continue an operation as a result of disagreements with its joint venture partners or other partners regarding business operation policy or for other reasons.

#### (8) Risk involved in the suspension of production due to incidents including accidents and natural disasters

The Group undertakes regular anti-disaster inspections and the maintenance of facilities in order to minimize the potential adverse effects that might be caused by the suspension of production activity. In addition to this, to minimize the potential adverse effects on production facilities due to a natural disaster or incident (including an earthquake, a typhoon, a flood, an electrical power outage or any other type of event that causes a suspension of the Group's or of its customers' production), business continuity plans (BCP) are formulated at major business locations. Nevertheless, a negative impact on its facilities as a consequence of a natural disaster, or other such incident including, for example, the Covid-19 pandemic, cannot always be mitigated. In some cases, certain types of products manufactured at a Group facility might not be able to be produced by another facility. Consequently, in case that production activity is suspended at a facility due to a natural disaster, the possibility of considerably reduced production capacity for certain specific product(s) could adversely affect the Group's financial performance and financial position. The Group insures against such events but there can be no guarantee that such insurance will fully compensate the Group in all circumstances or may not fully or partially cover an event. In such case the Group's financial performance and financial position could be adversely affected.

#### (9) Fluctuations in foreign exchange and interest rates

The Group has manufacturing operations in a variety of different countries around the world. Consequently, the Group is exposed to the risk of fluctuations in foreign exchange and interest rates associated with those countries. In addition, as the assets and liabilities denominated in local currencies are translated into yen when consolidated financial statements are prepared, the Group might be exposed to the risk of fluctuations in foreign exchange rates. Furthermore, fluctuations in interest rates might affect the values of interest expenses, interest income or financial assets and liabilities. Although the Group aims to hedge these risks with such contracts as foreign exchange forward and interest rate swap, such fluctuations in foreign exchange and interest rates could adversely affect the Group's businesses, financial performance and financial position.

#### (10) Changes in supply of raw materials and fuel, and distribution of products

Specific raw materials, such as silica sand and soda ash, energy and fuels, such as fuel oil, natural gas and electricity, transportation and storage, and in some countries and regions, carbon emission rights, are critical to the glass manufacturing and distribution processes. The Group uses commodity derivatives and swap contracts to hedge the effect of fluctuations in the market prices of raw materials and fuel. However, there can be no assurance that such measures can eliminate the impact of future increases in the prices of raw materials and energy. Increases or fluctuations in their costs and prices may adversely affect the Group's financial performance and financial condition.

The Group has entered into purchase agreements with selected suppliers of raw materials and energy for medium and long-term fixed prices. The Group also sells its products through third party distributors in addition to its own distribution channels. If, for some reason, the Group's relationship with a major supplier or distributor ended, or such suppliers failed to perform their contractual obligations, the Group may have to enter into agreements with less favorable terms and conditions, or the supply of raw materials and the distribution of products may be impeded. This may result in the Group's financial performance and financial condition being adversely affected.

#### (11) Retirement Benefit Obligations

The Group operates numerous corporate pension plans and healthcare benefit plans for retiring employees. In the event of large fluctuations in the market value of the assets backing such schemes, discount rates used to calculate pension liabilities, or mortality assumptions used in the calculation of pension liabilities, the Group may be obliged to contribute additional funds into the schemes.

While providing appropriate retirement benefit plans for its employees, the Group regularly reviews its retirement benefit obligations in order to reduce the risk to the Group. In recent years the Group has taken actions such as reducing the risk profile of assets within asset backed schemes, hedging longevity risks of certain groups of pensioners, and capping pensionable salaries for certain groups of active employees. However, there can be no assurance that such actions will be completely effective in eliminating the risk of increasing cash outflows into the Group's pension schemes in the future.

#### (12) Legal restrictions

The Company and its subsidiaries and affiliates are subject to local and international regulations regarding investments, imports and exports, fair competition rules, regulations for environmental conservation, and other laws regarding

business transactions, labor, pension, intellectual property rights, income tax, currency control and so forth of the respective countries and regions where they operate. Any change to these laws and regulations or operation thereof could adversely affect the Group's financial performance and financial position through limitation of the Group's business activities or imposition of expenses to be disbursed regarding legal compliance or penalty fees, and their subsequent claims for damages based on civil liability, to the Group by reason of infringement of any of the relevant laws and regulations.

The "NSG Group Code of Ethics" applies to employees in all Group businesses and its Ethics and Compliance function continuously provides communications and trainings of the ethics and compliance program to its directors, officers and employees to ensure their compliance with laws, regulations and its Articles of Incorporation as well as ethical behavior. However, should an act by the Group companies or a director, officer or employee thereof be non-compliant with laws or regulations, the Group's reputation, business or financial performance or position could be adversely affected.

#### (13) Business strategies

The Group's business strategies are affected by a variety of factors, including the economic environment, the price of raw materials, foreign exchange rates, and the development and provision of new technologies and products. However, there can be no assurances that, under these conditions, the intended results of the business strategies will be achieved. Furthermore, it is possible that the proposed execution of the Group's business plan will not be delivered, or that the intended effects will not be realized.

The Group develops and invests in new technology and products with the aim of transitioning from relatively low margin products to value-added products in order to keep its competitive advantages. However, there can be no assurance that the Group can succeed in development and commercialization of higher technology earlier than its competitors, or, as a result, can ensure higher competitiveness than its competitors. The Group will focus on drastic reform of profit structure, restoration of financial stability and transformation of business portfolio under the "Revival Plan (RP24)" as stated in the "Issues to be addressed. However, should the business strategy fail to be executed as planned, the need for additional restructuring or disposals, and incidental additional funding or financial support, could arise.

#### (14) Intellectual property rights

Patents and other intellectual property rights are an important competitive factor in the Group's operation. However, there can be no assurance that the Group will always be successful in adequately protecting its intellectual property rights. The competitive advantages of such rights could be lost in future. In addition, the Group conducts its operations globally, which increases the risk of disputes between the Group and third parties over intellectual property rights. Any such infringements or disputes could have a negative impact on the Group's business, financial performance and financial condition.

#### (15) Civil liability

If individuals are injured as a result of defects in the Group's products, the Group could be subject to claims for damages based on product liability. In addition, the occurrence of the claim could negatively affect the Group's reputation. The Group strives to ensure that its products are of the highest quality. However, if unexpected quality problems occur, the Group may need to conduct a major recall. If this happens, the Group's reputation may be harmed, and its financial performance and financial position may be adversely affected.

#### (16) Laws, regulations and other requirements regarding environment and climate change

The Group is focusing on efforts to build a sustainable society such as measuring its performance against targets aimed at contributing to the mitigation of climate change. The Group makes efforts to work on environmental issues such as greenhouse gas reduction, energy saving and generation, waste reduction and non-use or removal of harmful substances in order to have a beneficial environmental impact and comply with all relevant laws and regulations. However, any change to environmental laws and regulations or operation thereof, could adversely affect the Group's reputation, financial performance and financial position through limitation of the Group's business activities or imposition of expenses to be disbursed regarding legal compliance or penalty fees charged to the Group by reason of infringement of any relevant laws and regulations. Further, the Group's operates against a backdrop of increasing requirements by stakeholders and society in general for companies to take actions to protect the environment and to reduce climate change, and to disclose those actions. A failure to take such actions and disclose them appropriately, may adversely affect the Group's reputation, financial performance and financial position

#### (17) Evaluation and impairment of balance sheet assets

The Group has a considerable value of assets included on its balance sheet that must be tested annually for impairment, or in response to a negative event. Such assets include, but are not limited to, goodwill and intangible assets arising on the acquisition of Pilkington plc, and deferred taxation assets arising largely from historic taxable losses generated in certain territories. There can be no assurance that goodwill or intangible assets held with respect to each cash generating unit will not be impaired in the future. In particular, if the performance of the Group in the future does not improve to the extent that has been assumed in previous impairment tests, then impairments of such assets in the future will be more likely. Further, should the Group decide to reduce the size of, or exit certain businesses in response to changes in the economic situation, other assets could also be impaired.

The Group reviews the realization profile of deferred tax assets annually and there can be no assurance that there will not be write downs in the future. Write-downs could arise in the future as a result of the application of reduced tax rates to the deferred tax assets recognized on the Group's balance sheet. Balance sheet values could be affected by factors such as a reduction in profit, the volatility of foreign exchange markets, causing a reduction in consolidated asset values, and the write-downs and write-offs of assets. Such factors could reduce shareholders' equity further and adversely affect funding and business transactions and as a result the Group's business and financial performance and position.

#### (18) Information security

The Group owns and uses various kinds of confidential information and data related to its business activities. Controls over information technology systems are increasingly important to enable the Group to control such information and data appropriately and manage the operations efficiently. The Group makes strenuous efforts to protect such confidential information and its information systems, but in case the information system and the business activities are disrupted or any confidential information leaks externally due to any events such as natural disasters, telecommunications failures, computer viruses and cyber-attacks, it could have a material adverse effect on the Group's financial performance and financial position.

#### (19) Employing and retaining talents

The Group's development and future growth depends largely on employing and developing capable employees. The Group has been taking actions to employ, develop and retain talented people. However, competition to attract talented employees is increasingly intense, especially regarding those with technical and scientific backgrounds. Should the Group be unable to employ, develop or retain required people in a timely manner, it could affect the Group's business and financial performance adversely.

#### (20) Class A Shares

The right to request that the Company should acquire Class A Shares in exchange for ordinary shares granted to the holders of those Class A Shares may be exercised by such shareholders only on or after 1 July 2020, as provided in a subscription agreement entered into by and among the Company and Class A shareholders. However, due to the occurrence of a Conversion Restriction Removal Reason, the shareholders may exercise such right on or after 22 May 2020. Should all or part of Class A Shares be converted into ordinary shares, the number of ordinary shares issued would increase, which could dilute the value attributable on a per-share basis as well as adversely affect the trading and price of the Company's shares. Further, in such a case, one or more shareholders of Class A Shares could become a Major Shareholder(s) and their voting or disposals of shareholding could affect the Company's business activities and the demand and supply of the Company's shares.

### 3. Analysis of Financial Position, Operating Results and Cash Flow by Management

#### (1) Business results

(JPYm)

	Revenue	Operating profit before exceptional items	Profit / (Loss) before taxation	Profit/(loss) for the period	Profit/(loss) attributable to owners of the parent
FY2021	499,224	13,067	(17,171)	(16,316)	(16,930)
FY2020	556,178	21,177	(13,549)	(17,518)	(18,925)
Change (%)	(10.2)	(38.3)	-	-	-

#### 1) Background to Results

The Group's core markets continued, during the fourth quarter, to recover from the impact of the COVID-19 pandemic. Vaccination programs and the gradual loosening of lockdown measures have aided consumer confidence in some markets, whilst in other markets where COVID-19 infections have remained high or even increased, governments have responded with the further imposition of social rather than industrial lockdowns, enabling the Group's facilities to continue operating. Architectural markets experienced robust activity, especially in Europe and South America. Demand for Solar Energy glass remained strong, largely unaffected by COVID-19 factors. Automotive markets continued to recover gradually from the low levels experienced earlier in the year, with demand during the fourth quarter exceeding the levels of the previous year. Demand in most regions was, however, curtailed by shortages of computer-chips and other components at the Group's customers. Technical glass markets were mixed, with fourth-quarter demand improving in some areas and remaining weak in others.

#### 2) Review by Business Segment

The Group's business lines cover three core product sectors: Architectural, Automotive, and Technical Glass.

Architectural, representing 43 percent of cumulative revenues, includes the manufacture and sale of flat glass and various interior and exterior glazing products within the commercial and residential markets. It also includes glass for the Solar Energy sector.

Automotive, with 49 percent of cumulative revenues, supplies a wide range of automotive glazing for new vehicles and for replacement markets.

Technical Glass, representing 8 percent of cumulative revenues, comprises several discrete businesses, including the manufacture and sale of very thin glass used as cover glass for displays, lenses and light guides for printers, as well as glass fiber products, such as battery separators and glass components for engine timing belts.

Other operations include corporate costs, consolidation adjustments, certain small businesses not included in the segments covered above and the amortization of other intangible assets related to the acquisition of Pilkington.

The table below shows a summary of cumulative results by business segment.

(JPYm)

	Revenue		Operating profit before exceptional items	
	FY21	FY20	FY21	FY20
Architectural	215,501	233,687	15,670	17,331
Automotive	245,184	280,977	1,802	6,100
Technical Glass	36,818	40,143	6,707	7,116
Other operations	1,721	1,371	(11,112)	(9,370)
Total	499,224	556,178	13,067	21,177

#### Architectural

The Architectural business recorded cumulative revenues of ¥ 215,501 million (4Q FY2020: ¥ 233,687 million) and an operating profit of ¥ 15,670 million (4Q FY2020: ¥ 17,331 million).

Architectural revenues and profits fell from the previous year due to the impact on demand of the COVID-19 pandemic, particularly during the first quarter of the year. Profits exceeded the previous year in each of the second, third and fourth quarters.

In Europe, representing 39 percent of the Group's architectural sales, cumulative revenues fell due to lower volumes associated with the COVID-19 pandemic during the first quarter. Volumes improved markedly during the second quarter as production was resumed at facilities that had previously been suspended, then strengthened further during the third and fourth quarters. Price levels also recovered in line with an increased level of market demand. The recovery of profitability was also aided by strong operational performance and tight cost control.

In Asia, representing 36 percent of the Group's architectural sales, cumulative revenues were also below the previous year, largely due to the COVID-19 pandemic, which had a significant impact on construction activity but a relatively minor impact on solar glass volumes. Profits improved however, with a reduction in costs, especially in Japan. The suspension of production at the Chiba #1 furnace and also at a furnace in Malaysia towards the end of the first quarter lowered fixed costs and contributed to the improved profitability.

In the Americas, representing 25 percent of the Group's architectural sales, cumulative revenues and profits were below the previous year due to the impact of the COVID-19 pandemic especially during the first quarter of the year. Results recovered from the second quarter, with volumes in South America being particularly strong. The new float furnace to produce TCO (transparent conductive oxide) coated glass for solar panels in Luckey, Ohio started operations during the third quarter.

### **Automotive**

The Automotive business recorded cumulative revenues of ¥ 245,184 million (4Q FY2020: ¥ 280,977 million) and an operating profit of ¥ 1,802 million (4Q FY2020: ¥ 6,100 million).

In the Automotive business, revenues and profits were below the previous year due to the collapse of demand arising from the COVID-19 pandemic during the first quarter of the year. In the OE business, demand has steadily recovered since April and May 2020 however, and fourth quarter, three-month, results were significantly better than the previous year which included major customer lockdown closures in March 2020. Sales in the fourth quarter have also been impacted by computer-chip component shortages in most regions. In the AGR business, demand improved from the second quarter with an easing of lockdown restrictions.

Europe represents 42 percent of the Group's automotive sales. Cumulative revenues and profits fell from the previous year, due to a collapse in demand during the first quarter as a result of the COVID-19 pandemic. The Group's automotive facilities have operated broadly in line with the Group's customers' facilities, with production restarting towards the end of the first quarter and then steadily increasing from the second quarter. Results during the fourth quarter were above the previous year, although consumer demand continued to be impacted by lockdown measures in many European markets, and the Group's customers were also forced to restrict vehicle-build levels due to a shortage of computer-chip components.

In Asia, representing 25 percent of the Group's automotive sales, cumulative revenues and profits were also below the previous year due to the COVID-19 pandemic. The Group's automotive facilities have generally remained operational throughout the year, benefitting from increasing volumes from the second quarter, although vehicle manufacturers experienced computer-chip shortages, and also other component shortages following an earthquake in the final quarter, which together constrained the recovery of volumes.

In the Americas, representing 33 percent of the Group's automotive sales, cumulative revenues also declined as a consequence of the COVID-19 pandemic, although markets have improved since with results during the fourth quarter being above the previous year. Vehicle production rebounded in North America from the second quarter, driven by customers recovering inventory levels and improving vehicle sales, and has continued at robust levels since then. Production in South America also staged a recovery although remains at a relatively low level. Final quarter sales, particularly in North America, have been negatively impacted by shortages of computer-chips and other components at the Group's customers.

### **Technical Glass**

The Technical Glass business recorded cumulative revenues of ¥ 36,818 million (4Q FY2020: ¥ 40,143 million) and an operating profit of ¥ 6,707 million (4Q FY2020: ¥ 7,116 million).

Revenues and profits fell in the Technical Glass business due mainly to the impact of COVID-19 earlier in the year. COVID-19 had a limited impact on the fine glass business and results have improved as the year progressed. In the information devices business, volumes of printer lenses were boosted by work from home and school from home demand. Demand for glass cord used in engine timing belts fell during the early parts of the year, reflecting conditions in the automotive sector, although recovered strongly towards the end of the year. Metashine sales fell, particularly for cosmetic applications as a result of COVID-19. Results in the battery separator business remained stable.

### **Other**

Other Operations and Eliminations recorded revenues of ¥ 1,721 million (Q4 FY19 ¥ 1,371 million) and operating costs of ¥ 11,112 million (Q4 FY20 cost of ¥ 9,370 million).

This segment covers corporate costs, consolidation adjustments, certain small businesses not included in the segments covered above and the amortization of other intangible assets related to the acquisition of Pilkington plc.

### Joint Ventures and Associates

The Group's share of joint ventures and associates' profits after tax was ¥ 2,194 million (4Q FY2020: ¥ 1,077 million). The Group's share of joint ventures and associate's results was above the previous year, largely due to an improving performance at Cebrace, the Group's architectural joint venture in Brazil.

### (2) Accounting principles, and critical accounting estimates and assumptions

The significant accounting principles applied by the Group in the preparation of the consolidated financial statements are as explained in "Basis of presenting the consolidated financial statements" of the "Consolidated financial statements" in **"Section 4 Financial information."** The preparation of consolidated financial statements may require management to make certain estimates or judgments deemed reasonable in view of current circumstances of trading, past results and other factors in determining the amounts of the assets, liabilities, revenues and expenses reported in the consolidated financial statements and accompanying notes in accordance with these accounting principles.

Please refer to note 12 "Goodwill" for the impairment test for the goodwill at the year-end date and calculation of the impairment loss.

### (3) Financial position

The Group's forecasts and projections show that the Group is able to continue to operate within existing financial facilities. The Group will enter renewal negotiations with its providers of finance before such facilities fall due. In discussions with its bankers on future borrowing requirements, no matters have been drawn to the Group's attention to suggest that renewal would not be forthcoming on acceptable terms. After making enquiries, the directors have reasonable expectation that the Group will have adequate resources to continue in operational existence for the foreseeable future. Accordingly, the Group continues to apply the going concern basis in preparing these financial statements.

Although the Group experienced a circumstance which could have caused a breach of one of the financial covenants provided in loan agreements with some Japanese lenders at the end of FY2021, it obtained advanced written consent from each relevant lender to the effect that they would not test such covenants or it did not constitute a breach of such covenants, as of the end of FY2021. However, if the Company violates the relevant financial covenants in the fiscal year ending March 2022, it will lose the profit due to the term.

#### 1) Total assets

Total assets at the end of March 2021 were ¥ 824,963 million, representing an increase of ¥ 59,766 million from the end of March 2020. The increase in total assets was largely caused by foreign exchange translation differences, with JPY weakening during the year against certain other currencies that the Group holds asset sin such as EUR, GBP, and USD.

#### 2) Net debt

Net financial indebtedness increased by ¥ 21,603 million from 31 March 2020 to ¥ 411,771 million at the period end. The increase in indebtedness arose from the cash out-flow during the period arising from the COVID-19 related trading conditions earlier in the year and also the investment in strategically important capital expenditure projects. Gross debt was ¥ 471,710 million at the period end. As of 31 March 2021, the Group had un-drawn, committed facilities of ¥ 74,934 million.

#### 3) Net assets

Total equity was ¥ 79,762 million, representing a decrease of ¥ 8,432 million from the March 2020 figure of ¥ 88,194 million. The cumulative fall in total equity was due to the loss recorded for the period and also a loss recorded within other comprehensive income following an update of Retirement Benefit Obligation (RBO) assumptions. These factors were partly offset by an increase in equity due to positive exchange differences arising on consolidation.

### (4) Operating results

#### 1) Revenue

Cumulative Group revenues fell by 10 percent to ¥ 499,224 million (4Q FY2020 ¥ 556,178 million), affected by the

dramatic decline in demand during the first quarter of the year. At constant exchange rates, cumulative revenues would have fallen by nine percent.

## 2) Operating profit before exceptional items

The Group recorded Operating profits of ¥ 13,067 million (4Q FY2020 ¥ 21,177 million).

## 3) Profit before taxation

Profit before taxation worsened by ¥ 3,622 million to a loss of ¥ 17,171 million. In both FY2021 and FY2020 exceptional costs were a significant factor within the loss before taxation. The Group has classified the costs of COVID-19 separately within the income statement, including direct costs such as the deep cleaning of sites, and the wages and salaries of furloughed employees, together with the unrecovered costs of facilities that were idle as a consequence of the COVID-19 pandemic. These costs, net of government support received, were mostly recorded in the first quarter. Costs for the fourth quarter were ¥ 2,055 million and cumulatively amounted to ¥ 16,060 million. The Group also recorded a cumulative net charge with respect to other exceptional items of ¥ 5,336 million. This included restructuring costs of ¥ 14,709 million, mainly arising during the third and fourth quarters as the Group commenced its cost transformation program, aiming at reducing its FY2022 cost base by at least ¥ 10,000 million. Other exceptional items also included a gain on disposal of non-current assets of ¥ 7,063 million, arising from the sale of land in Japan as announced on 30 March 2021. The previous-year loss before taxation included an impairment of goodwill and intangible assets which has not recurred during FY2021, consistent with a generally improving business outlook.

## 4) Profit attributable to equity shareholders

The loss attributable to owners of the parent was ¥ 16,930 million (4Q FY2020 loss attributable of ¥ 18,925 million). Despite a worsening of the loss before taxation due to COVID-19, the loss attributable to owners of the parent improved due to a tax credit arising largely on the recognition of deferred tax assets.

## 5) Other indices

Basic net profits or losses per share improved from a loss of ¥ 235.96 in the previous year, to a loss of ¥ 208.32 in FY2021. Earnings per share are calculated by taking the profit attributable to owners of the parent and deducting dividends and redemption premiums paid relating to Class A shares, and dividing this by the weighted average number of ordinary shares in issue during the year. In FY2021, dividends relating to Class A shares of ¥ 1,950 million have been included in this calculation (FY2020: dividends of ¥ 1,750 million and redemption premium of ¥ 750 million).

## (5) Cash flow

Cash inflows from operating activities were ¥ 21,053 million. Cash outflows from investing activities were ¥ 25,589 million, including capital expenditure on property, plant, and equipment of ¥ 39,201 million and proceed on disposal of property, plant, and equipment of ¥ 15,952 million. As a result, free cash flow was an outflow of ¥ 4,536 million. Free Cash flows improved from the previous year (FY2020 free cash outflow of ¥26,444 million) as a result of strict control of working capital and restricting capital expenditure.

After taking into account the effect of financing cash flows and movements in exchange rates, cash and cash equivalents at the end of the year increased by ¥ 12,988 million year-on-year to ¥ 53,500 million.

## 4. Financial Information

### CONSOLIDATED INCOME STATEMENT

Nippon Sheet Glass Company, Limited and consolidated subsidiaries  
For the period ended 31 March 2021

		Millions of yen	
	Note	2021	2020
Revenue	2	499,224	556,178
Cost of sales		(382,085)	(421,881)
Gross profit		117,139	134,297
Other income	4	1,814	3,177
Distribution costs		(43,665)	(51,430)
Administrative expenses		(56,406)	(59,351)
Other expenses	5	(5,815)	(5,516)
Operating profit before exceptional items	3	13,067	21,177
Exceptional items (gains)	7	14,832	2,748
Exceptional items (losses)	7	(36,228)	(26,708)
Operating loss after exceptional items		(8,329)	(2,783)
Finance income	9	2,044	2,126
Finance expenses	9	(13,080)	(13,969)
Share of post-tax profit of joint ventures and associates accounted for using the equity method	17	2,194	1,077
Loss before taxation		(17,171)	(13,549)
Taxation	10	855	(3,969)
Loss for the period		(16,316)	(17,518)
Profit attributable to non-controlling interests	42	614	1,407
Loss attributable to owners of the parent		(16,930)	(18,925)
		(16,316)	(17,518)
Earnings per share attributable to owners of the parent:			
Basic earnings per share (yen)	37	(208.32)	(235.96)
Diluted earnings per share (yen)	37	(208.32)	(235.96)

### CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

Nippon Sheet Glass Company, Limited and consolidated subsidiaries  
For the period ended 31 March 2021

		Millions of yen	
	Note	2021	2020 (restated)
Loss for the period		(16,316)	(17,518)
Other comprehensive income:			
Items that will not be reclassified to profit or loss:			
Re-measurement of retirement benefit obligations (net of taxation)	28	(13,184)	9,117
Revaluation of Assets held at Fair Value through Other Comprehensive Income – equity investments (net of taxation)		(60)	(1,974)
Sub total		(13,244)	7,143
Items that may be reclassified to profit or loss:			
Foreign currency translation adjustments		9,632	(25,908)
Revaluation of Assets held at Fair Value through Other Comprehensive Income – other investments (net of taxation)		(439)	209
Cash flow hedges – fair value gains (net of taxation)		5,072	(4,845)
Sub total		14,265	(30,544)
Other comprehensive income for the period (net of taxation)		1,021	(23,401)
Total comprehensive income for the period		(15,295)	(40,919)
Attributable to non-controlling interests		(1,884)	(392)
Attributable to owners of the parent		(13,411)	(40,527)
		(15,295)	(40,919)

## CONSOLIDATED BALANCE SHEET

Nippon Sheet Glass Company, Limited and consolidated subsidiaries

As at 31 March 2021

	Note	Millions of yen	
		<b>2021</b>	2020
<b>Assets</b>			
<b>Non-current assets</b>			
Goodwill	12	<b>99,016</b>	91,199
Intangible assets	13	<b>48,761</b>	47,390
Property, plant and equipment	14	<b>316,788</b>	294,545
Investment property	15	<b>214</b>	303
Investments accounted for using the equity method	17	<b>18,870</b>	17,083
Retirement benefit asset	28	<b>23,335</b>	32,894
Contract assets	2	<b>988</b>	622
Trade and other receivables	18	<b>14,204</b>	10,474
Financial assets			
assets held at fair value through other comprehensive income	19	<b>18,439</b>	17,571
derivative financial instruments	20	<b>362</b>	51
Deferred tax assets	22	<b>33,816</b>	28,658
Tax receivables		<b>185</b>	318
		<b>574,978</b>	541,108
<b>Current assets</b>			
Inventories	23	<b>111,910</b>	118,388
Contract assets	2	<b>1,322</b>	2,117
Trade and other receivables	18	<b>64,037</b>	54,003
Financial assets			
assets held at fair value through other comprehensive income	19	—	461
derivative financial instruments	20	<b>904</b>	1,179
Cash and cash equivalents	24	<b>58,673</b>	43,608
Tax receivables		<b>1,773</b>	2,119
		<b>238,619</b>	221,875
Assets held for sale or included in a disposal group held for sale	25	<b>11,366</b>	2,214
		<b>249,985</b>	224,089
<b>Total assets</b>		<b>824,963</b>	765,197

## CONSOLIDATED BALANCE SHEET

		Millions of yen	
	Note	2021	2020
<b>Liabilities and equity</b>			
<b>Current liabilities</b>			
Financial liabilities			
borrowings	26	120,994	54,000
derivative financial instruments	20	729	4,664
Trade and other payables	27	136,233	124,145
Contract liabilities	2	5,749	4,537
Taxation liabilities		2,294	2,232
Provisions	29	17,860	9,423
Deferred income	30	504	996
		<b>284,363</b>	199,997
Liabilities related to assets held for sale	25	3,450	392
		<b>287,813</b>	200,389
<b>Non-current liabilities</b>			
Financial liabilities			
borrowings	26	349,146	373,728
derivative financial instruments	20	841	2,615
Trade and other payables	27	477	382
Contract liabilities	2	6,037	6,120
Deferred tax liabilities	22	16,176	16,105
Taxation liabilities		3,233	2,646
Retirement benefit obligations	28	61,002	58,589
Provisions	29	17,391	13,261
Deferred income	30	3,085	3,168
		<b>457,388</b>	476,614
Total liabilities		<b>745,201</b>	677,003
<b>Capital and reserves attributable to the owners of the parent</b>			
Called up share capital	32	116,643	116,607
Capital surplus	33	155,245	155,222
Retained earnings	34	(81,692)	(54,276)
Retained earnings (translation adjustment at the IFRS transition date)		(68,048)	(68,048)
Other reserves	35	(59,211)	(75,893)
Total shareholders' equity		<b>62,937</b>	73,612
Non-controlling interests	42	16,825	14,582
Total equity		<b>79,762</b>	88,194
Total liabilities and equity		<b>824,963</b>	765,197

The financial statements on page 1 to 61 were approved by the Executive Officers on 30 June 2021.

### Executive Officers

#### Shigeki Mori

Representative Executive Officer  
President and Chief Executive Officer

#### Reiko Kusunose

Senior Executive Officer  
Chief Financial Officer

# CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

Nippon Sheet Glass Company, Limited and consolidated subsidiaries

For the period ended 31 March 2021

Millions of yen

(restated)	Note	Called up share capital 32	Capital surplus 33	Retained earnings 34	Retained earnings (translation adjustment at the IFRS transition date)	Other reserves 35	Total shareholders' equity	Non- controlling interests 42	Total equity
<b>Balance at 1 April 2019</b>		<b>116,588</b>	<b>160,953</b>	<b>(40,530)</b>	<b>(68,048)</b>	<b>(45,203)</b>	<b>123,760</b>	<b>8,746</b>	<b>132,506</b>
Adoption of new standards		—	—	(3,576)	—	—	(3,576)	—	(3,576)
<b>Balance at 1 April 2019 — after adoption of new standards</b>		<b>116,588</b>	<b>160,953</b>	<b>(44,106)</b>	<b>(68,048)</b>	<b>(45,203)</b>	<b>120,184</b>	<b>8,746</b>	<b>128,930</b>
Loss for the period		—	—	(18,925)	—	—	(18,925)	1,407	(17,518)
Other comprehensive income		—	—	9,117	—	(30,719)	(21,602)	(1,799)	(23,401)
Total comprehensive income		—	—	(9,808)	—	(30,719)	(40,527)	(392)	(40,919)
Hyperinflation adjustment		—	—	2,450	—	—	2,450	1,936	4,386
Transactions with owners									
Dividends paid		—	—	(2,822)	—	—	(2,822)	(508)	(3,330)
Stock options		19	19	—	—	31	69	—	69
Purchase of treasury stock		—	—	—	—	(5,752)	(5,752)	—	(5,752)
Retirement of treasury stock		—	(5,750)	—	—	5,750	—	—	—
Equity transaction with non- controlling interests		—	—	10	—	—	10	4,800	4,810
<b>Balance at 31 March 2020</b>		<b>116,607</b>	<b>155,222</b>	<b>(54,276)</b>	<b>(68,048)</b>	<b>(75,893)</b>	<b>73,612</b>	<b>14,582</b>	<b>88,194</b>
Loss for the period		—	—	(16,930)	—	—	(16,930)	614	(16,316)
Other comprehensive income		—	—	(13,184)	—	16,703	3,519	(2,498)	1,021
Total comprehensive income		—	—	(30,114)	—	16,703	(13,411)	(1,884)	(15,295)
Hyperinflation adjustment		—	—	4,399	—	—	4,399	3,476	7,875
Transactions with owners									
Dividends paid		—	—	(1,650)	—	—	(1,650)	(392)	(2,042)
Share-based compensation with restricted shares		26	13	—	—	—	39	—	39
Stock options		10	10	—	—	(20)	—	—	—
Purchase of treasury stock		—	—	—	—	(1)	(1)	—	(1)
Equity transaction with non- controlling interests		—	—	(51)	—	—	(51)	1,043	992
<b>Balance at 31 March 2021</b>		<b>116,643</b>	<b>155,245</b>	<b>(81,692)</b>	<b>(68,048)</b>	<b>(59,211)</b>	<b>62,937</b>	<b>16,825</b>	<b>79,762</b>

# CONSOLIDATED STATEMENT OF CASH FLOWS

Nippon Sheet Glass Company, Limited and consolidated subsidiaries

For the period ended 31 March 2021

		Millions of yen	
	Note	2021	2020
<b>Cash flows from operating activities</b>			
Cash generated from operations	36	31,954	43,873
Interest paid		(10,696)	(11,097)
Interest received		3,201	3,236
Income tax paid		(3,406)	(5,568)
Net cash generated from operating activities		21,053	30,444
<b>Cash flows from investing activities</b>			
Dividends received from joint ventures and associates		3,400	1,490
Purchase of joint ventures and associates		(3,403)	(13)
Proceeds on disposal of joint ventures and associates		566	—
Purchase of subsidiaries, net of cash balances held by subsidiaries upon acquisition		(72)	—
Proceeds on disposal of subsidiaries, net of cash balances held by subsidiaries on disposal		(376)	1,821
Purchases of property, plant and equipment		(39,201)	(60,868)
Proceeds on disposal of property, plant and equipment		15,952	1,879
Purchases of intangible assets		(1,437)	(1,778)
Proceeds on disposal of intangible assets		10	37
Purchases of assets held at fair value through other comprehensive income		(1,122)	(2,218)
Proceeds on disposal of assets held at fair value through other comprehensive income		640	1
Loans advanced to joint ventures, associates and third parties		(671)	(1,075)
Loans repaid from joint ventures, associates and third parties		125	2,663
Others		—	1,173
Net cash used in investing activities		(25,589)	(56,888)
<b>Cash flows from financing activities</b>			
Dividends paid to owners of the parent		(1,653)	(2,818)
Dividends paid to non-controlling interests		(392)	(508)
Repayment of borrowings	26	(73,324)	(46,567)
Proceeds from borrowings	26	87,915	69,040
Increase in treasury stock		(1)	(5,752)
Capital contribution from non-controlling interests		992	5,248
Others		—	(438)
Net cash generated from financing activities		13,537	18,205
<b>Increase/(decrease) in cash and cash equivalents (net of bank overdrafts)</b>			
Cash and cash equivalents (net of bank overdrafts) at the beginning of the period	24	40,512	50,292
Effect of foreign exchange rate changes		2,670	(3,627)
Hyperinflation adjustment	40	1,317	2,086
<b>Cash and cash equivalents (net of bank overdrafts) at the end of the period</b>	24	<b>53,500</b>	<b>40,512</b>

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## 1.1. Summary of significant accounting policies

The principal accounting policies applied in the preparation of these consolidated financial statements are set out below. These policies have been consistently applied to all the periods presented.

### Reporting entity

Nippon Sheet Glass Company, Limited (the Company) together with its consolidated subsidiaries (the Group) is a world leader in the supply of flat glass for architectural and automotive applications. In addition, the Group has a number of discrete technical glass businesses, operating in high technology areas.

The parent company of the Group, Nippon Sheet Glass Company, Limited is incorporated and domiciled in Japan and has shares publicly traded on the Tokyo Stock Exchange. The registered office is located at 5-27, Mita 3-chome, Minato-ku, Tokyo, Japan.

### Basis of preparation

The consolidated financial statements of the Group have been prepared in accordance with International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board (IASB). The consolidated financial statements have been prepared on a historical cost basis, except for investment property, derivative financial instruments and assets held at fair value through other comprehensive income that have been measured at fair value, and also except for the application of hyperinflationary accounting at the Group's subsidiaries in Argentina.

The financial statements are presented in Japanese yen and are rounded to the nearest million yen (¥m) except where otherwise indicated.

### IFRS standards not relevant for this financial period

Certain new standards, amendments and interpretations to existing standards have been published that are mandatory for the Group's annual accounting periods beginning on or after 1 April 2021 and are considered to be relevant and potentially material to the Group's primary financial statements. The Group has elected not to adopt early the standards as described below:

IFRS 17 "Insurance Contracts" addresses accounting for insurance contracts and will be effective from the Group's financial period commencing 1 April 2023. This new standard will replace IFRS 4 "Insurance Contracts". The Group has not yet calculated the impact of the adoption of this standard.

### Consolidation

#### (a) Subsidiaries

Subsidiaries are all entities over which the Group has the power to control the financial and operating policies, generally accompanying a shareholding of more than one-half of the voting rights. The existence and effect of potential voting rights arising from equity share options that are currently exercisable or convertible, are considered when assessing whether the Group controls another entity. Subsidiaries where the Group controls more than 50 percent of the voting rights are fully consolidated from the date on which control is transferred to the Group. They are consolidated until the date that control ceases.

The Group uses the acquisition method of accounting to account for business combinations. The consideration transferred for the acquisition of a subsidiary is the fair value of the assets transferred, the liabilities incurred and the equity interests issued by the Group. The consideration transferred includes the fair value of any assets or liabilities resulting from a contingent consideration arrangement. Acquisition-related costs are expensed as incurred. Identifiable assets acquired, and liabilities and contingent liabilities assumed, in a business combination are measured initially at their fair values at the acquisition date.

The excess of the consideration transferred, the amount of any non-controlling interest, based upon the appropriate share of the acquiree's net asset value, and the acquisition-date fair value of any previous equity interest in the acquiree, over the fair value of the Group's share of the identifiable net assets acquired, is recorded as goodwill. If this is less than the fair value

of the net assets of the subsidiary acquired in the case of a bargain purchase, the difference is recognized immediately in the consolidated income statement (see Intangible Assets — Goodwill).

Inter-company transactions, balances and unrealized gains on transactions between Group companies are eliminated. Unrealized losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred. All Group companies use a common set of accounting policies and are consolidated using a common accounting reference date of 31 March.

#### (b) Non-controlling interests, joint ventures and associates

##### *Non-controlling interests*

Changes in the Group's ownership interests in subsidiaries, arising from transactions between the Group and non-controlling interests, that do not result in a change in the Group's control over a subsidiary, are treated as equity transactions and therefore do not result in goodwill, or in gains and losses in the income statement.

##### *Joint ventures*

A joint venture is a contractual arrangement whereby the Group and other parties undertake an economic activity, which is then subject to joint control. In the Group, all such jointly controlled activities are undertaken through jointly controlled entities with the Group entitled to a share of the net assets of the jointly controlled entity. Consequently, the Group considers each of its joint arrangements to be joint ventures rather than joint operations. The Group considers that it has no other material contractual arrangements with its joint venture partners, other than the joint venture agreement itself. The Group accounts for its interest in these jointly controlled entities by the equity method of accounting, as described in relation to associates below.

##### *Associates*

Associates are all entities over which the Group has significant influence, generally accompanying a shareholding of between 20 and 49 percent of the voting rights. Significant influence is the power to participate in the financial and operating policy decisions of an investee, but is not control or joint control over these policies. Investments in associates are accounted for by the equity method of accounting and are initially recognized at cost. The Group considers that it has no material contractual arrangements with the other investors in each of the Group's associated entities, other than those which arise in the normal course of business. The Group's investment in associates includes goodwill (net of any accumulated impairment loss) identified on acquisition (see Intangible Assets— Goodwill).

The Group's share of its joint ventures and associates' post-acquisition profits or losses is recognized in the income statement, and its share of post-acquisition movements in reserves is recognized in reserves. The cumulative post-acquisition movements are adjusted against the carrying amount of the investment. When the Group's share of losses in an associate equals or exceeds its interest in the associate, including any other unsecured receivables, the Group does not recognize further losses, unless it has incurred obligations or made payments on behalf of the associate.

Unrealized gains on transactions between the Group and its joint ventures and associates are eliminated to the extent of the Group's interest in the associates. Unrealized losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred.

##### *Accounting for joint ventures and associates*

Joint ventures and associates are accounted for on the basis of audited accounts, or where these are not available, on the basis of unaudited management accounts prepared up to the Group's accounting date. Where it is not practicable to obtain such accounts, audited accounts or unaudited management accounts prepared to an accounting date not more than three months prior to the Group's accounting date are used. Where appropriate, the financial statements of joint ventures and associates are adjusted to conform to the Group's accounting policies.

##### *Segment reporting*

The chief operating decision-making body in the Group is the Board of

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Directors. The Group reports the results of its operating segments externally in a manner consistent with its internal reporting to the Board of Directors. The Board of Directors is responsible for allocating resources to, and assessing the performance of, the Group's operating segments.

### Foreign currency translation

#### (a) Functional and presentation currency

Items included in the financial statements of each of the Group's entities are measured using the currency of the primary economic environment in which the entity operates (the functional currency). The consolidated financial statements are presented in Japanese yen which is the Company's functional and the Group's presentation currency.

#### (b) Transactions and balances

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at period-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognized in the income statement, except when deferred in equity as qualifying cash flow hedges and qualifying net investment hedges.

Translation differences on non-monetary items, such as equities classified as assets held at fair value through other comprehensive income, are included in the fair value reserve in equity.

#### (c) Group companies

The results and financial position of all Group entities with a functional currency different from the Group's presentation currency, except for subsidiary companies in Argentina which have a functional currency considered to be hyperinflationary, are translated into the presentation currency as follows:

- assets and liabilities for each balance sheet presented are translated at the closing rate at the date of that balance sheet;
- income and expenses for each income statement are translated at average exchange rates (unless this average is not a reasonable approximation of the cumulative effect of the rates prevailing on the transaction dates, in which case income and expenses are translated at the dates of the transactions); and
- all resulting exchange differences are recognized in the exchange translation reserve, a separate component of equity.

The results and transactions of subsidiaries in Argentina are translated into the Group's presentational currency using closing year-end rates of exchange as a result of the use of hyperinflationary accounting.

On consolidation, exchange differences arising from the translation of the net investment in foreign entities, and of borrowings and other currency instruments designated as hedges of such investments, are taken to the exchange translation reserve within shareholders' equity. When a foreign operation is sold, such exchange differences are recognized in the income statement as part of the gain or loss on sale.

Exchange differences recognized prior to 31 March 2010 are included in a separate reserve within retained earnings called 'Retained earnings (translation adjustment at the IFRS transition date)'. Exchange differences arising on or after 1 April 2010 are recognized within a separate exchange reserve.

Goodwill, intangibles and fair value adjustments arising on the acquisition of a foreign entity are treated as assets and liabilities of the foreign entity and translated at the closing rate.

### Property, plant and equipment – owned by the Group

Land and buildings comprise mainly the Group's manufacturing facilities. Land is shown at historical cost less impairment. All property (excluding land) and plant and equipment are stated at historical cost less accumulated depreciation and impairment. Historical cost comprises all expenditure that is directly attributable to the acquisition of the items. Cost may also include

transfers from equity of any gains/losses on qualifying cash flow hedges of foreign currency purchases of property, plant and equipment.

Borrowing costs are capitalized with respect to material capital expenditure projects, using the Group's marginal cost of borrowing over the period of construction of the asset. Borrowing costs are depreciated over the useful economic life of the asset to which they relate.

Subsequent costs are included in the asset's carrying amount or recognized as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. All other repairs and maintenance are charged to the income statement during the financial period in which they are incurred.

Freehold land is not depreciated. Depreciation on other assets is calculated using the straight-line method to allocate their cost less their residual values over their estimated useful lives, as follows:

Freehold buildings	3 to 50 years
Float glass tanks	10 to 15 years
Glass-making plant	25 years
Glass-processing plant	15 years
Other plant and equipment	5 to 20 years
Vehicles	5 years

The assets' residual values and useful lives are reviewed to take account of technological changes, intensity of use over their lives and market requirements, and adjusted if appropriate, at each balance sheet date. In the event of impairment, an asset's carrying amount is written down immediately to its recoverable amount (see 'Impairment of assets').

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount. These are included in the income statement.

For the right-of-use assets representing the Group's right to use an underlying asset according to a contract including a lease, see 'Leases'.

### Investment property

Investment property principally comprises land, office buildings and small industrial units, and those parts of other properties not occupied by the Group, which are held for long-term rental yields. Investment properties are initially recognized at cost and are thereafter carried at fair value, representing open-market value determined annually by discounted cash flows or by the use of external valuers. Changes in fair value are recorded in the income statement as part of other income and expense.

### Intangible assets

#### (a) Goodwill

Goodwill is tested annually for impairment and carried at cost less accumulated impairment losses. Gains and losses on the disposal of an entity include the carrying amount of goodwill relating to the entity sold.

Goodwill is allocated to cash-generating units for the purpose of impairment testing. Each of those cash-generating units represents the Group's investments in each region of operation by each primary reporting segment (see 'Impairment of assets').

#### (b) Trademarks and licenses

Trademarks and licenses are shown at historical cost. Trademarks and licenses have a finite useful life and are carried at cost less accumulated amortization. Amortization is calculated using the straight-line method to allocate the cost of trademarks and licenses over their estimated useful lives (over a maximum of twenty years).

### (c) Computer software

Acquired computer software licenses are capitalized on the basis of the costs incurred to acquire and bring to use the specific software. These costs are amortized over their estimated useful lives (five to ten years).

Costs associated with developing or maintaining computer software programs are recognized as an expense as incurred. Costs that are directly associated with the production of identifiable and unique software products controlled by the Group, which are seen to generate economic benefits exceeding costs beyond one year, are recognized as intangible assets. Direct costs include the software development employee costs and an appropriate portion of relevant overheads.

Computer software development costs recognized as assets are amortized over their estimated useful lives (not exceeding ten years).

### (d) Research and development

Research expenditure is recognized as an expense as incurred. Costs incurred on development projects (relating to the design and testing of new or improved products or processes which will be used internally within the Group) are recognized as intangible assets when it is probable that the project will be commercially successful and technologically feasible or will give rise to internally improved processes, and costs can be measured reliably.

Other development expenditure is recognized as an expense as incurred. Development costs previously recognized as an expense are not recognized as an asset in a subsequent period. Development costs with a finite useful life that have been capitalized, are amortized from the date when the product or use of the process becomes available for commercial production on a straight-line basis over the period of its expected benefit, not exceeding five years (products) and twenty years (processes).

### (e) Intangible assets created on acquisition

The intangible assets identified on acquisition of the Pilkington Group in June 2006 as part of the fair valuing of the net assets acquired include customer relationships, know-how, license agreements, the Pilkington brand name and other brands, in-process research and development and developed technology. These have been capitalized and are amortized over the estimated life of each category of intangible asset and are amortized on a straight-line basis over the period of their expected benefit to the Group as follows:

Customer relationships	Up to 20 years
Know-how**	10 years
License agreements **	11 years
Pilkington brand name*	Nil
Other brands**	10 years
Research and development	Up to 20 years
Developed technology	Up to 15 years

\* The Pilkington brand name has been assigned an indefinite useful life and is therefore not subject to routine amortization, but is instead tested annually for impairment.

\*\* Fully amortized, with remaining book value of nil

### Impairment of assets

Assets that have an indefinite useful life are not subject to amortization (or depreciation) and are tested annually for impairment. Assets that are subject to amortization (or depreciation) are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognized when the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use.

For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash-generating units). A number of significant assumptions and estimates are involved in forecasting future cash flows, including market growth rates, sales volumes and market prices. Forecasts of future cash flows are based on best estimates of future revenues and operating expenses using historical trends, market conditions and industry trends. These assumptions are subject to review by management and the Board of Directors. The future forecasts are adjusted by an appropriate discount rate derived from the cost of capital plus

a risk premium at the date of the evaluation. The discount rate, based on the pre-tax weighted average cost of capital used in calculating the recoverable value, is set at a rate appropriate to each territory, consistent with the rates used to assess the potential impairment of goodwill, detailed in note 12.

### Financial risk management

#### Financial risk factors

The Group's multinational operations and debt financing expose it to a variety of financial risks that include the effects of changes in foreign currency exchange rates, energy prices, debt market prices, interest rates, credit risks, and liquidity. The Group has in place a risk management program that seeks to limit the effects on the financial performance of the Group by using financial instruments.

Financial risk management is carried out by a central treasury department (Group Treasury) under policies approved by the Board of Directors. Group Treasury identifies, evaluates and hedges financial risks in close co-operation with the Group's operating units. The Board provides written principles for overall risk management, as well as written policies covering specific areas, such as foreign exchange risk, energy price risk, use of derivative and non-derivative financial instruments, credit risk, and investing excess liquidity.

#### (a) Market risk

##### (i) Foreign exchange risk

The Group operates internationally and is exposed to foreign exchange risk arising from various currency exposures, primarily with respect to the euro, sterling and US dollar. Foreign exchange risk arises from future commercial transactions, recognized assets and liabilities and net investments in foreign operations.

To manage their foreign exchange risk arising from future commercial transactions and recognized assets and liabilities, companies in the Group use forward contracts, transacted with Group Treasury. Foreign exchange risk arises when future commercial transactions and recognized assets and liabilities are denominated in a currency that is not the entity's functional currency. Group Treasury is responsible for managing the net position in each foreign currency by using external forward currency contracts.

Each subsidiary designates contracts with Group Treasury as fair value hedges or cash flow hedges, as appropriate.

External foreign exchange contracts are designated at Group level as hedges of foreign exchange risks on specific assets, liabilities or future transactions on a gross basis.

The Group's risk management policy is to hedge forecast transactions creating the foreign currency exposure provided that such forecast transactions are reasonably certain.

The Group has certain investments in foreign operations, whose net assets are exposed to foreign currency translation risk. Currency exposure arising from the net assets of the Group's foreign operations is managed primarily through borrowings denominated in the relevant foreign currencies.

The Group is exposed to the risk of fluctuations in foreign exchange rates, mainly as the assets, liabilities, incomes and expenses denominated in local currencies are translated into yen when consolidated financial statements are prepared.

All other things being equal, a 1% increase in the value of the yen would lead to a decrease in total equity of ¥3,100 million (2020: ¥3,100 million). Based on the financial results for the year to 31 March 2021, a 1% increase in the value of the yen would result in a decrease in the loss for the period of ¥100 million (2020: a decrease in the loss for the period of ¥100 million).

##### (ii) Energy price risks

The Group consumes significant amounts of energy and is exposed to energy price risk arising from this consumption, principally of oil and gas.

The Group's risk management policy is to hedge between 20 percent and 100 percent of anticipated purchases for the subsequent 12 months and between 0 percent and 80 percent for the subsequent four years.

### **(iii) Cash flow and fair value interest rate risk**

As the Group has no significant interest-bearing assets, the Group's income and operating cash inflows are substantially independent of changes in market interest rates.

The Group's interest rate risk arises primarily from long-term borrowings. Borrowings issued at variable rates expose the Group to cash flow interest rate risk. Borrowings issued at fixed rates expose the Group to fair value interest rate risk. Group policy is to maintain approximately 30 to 70 percent of net borrowings in fixed rate instruments. All other things being equal, a 1 percent increase in interest rates would result in an increase in annual interest costs on financial balances of ¥2,759 million (2020: ¥2,479 million).

The Group manages its cash flow interest rate risk by using floating-to-fixed interest rate swaps. Such interest rate swaps have the economic effect of converting borrowings from floating rates to fixed rates. Under the interest rate swaps, the Group agrees with other parties to exchange, at specific intervals, the difference between fixed contract rates and floating rate interest amounts calculated by reference to the agreed notional principal amounts.

### **(b) Credit risk**

The Group has no significant concentrations of credit risk other than in relation to the receivables due from automotive original equipment manufacturers. It has policies in place to ensure that sales of products are made to customers with an appropriate credit history. Derivative counterparties are limited to high credit quality financial institutions. The Group has policies that limit the amount of credit exposure to any financial institution.

As set out in note 39, the Group has outstanding loans and receivables owed by joint ventures and associates. The Group manages these balances on an arms-length basis, ensuring that loans and receivables are only advanced to joint ventures and associates where the Group is satisfied that these balances will be repaid.

### **(c) Liquidity risk**

Prudent liquidity risk management policies maintain sufficient cash and cash equivalents and availability of funding through committed credit facilities. Due to the dynamic nature of the underlying businesses, Group Treasury aims to maintain flexibility in funding by keeping a substantial portion of committed credit lines undrawn.

### **Financial Instruments**

The Group classifies its financial instruments in the following categories: financial assets and liabilities at fair value through profit or loss, financial assets and liabilities held at amortized cost, and financial assets held at fair value through other comprehensive income. Management determines the classification of its instruments at initial recognition and re-evaluates this designation at every reporting date. The evaluation considers the characteristics of the cash flows generated by the instruments and the Group's business model rationale for holding the instruments.

#### **(a) Financial assets/liabilities at fair value through profit or loss**

This category has two sub-categories: financial assets held for trading, and those designated at fair value through profit or loss at inception. A financial asset is classified in this category if acquired principally for the purpose of selling in the short term. Derivatives are also categorized as held for trading unless they are designated as hedges. Assets/liabilities in this category are classified as current assets/liabilities if they are either held for trading or are expected to be realized within 12 months of the balance sheet date. With the exception of derivatives not qualifying for hedge accounting, at the balance sheet date the Group does not have any assets or liabilities in this category.

#### **(b) Financial assets and liabilities at amortized cost**

Assets within this category are included in the Group's balance sheet as

receivables. Receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They arise when the Group provides money, goods or services directly to a debtor with no intention of trading the receivable. They are included in current assets, except for maturities greater than 12 months after the balance sheet date and these are classified as non-current assets. Loans and receivables are included in trade and other receivables in the balance sheet.

Liabilities in this category are included in the balance sheet either as financial liabilities – borrowings, or as trade and other payables. Financial liabilities - borrowings predominantly arise from the Group's lending facilities arranged with its banks, classified either as current liabilities for maturities within 12 months, or non-current for maturities later than 12 months. Liabilities in this category have fixed or determinable payments to debt holders and are not quoted in an active market. Trade and other payables arise when the Group receives goods and services from its suppliers and is similarly split into current and non-current liabilities dependent on the time period expected before settlement.

Financial assets and liabilities at amortized cost are carried at amortized cost using the effective interest method, unless the asset or liability arises through the normal course of business with payments terms that indicate that the Group is neither granting a financing arrangement to its suppliers or receiving one from its customers. Where no financing arrangement exists then the asset or liability, classified as a receivable or payable, is held at amortized cost.

Borrowings consist of bonds payable, loans payable, lease liabilities and non-controlling interests entitled to receive a fixed share dividend. Borrowings are recognized initially at fair value then subsequently stated at amortized cost. Borrowing transaction costs are expensed in the income statement over the period to the maturity of the related financial liability. Any difference between the proceeds (net of transaction costs) and the redemption value is recognized in the income statement over the period of the borrowings using the effective interest method.

Non-equity preference shares are classified as liabilities and are measured in the balance sheet at their most recent redemption price. The dividends on these preference shares are recognized in the income statement as interest expense. Borrowings are classified as current liabilities unless the Group has an unconditional right to defer settlement of the liability for at least 12 months after the balance sheet date.

The Group applies the expected credit loss method to receivables balances and considers individual provisions for specific balances where appropriate. This involves considering likely credit losses for a group of receivables using a range of forward-looking scenarios. A provision for impairment of trade receivables is established with respect to an individual receivable when the Group will not be able to collect all amounts due according to the original terms of trade. The amount of the provision is the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the effective interest rate. The expected credit loss method applied to a group of receivables can result in a provision being created even when on an individual basis, the Group expects each receivable to be converted to cash with no loss arising. The movement in receivables provisions is recognized in the income statement. Same methodology is also applied to contract assets balances.

Where trade receivables are sold to a financial institution through a securitization program and where the Group does not retain the significant risks and rewards of these receivables, or where the Group retains an element of risk and reward but no longer controls the asset, the Group derecognizes the trade receivables.

#### **(c) Financial assets at fair value through other comprehensive income**

Financial assets held at fair value through other comprehensive income are non-derivative financial investments where the Group is unable to exert significant influence over the investee. This category of investment could include equity investments which are not held for trading and irrevocably elected to be measured at fair value through other comprehensive income,

or investments that are expected to generate fixed or determinable payments by collecting contracted cash flows and selling financial assets.

Financial assets at fair value through other comprehensive income are initially and subsequently recognized at fair value. Unrealized gains and losses arising from changes in the fair value of such assets are recognized within the statement of comprehensive income and result in a movement within the fair value reserve within equity. The Group assesses at each balance sheet date whether a financial asset or a group of financial assets is impaired. When assets that represent fixed interest investments held in this category are impaired, then the Group treats this as a realized loss recognized in the income statement, with historical amounts recycled from reserves through the statement of comprehensive income.

#### **Accounting for derivative financial instruments and hedging activities**

Derivatives are initially recognized at fair value on the date a derivative contract is entered into and are subsequently re-measured at their fair value. The method of recognizing the resulting gain or loss depends on whether the derivative is designated as a hedging instrument, and, if so, the nature of the item being hedged and the effectiveness of the hedging arrangement. The Group designates certain derivatives as hedges of the changes in fair value of recognized assets or liabilities or a firm commitment (fair value hedges), hedges of exposure to variability in cash flows associated with an asset or liability or arising from highly probable forecast transactions (cash flow hedges), and hedges of net investments in foreign operations (net investment hedges).

The Group documents at the inception of the transaction the relationship between hedging instruments and hedged items, as well as its risk management objective and strategy for undertaking various hedge transactions. The Group also documents, both at hedge inception and on an ongoing basis, its assessment of whether the derivatives used in hedging transactions are highly effective in offsetting changes in fair values or cash flows of hedged items. For time period related hedges, the cost of hedging is reflected in the income statement on a straight-line basis over the period of the hedge, with the accounting treatments described below relating to movements in the principal value of the hedge.

##### **(a) Fair value hedge**

Changes in the fair value of derivatives, designated and qualifying as fair value hedges, are recorded in either the statement of comprehensive income, if hedging a financial instrument at fair value through comprehensive income, or the income statement if hedging other items. Consequently, the movement in the fair value of the hedging contract is treated in a manner consistent with the movement in the fair value of the item being hedged.

##### **(b) Cash flow hedge**

The effective portion of changes in the fair value of derivatives, designated and qualifying as cash flow hedges, is recognized in equity. The gain or loss relating to the ineffective portion is recognized immediately in the income statement.

Amounts accumulated in equity are recycled in the income statement in the periods when the hedged item affects profit or loss (for instance, when the forecast sale that is hedged takes place). However, when the forecast transaction that is hedged results in the recognition of a non-financial asset (for example, inventory) or a liability, the gains and losses previously deferred in equity are transferred from equity and included in the initial measurement of the cost of the asset or liability.

When a forecast transaction is no longer expected to occur, the cumulative gain or loss that was reported in equity is immediately transferred to the income statement.

##### **(c) Net investment hedge**

Hedges of net investments in foreign operations are accounted for similarly to cash flow hedges. Any gain or loss on the hedging instrument relating to the effective portion of the hedge is recognized in equity, the gain or loss relating to the ineffective portion is recognized immediately in the income statement.

Gains and losses accumulated in equity are included in the income statement when the foreign operation is disposed of.

##### **(d) Derivatives that do not qualify for hedge accounting**

Certain derivative instruments do not qualify for hedge accounting. Changes in the fair value of any derivative instruments, not qualifying for hedge accounting, are recognized immediately in the income statement.

#### **Fair value estimation**

The fair value of financial instruments traded in active markets (such as investments at fair value through other comprehensive income) is based on quoted market prices at the balance sheet date. The quoted market price used for financial assets held by the Group is the current bid price. The appropriate quoted market price for financial liabilities is the current offer price. In the event of an indication of a potential impairment, management assess the recoverable value of the asset based on the higher of its value in use and fair value less cost to sell.

The fair value of financial instruments that are not traded in an active market is determined by using valuation techniques. The Group uses a variety of methods and makes assumptions that are based on market conditions existing at each balance sheet date.

The fair values of foreign exchange contracts are determined using forward exchange market rates at the balance sheet date. The fair values of interest rate swaps are calculated as the present value of the estimated future cash flows based on observable yield curves at the balance sheet date. The fair values of commodity hedges are determined by using forward market prices at the balance sheet date.

The fair value of financial liabilities is determined using cash flows discounted using a rate based on credit risk factors and the relevant currency swap rate for the specific maturity, plus a margin.

Unlisted equities are valued using forward-looking projections where available, however in most cases forward-looking projections are not available. Therefore, fair value is determined based on net asset values at the balance sheet date.

#### **Inventories**

Inventories are stated at the lower of cost and net realizable value. Cost is mainly determined using the first-in, first-out (FIFO) method. The cost of finished goods and work-in-progress comprises design costs, raw materials, direct labor, other direct costs and related production overheads (based on normal operating capacity). Net realizable value is the estimated selling price in the ordinary course of business, less applicable variable selling expenses. Costs of inventories include the transfer from equity of any gains/losses on qualifying cash flow hedges relating to purchases of raw materials.

Inventories carried in the balance sheet are reviewed on a regular basis and, in the case of any inventories which are slow moving, or where the Group considers that it is unlikely to recover the cost of such inventory through subsequent sale, appropriate provisions are made to impair the inventory to its estimated net realizable value.

The incremental costs of obtaining a contract with a customer are recognized as inventory if the Group expects such cost will be recovered. Such costs are amortized by the straight-line method over the length of the contract they relate to.

#### **Cash and cash equivalents**

Cash and cash equivalents include cash in hand, deposits held on call with banks, other short-term highly liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities on the balance sheet.

## Leases

The Group has adopted IFRS 16 'Leases' from the Group's financial period commencing 1 April 2019. This standard addresses the principles for the recognition and measurement of leases, and replaces IAS 17 'Leases' and IFRIC 4 'Determining whether an Agreement contains a Lease'.

### The Group as a lessee

At inception of a contract, the Group assesses whether the contract is or contains a lease, with a focus on whether the fulfilment of the contract depends on the use of an identified asset. The assessment involves judgement of whether the Group obtains substantially all the economic benefits from the use of the identified asset and whether it has the right to direct the use of the asset. If the criteria are met, the Group will recognize a right-of-use asset and a lease liability in its balance sheet on the commencement date.

The Group has more than 3,000 leases with a wide range of different terms and conditions in accordance with local regulations and business practices. Some leases contain extension and termination options, which provide the Group with operational flexibility. Such options are taken into account when determining the lease term if the Group is reasonably certain to exercise an extension option and reasonably certain not to exercise a termination option.

### Right-of-use assets

Right-of-use assets are initially measured at the discounted value of future lease payments, adjusted by initial direct costs, prepaid lease payments and estimates of future dismantling or clean-up costs. Subsequently, right-of-use assets are measured at cost less accumulated depreciation and impairment losses, and adjusted for any remeasurements of lease liabilities.

Right-of-use assets are presented as 'Property, plant and equipment' in the Group's consolidated balance sheet. Depreciation is charged on a straight-line basis over the shorter of the lease term or remaining estimated life of the asset.

In the event of impairment, an asset's carrying amount is written down immediately to its recoverable amount (see 'Impairment of assets').

### Lease liabilities

Lease liabilities are measured at the present value of future lease payments at the reporting date, using the practical expedient to apply consistent discount rates to portfolios of leases with similar characteristics.

The discount rate used for the measurement of a lease liability is the interest rate implicit in the lease, equating the future lease payments with the present value of the leased asset. Where this cannot be readily determined the Group will use its incremental borrowing rate, as adjusted to take account of factors such as the term and currency of the lease, the financial position of the NSG Group lessee, and the security inherently provided to the lessor in a lease arrangement.

Lease liabilities are presented as 'Borrowings' in the Group's consolidated balance sheet. Lease liabilities are subsequently measured based on the effective interest method, and interest expenses are charged to the income statement.

### Sale and lease back

If the Group sells an asset and immediately reacquires the use of the asset by entering into a lease with the buyer, this will be considered as a sale and lease back transaction. The Group will consider whether it has entered into a genuine lease arrangement or whether the arrangement is simply a method of securing finance for an existing asset.

In the event that a sale of the asset has taken place, the Group would account for the transaction as a sale and lease back. A right-of-use asset and related lease liability would be created based on the future payments and any other relevant factors. The initial right-of-use asset value is limited to the previous carrying value of the owned asset, then multiplied by the ratio of the lease liability arising over the fair value of the asset. This restriction ensures that the resulting asset value reflects the remaining Group interest in the asset based on the original historic cost of that asset.

In the event that a genuine sale for accounting purposes is not considered to have taken place, then the transaction is considered to be a form of secured financing. The asset would still be recognized as property, plant and equipment on the Group's balance sheet, and its value would not be amended by the sale, unless the sale was considered to be an indicator of impairment. A financial liability would be created with respect to the discounted future lease payments, although this would not be considered to be a lease liability and instead would be recorded with other borrowings.

### Short-term leases and low value leases

The Group has elected not to recognize right-of-use assets and lease liabilities for short-term leases with terms within 12 months, and leases for which the underlying asset is of low value. In such cases, the Group will recognize the payments associated with those leases as an expense on a straight-line basis over the lease term.

### The Group as a lessor

The Group may enter into contracts to sublease vacant leasehold or freehold properties, to offset or mitigate the unavoidable costs associated with such properties. In these cases, the Group classifies each sublease as a finance lease whenever the sublease transfers substantially all the economic benefits from the use of the asset and the right to direct the use of the asset to the tenant. All other subleases are classified as operating leases.

The Group recognizes a net investment asset for all subleases, considered as finance leases, based on the present value of future sublease payments at the sublease commencement date. This net investment is included in trade receivables in the Group's consolidated balance sheet. Subsequently, the net investment asset is measured on an amortized cost basis using the effective interest method.

Sublease payments received from operating subleases are recognized in the income statement on a straight-line basis over the lease term.

### Taxation

Current income taxes for the current period are measured based on the amount expected to be paid to, or recovered from, local taxation authorities.

Deferred income tax is provided in full, using the liability method and without discounting, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the consolidated financial statements. However, if the temporary difference arises from initial recognition of an asset or liability in a transaction other than a business combination that at the time of the transaction affects neither accounting nor taxable profit or loss, it is not accounted for. Deferred income tax is determined using tax rates (and laws) that have been enacted or substantially enacted by the balance sheet date and are expected to apply when the related deferred income tax asset is realized or the deferred income tax liability is settled.

Deferred income tax assets are recognized to the extent that it is probable that future taxable profits will be available, against which the temporary differences can be utilized. Deferred income tax is provided on temporary differences arising on investments in subsidiaries and associates, except where the timing of the reversal of the temporary difference is controlled by the Group and it is probable that the temporary difference will not reverse in the foreseeable future.

Deferred taxation liabilities are not recognized on timing differences arising from the initial recognition of goodwill. The Group offsets deferred tax assets and liabilities if a legally enforceable right exists to set off current tax assets against current income tax liabilities and the deferred tax asset and liability are related to the same taxable entity or group of entities and the same taxation authority.

### Employee benefits

#### (a) Pension obligations

The Group operates various pension schemes globally. The schemes are generally funded through payments to insurance companies or trustee-administered funds, as determined by periodic actuarial calculations. The Group has both defined benefit and defined contribution plans.

The liability recognized in the balance sheet in respect of defined benefit pension plans is the present value of the defined benefit obligation at the balance sheet date less the fair value of plan assets. The defined benefit obligation is calculated annually by independent actuaries using the projected unit credit method. The present value of the defined benefit obligation is determined by discounting the estimated future cash outflows using interest rates of high-quality corporate bonds that are denominated in the currency in which the benefits will be paid, and that have terms to maturity approximating to the terms of the related pension liability.

Retirement benefit assets, net of applicable taxes that would be levied on the refund of a pension surplus, are recognized for schemes in surplus, when the Group has an unconditional right to a refund of that surplus.

Current service costs, representing the additional liability accrued as a result of employee's services undertaken during the period, are charged to operating costs within the income statement.

Past service costs are recognized immediately in the income statement.

Finance costs are calculated by applying territory specific discount rates to the net defined benefit obligation in that region.

Actuarial gains and losses arising from experience adjustments and changes in actuarial assumptions are taken through the statement of comprehensive income to equity in accordance with IAS 19 'Employee Benefits'.

For defined contribution plans, the Group pays contributions to publicly or privately administered pension insurance plans on a mandatory, contractual or voluntary basis. The Group has no further payment obligations once the contributions have been paid.

Prepaid contributions are recognized as an asset to the extent that a cash refund or a reduction in the future payments is available.

#### **(b) Other post-employment retirement obligations**

Group companies in the USA provide post-retirement healthcare benefits to certain retired employees. The entitlement to these benefits is usually conditional on the employee remaining in service up to retirement age and the completion of a minimum service period. The expected costs of these benefits are accrued over the period of employment using an accounting methodology similar to that for defined benefit pension plans.

Actuarial gains and losses arising from experience adjustments, and changes in actuarial assumptions, are charged or credited to the statement of comprehensive income in accordance with IAS 19. These obligations are valued annually by independent qualified actuaries.

#### **(c) Termination benefits**

Termination benefits are payable when employment is terminated before the normal retirement date, or whenever an employee accepts voluntary redundancy in exchange for these benefits. The Group recognizes termination benefits when it is demonstrably committed to either terminating the employment of current employees according to a detailed formal plan without possibility of withdrawal, or providing termination benefits as a result of an offer made to encourage voluntary redundancy.

#### **(d) Profit-sharing, bonus and management incentive plans**

The Group recognizes a liability and an expense for bonus schemes, which take into consideration the attainment of profit and cash flow targets. The Group recognizes a provision where contractually obliged or where there is a past practice that has created a constructive obligation.

#### **Provisions**

Provisions are recognized when the Group has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. When the Group expects some or all of a provision to be reimbursed, for example, under an insurance contract, the reimbursement is recognized as a separate asset, but only when the

reimbursement is virtually certain. The expense relating to a provision is presented in the income statement net of any reimbursement. Provisions are not recognized for future losses.

Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognized even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small.

All provisions, where the time value of money is material with a settlement date exceeding 12 months, are discounted and carried at their discounted value. The discount is unwound through a charge to finance costs each period until the provision is settled. Discount rates are based on rates applicable in each relevant territory where the provision is carried, consistent with risks specific to the liability.

#### **Revenue from contracts with customers**

In accordance with IFRS 15, the Group's revenue is recognized based on the following five-step model:

- Step 1: Identify the contract with a customer
- Step 2: Identify the performance obligation in the contract
- Step 3: Determine the transaction price
- Step 4: Allocate the transaction price to the performance obligations in the contract
- Step 5: Recognize revenue when the entity satisfies a performance obligation

The Group has three primary strategic business units (SBUs) -Architectural, Automotive and Technical Glass. Each SBU is organized on a worldwide basis.

The Architectural Glass SBU engages in the manufacturing and sale of flat glass and various interior and exterior glazing products within commercial and residential markets. It also includes glass for the solar energy sector. Customers of this SBU include manufacturers which process the glass products which we supply into their own products, construction and house building companies, distributors and merchants.

The Automotive Glass SBU supplies a wide range of automotive glazing for new vehicles and for replacement markets. Customers include major global automotive manufacturers and aftermarket glazing distributors.

The Technical Glass SBU comprises a number of discrete businesses, including the manufacture and sale of very thin glass used as cover glass for displays, lenses and light guide for printers, glass components for engine timing belts and battery separators. Customers are mainly manufacturers which process the glass-related products which we supply into their own products.

The revenue streams derived from the three SBUs are analyzed into the following categories based on the nature and circumstances of the contracts:

#### **(a) Sales of glass and glass-related products**

The majority of the Group's revenue is derived from sales of glass and glass-related products. The Group usually considers specific purchase orders to be a contract with a customer, which in some cases is governed by a framework agreement. In cases where purchase orders are governed by a framework agreement, the terms and conditions within both the framework agreement and the purchase order would together form the basis for determining how revenue would be recognized. Contracts with customers are considered to be short-term when the time between order confirmation and satisfaction of the performance obligations is equal to or less than one year.

In most cases, revenue is recognized as the customer obtains control over the glass and glass-related products upon delivery. This is based on the judgement that the performance obligation had been satisfied upon transfer of control. Unless there is a specific reason to use an alternative assumption, the Group considers the control over the glass and glass-related products to rest with the customer once the customer has either accepted the glass at their premises or has collected the glass themselves from the Group's premises.

### **(b) Sales of services**

Revenue in relation to sales of services is recognized when services have been rendered and obligations under the terms of a contract have been satisfied. This may be at a point in time or over time depending on the conditions of the contract.

### **(c) Engineering revenue**

The Group's engineering contracts usually relates to a building, construction and supply of float glass lines or a material asset for an external customer or a related party, such as a joint venture. Contracts in this category represent performance obligation satisfied over time, as it creates or enhances an asset that the customer controls as the asset is created or enhanced. This is because the asset would usually be such of a size that it is physically located at the customer's premises with no realistic prospect of being relocated. The Group's revenue in relation to the engineering contracts is recognized based on the actual service provided to the end of the reporting period as a proportion of the total services to be provided. This is determined by the input method, except for cases where specific milestones are clearly set in the contract against which the revenue could be reliably measured.

Estimates of revenues, costs or extent of progress toward completion are revised if circumstances change. Any resulting increases or decreases in estimated revenues or costs are reflected in profit or loss in the period in which the circumstance arises.

### **(d) Royalty and licensing contracts**

The Group enters into licensing agreements with customers under which it licenses its intellectual property, such as patents and developed technologies. Revenue in relation to royalty and licensing contracts is recognized at a point in time or over time depending on the nature of the technology rights that the Group has granted to its customer.

If the license is to use a certain technology which the Group owns as it exists at the start of the contract, revenue will be recognized in full at the point in time when the license is granted.

If the license is to use a certain technology which the Group owns as it exists at the start of the contract and as it develops over the life of the license, revenue will be recognized over time through the life of the contract.

Revenues arising from licenses that contain an ongoing support obligation from the Group are recognized over time through the contract, as the obligation to provide support is not usually distinct from the obligation to grant a license.

### **(e) Tooling**

The Group constructs tooling in order to manufacture glass products to the customers' specification. Revenue from sale of tooling is recognized based on judgement of specific facts and circumstances of related contracts.

If the construction of tooling is a separate performance obligation from the sale of glass and glass-related products, the Group recognizes inventory as the tooling is constructed. Revenue is recognized based on the stand-alone selling price (SSP) of the tooling when the control of tooling passes to the customer. Any shortfall between the invoiced amount and the SSP of the tooling is accounted for as a contract asset. Revenue will be adjusted based on the input or output method over the life of the contract.

If the construction of tooling is not a separate performance obligation from the sale of glass products glass-related products, and the control remains with the Group, tooling will be included in property, plant and equipment in the Group's balance sheet. Any customer contribution in relation to tooling will be held as deferred income and released to the revenue over the life of the contract based on the output method.

### **Group's considerations in relation to revenue recognition**

The transaction price includes estimates of variable consideration, such as rebates and price discounts, which are accounted for as reductions in revenue. All estimates are based on the Group's historical experience and the Group's best judgement at the time the estimate is made. Variable considerations included in the transaction price are estimated using the

expected value method or most likely amount depending on the nature of the variable considerations. These estimates are reassessed each reporting period and are included in the transaction price to the extent it is highly probable that a significant reversal will not occur.

The majority of contracts have a single performance obligation of which the transaction price is stated in the contract. For contracts with multiple performance obligations, the Group allocates the transaction price to each performance obligation based on the stand-alone selling price, which is the price the Group would sell a promised good or service to the customer.

The Group does not expect to have any contracts where the period between the transfer of the promised goods or services to the customer and payment by the customer exceeds one year. Consequently, the Group has elected to use the practical expedient not to adjust transaction prices for the effects of a significant financing component.

### **Interest income**

Interest income is recognized on a time-apportioned basis using the effective interest method. Interest income on impaired loans is recognized either as cash is collected or on a cost recovery basis as conditions warrant.

### **Dividend income**

Dividend income is recognized when the right to receive payment is established.

### **Exceptional Items**

The Group discloses certain gains or losses in the income statement as exceptional items if this is necessary to gain a fair understanding of the Group's operating performance. Exceptional items would usually be material in value and/or would be of a non-recurring nature.

### **Deferred income**

#### **(a) Government grants**

The Group recognizes government grants at their fair value where there is reasonable assurance that the grant will be received and all attaching conditions will be complied with. When the grant relates to an expense item, it is recognized as income over the periods necessary to match the grant on a systematic basis to the costs that it is intended to compensate. Where the grant relates to property, plant and equipment, the fair value is credited to deferred income and released to the income statement over the expected useful life of the relevant asset by equal annual installments.

#### **(b) Other deferred income**

The Group recognizes other deferred income including fair valued customers' contributions to automotive tooling that continues to be recognized in the Group's balance sheet following the adoption of IFRS 15. The income is recognized in the income statement over the periods necessary to match the write-off of the asset, to which the deferred income relates, by equal annual installments.

### **Emission rights**

Emissions rights granted are recognized on a systematic basis over the period to which they relate. The difference between the emission rights granted and recognized at the balance sheet date, and CO2 emitted is recorded as an asset or liability at fair value at each balance sheet date.

### **Borrowing costs**

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of these assets, until such time as the assets are substantially ready for their intended use or sale. All other borrowing costs are recognized in the consolidated income statement in the period in which they are incurred.

### **Share capital**

Common (ordinary) shares are classified as equity. Preferred shares, that are not mandatorily redeemable with cash or other monetary asset, and where the Group has no contractual obligation to pay cash dividends or to deliver a variable number of the entity's own equity instruments by exercise of any put options attached to the preferred shares, are classified as equity.

Incremental costs directly attributable to the issue of new shares or options are shown in equity as a deduction, net of tax, from the proceeds.

#### **Treasury shares**

Treasury shares represent the Group's interests in its own equity instruments, and are included within shareholders' funds. Treasury shares are measured at their cost.

#### **Share based payments**

The Group operates a number of equity settled, share-based payment plans, under which the entity receives services from directors, senior executive officers, executive officers, senior corporate officers and corporate officers as consideration for equity instruments (options) of the Group. The fair value of the employee services received in exchange for the grant of options is calculated using the Black-Scholes model. In accordance with IFRS 2 'Share-based Payment', the resulting cost is recognized in the income statement over the vesting period of the options, being the period in which the services are received. All plans are classified as equity settled.

#### **Discontinued operations and assets held for sale**

Discontinued operations include components of the Group that have been disposed of (through sale or abandonment) or are classified as held for sale and represent a major line of the Group's business or geographical area of operations or represent a part of a single coordinated plan to dispose of such a business line or geographical area.

Non-current assets and disposal groups are classified as held for sale if their carrying amount will be recovered principally through a sale transaction rather than through continued use. This condition is regarded as met only when the sale is highly probable and the non-current asset (or disposal group) is available for immediate sale in its present condition. Management must be committed to the sale, which should be expected to be completed within one year.

When the Group is committed to a sale plan involving loss of control of a subsidiary, all of the assets and liabilities of that subsidiary are classified as held for sale when the criteria described above are met, regardless of whether the Group will retain a minority interest in its former subsidiary after the sale.

Assets classified as held for sale are measured at the lower of their previous carrying amount and fair value less costs to sell. Property, plant and equipment and intangible assets classified as held for sale are not depreciated or amortized after classification as held for sale.

#### **Critical accounting estimates, judgements and assumptions**

Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

The Group makes estimates and assumptions concerning the future. The resulting accounting estimates will not usually be equal to the resulting actual results. The estimates, judgements and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial period are discussed below.

In each case, unexpected changes in estimates and assumptions could cause a material change in balance sheet assets and liabilities, particularly in the areas noted below.

The Group has experienced extremely challenging conditions during the first quarter of FY2021 as a result of the COVID-19 pandemic, followed by a steady improvement in conditions from the second quarter. The Group expects this recovery from the impact of COVID-19 to continue into FY2022 and over the remainder of its medium-term planning period.

#### **(a) Estimated impairment of goodwill and intangible assets**

The Group tests, on an annual basis, whether goodwill or intangible assets with an indefinite useful life have suffered any impairment, in accordance with the accounting policy stated above.

#### **(b) Estimated impairment of property, plant and equipment**

Property, plant and equipment are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable, in accordance with the accounting policy stated above. This will include typically property, plant and equipment that is currently not in use either as result of technological change or lack of demand in the relevant market.

#### **(c) Income taxes**

The Group is subject to income taxes in numerous jurisdictions worldwide. During the normal course of business, there are a significant number of transactions where the final tax determination is uncertain. The Group recognizes liabilities for anticipated tax audit issues based on an estimate of both the value of any additional taxes that may be due and the likelihood that the final tax audit outcome may result in such additional liabilities. In arriving at the total liability to be provided, significant judgment is required. Where the final tax outcome of these matters is different from the amounts provided, any difference is recorded in the period in which that final outcome is known.

Deferred tax assets and liabilities may be impaired or otherwise amended either as a result of a change in the future expectations of taxable profits or the outlook for the reversal of other timing differences, or as a consequence of a change in prevailing tax rates.

#### **(d) Post-retirement benefits**

The Group has a variety of post-retirement benefit schemes in various countries in which it operates. Where such schemes are in the nature of a defined benefit arrangement, the Group uses a variety of assumptions in the calculation of the scheme assets and liabilities. These assumptions are subject to a degree of uncertainty and the Group takes advice from professional actuaries before finalizing such assumptions.

#### **(e) Provisions**

Provisions are evaluated using either the Group's experience of previous provisions or, where appropriate, using the advice of professional consultants. Claims and litigation provisions are calculated based on discussions with claimants and the Group's legal advisors. Environmental provisions are calculated based on either currently estimated remediation costs, or, for more material environmental provisions, simulation models, evaluated with the assistance of environmental consultants, which consider a range of possible outcomes. Bonus provisions are estimated based on the Group's current and expected future performance evaluated against the terms of specific bonus schemes. Redundancy and restructuring provisions are estimated using the expected costs of restructuring programs that have been announced prior to the balance sheet date. Warranty provisions are calculated using the Group's experience of previous customer claims rates.

#### **(f) Preferred shares**

The Group has considered the terms and conditions attaching to Class A Shares, and determined that these shares are classified as equity instruments, as a fixed number of common shares would be delivered to Class A Shareholders in the event of relevant put options being exercised. The Group has no contractual obligation to mandatorily redeem these shares through cash or any other monetary assets. Also, the Group has no contractual obligation to pay dividends although terms of dividends are stipulated in the contract, and any payment of dividends for each relevant period is ultimately determined by the Company's board of directors.

### **1.2. Changes in accounting policies and disclosures**

#### **Presentation change of hyperinflation adjustments**

From 1 April 2020, the Group has changed its presentation of hyperinflation adjustments in subsidiaries with a functional currency that is the currency of a hyper-inflationary economy, to be consistent with the conclusions set out in the IFRS Interpretation Committee's agenda decisions published in March 2020. Hyperinflation restatement adjustments set out in IAS 29 which were previously included in the Consolidated Statement of Comprehensive Income will now be charged (credited) directly to retained earnings and will be recorded in the Consolidated Statement of Changes in Equity. Foreign exchange gains and losses arising from the retranslation of the assets and liabilities of subsidiaries with a functional currency that is the currency of a

hyper-inflationary economy, will continue to be recognized in the Statement of Comprehensive Income. The Group chose its proposed treatment as this method is more consistent with the Group's previous practice. As a result of this change, the Group's other comprehensive income and total comprehensive income recorded in 4Q FY2021 decreased by ¥ 7,875 million (4Q FY2020: decreased by ¥4,386 million). Closing balances of retained earnings as at 31 March 2021, and 31 March 2020 are not affected by this change.

## 2. Revenue from contracts with customers

### Disaggregation of revenue

The Group's revenue is disaggregated by geographical markets, revenue categories and timing of revenue recognition in the table below. Geographical markets are based on the location where revenues were recognized. This table also includes a reconciliation of the disaggregated revenue with the Group's three strategic business units, which are also its reportable segments.

	Millions of yen				
	<b>2021</b>				
	Architectural	Automotive	Technical Glass	Other	Total
<b>Geographical markets</b>					
Europe	85,167	103,587	6,428	941	196,123
Asia	77,203	60,641	29,309	780	167,933
Americas	53,131	80,956	1,081	—	135,168
	<b>215,501</b>	<b>245,184</b>	<b>36,818</b>	<b>1,721</b>	<b>499,224</b>
<b>Revenue category</b>					
Sale of glass and glass related products	208,826	237,199	36,651	461	483,137
Sale of services	64	1,520	—	74	1,658
Engineering contracts	—	2	—	642	644
Royalty and licensing contracts	43	43	18	269	373
Tooling	—	4,802	—	—	4,802
Other sundry sales	6,568	1,618	149	275	8,610
	<b>215,501</b>	<b>245,184</b>	<b>36,818</b>	<b>1,721</b>	<b>499,224</b>
<b>Timing of revenue recognition</b>					
Products and services transferred at a point in time	210,550	244,247	36,818	780	492,395
Products and services transferred over time	4,951	937	—	941	6,829
	<b>215,501</b>	<b>245,184</b>	<b>36,818</b>	<b>1,721</b>	<b>499,224</b>

	Millions of yen				
	2020				
	Architectural	Automotive	Technical Glass	Other	Total
<b>Geographical markets</b>					
Europe	87,069	119,772	7,108	629	214,578
Asia	91,370	67,147	31,694	742	190,953
Americas	55,248	94,058	1,341	—	150,647
	233,687	280,977	40,143	1,371	556,178
<b>Revenue category</b>					
Sale of glass and glass related products	225,379	273,945	39,885	262	539,471
Sale of services	65	1,948	—	90	2,103
Engineering contracts	—	—	—	201	201
Royalty and licensing contracts	183	176	15	349	723
Tooling	—	3,225	—	—	3,225
Other sundry sales	8,060	1,683	243	469	10,455
	233,687	280,977	40,143	1,371	556,178
<b>Timing of revenue recognition</b>					
Products and services transferred at a point in time	216,874	279,985	40,143	743	537,745
Products and services transferred over time	16,813	992	—	628	18,433
	233,687	280,977	40,143	1,371	556,178

### Assets and liabilities related to contracts with customers

The following table provides information about receivables, contract assets and contract liabilities from contracts with customers.

	Millions of yen		
	31 March 2021	31 March 2020	1 April 2019
Trade receivables, net of provision for impairment of receivables	42,928	34,135	44,429
Contract assets	2,310	2,739	2,692
Contract liabilities	(11,786)	(10,657)	(4,370)

Contract assets can be separated into two categories. Firstly, contract assets include the Group's rights to consideration for glass products dispatched or works related to engineering contracts and other minor Architectural projects, which are not billed at the balance sheet date. The contract assets in this category are transferred to trade receivables when the rights become unconditional. Secondly, contract assets also include balances arising upon recognition of revenue on automotive tooling, which is included in the transaction price of glass and glass-related products. The contract assets in this category are amortized over the length of the related supply contract.

Contract liabilities include amounts with respect to customer contributions on automotive tooling and other prepayments received from customers. Contract liabilities are classified as current or non-current based on the timing of when the Group expects to recognize revenue for contributions on automotive tooling and other prepayments.

Changes in the contract assets and the contract liabilities balances during the period are as follows.

	Millions of yen	
	Contract assets	Contract liabilities
<b>At 1 April 2020</b>	<b>2,739</b>	<b>(10,657)</b>
Exchange differences	166	(1,174)
Cumulative catch-up adjustments to revenue	(70)	3
Impairment of contract assets	(243)	—
Contract assets transferred to receivables	(920)	—
Satisfaction of performance obligations not yet invoiced	1,402	—
Opening contract liabilities recognized as revenue in the period	—	2,695
Cash received, excluding amounts recognized as revenue during the period	(30)	(2,506)
Transfers to assets held for sale	(509)	62
Other	(225)	(209)
<b>At 31 March 2021</b>	<b>2,310</b>	<b>(11,786)</b>

	Millions of yen	
	Contract assets	Contract liabilities
At 1 April 2019	2,692	(4,370)
Exchange differences	(85)	175
Cumulative catch-up adjustments to revenue	(5)	(4)
Impairment of contract assets	(51)	—
Contract assets transferred to receivables	(1,118)	—
Satisfaction of performance obligations not yet invoiced	1,561	—
Opening contract liabilities recognized as revenue in the period	—	2,129
Cash received, excluding amounts recognized as revenue during the period	18	(8,471)
Transfers to assets held for sale	15	(11)
Other	(288)	(105)
At 31 March 2020	2,739	(10,657)

#### Transaction price allocated to the remaining performance obligations

The following table includes revenue expected to be recognized in the future related to performance obligations that are unsatisfied (or partially unsatisfied) at the balance sheet date.

	Millions of yen		
	Within one year	After one year	Total
<b>At 31 March 2021</b>	<b>232</b>	<b>346</b>	<b>578</b>
At 31 March 2020	215	342	557

As permitted under the practical expedient in IFRS15 para 121, the Group does not disclose information about remaining performance obligations that have original expected duration of one year or less. No consideration from contracts with customers is excluded from the amounts presented above.

#### Capitalized costs of obtaining a contract

The costs of obtaining a contract are capitalized on premises these incremental costs would not have been incurred if the Group had not attempted to win the contract. The Group considers the amount of capitalized costs to be recoverable, as they do not exceed the overall level of profit expected from the contract.

These assets are included in inventory in the Group's balance sheet and are amortized over the life of the contract. The amount of amortization was ¥445 million (2020: ¥234 million).

Applying the practical expedient in IFRS 15 para 94, the Group recognizes the incremental costs of obtaining contracts as an expense when incurred if the amortization period of the assets that the Group otherwise would have recognized is one year or less.

### 3. Segmental information

#### Primary reporting format – by business line

The Group is organized on a worldwide basis into the following principal primary operating segments:

The Architectural segment engages in the manufacturing and sale of flat glass and various interior and exterior glazing products within commercial and residential markets. It also includes glass for the solar energy sector.

The Automotive segment supplies a wide range of automotive glazing for new vehicles and for replacement markets.

The Technical Glass segment comprises a number of discrete businesses, including the manufacture and sale of very thin glass used as cover glass for displays, lenses and light guides for printers, as well as glass fiber products, such as battery separators and glass components for engine timing belts.

The Other segment covers corporate costs, certain small businesses not included in the segments covered above, and consolidation adjustments including amortization and impairment costs recorded with respect to goodwill and intangible assets related to the acquisition of Pilkington plc.

No operating segments have been aggregated to form the above reportable operating segments.

From 1 April 2020, the Group has changed its presentation of segmental results, by removing the lines of "Trading profit" and "Amortization arising from the acquisition of Pilkington plc". The amount of amortization has become less material in the context of Group's overall operating performance, as some of the intangible assets have been amortized to nil.

The amortization arising from the acquisition of Pilkington plc was ¥ 1,674 million (FY2020: ¥1,841 million).

The segmental results for the periods ended 31 March 2021 and 2020 are as follows:

	Millions of yen				
	Architectural	Automotive	Technical Glass	Other	2021 Total
<b>Revenue</b>					
External revenue	215,501	245,184	36,818	1,721	499,224
Inter-segmental revenue	10,882	1,324	2,786	2,794	17,786
<b>Total revenue</b>	<b>226,383</b>	<b>246,508</b>	<b>39,604</b>	<b>4,515</b>	<b>517,010</b>
Operating profit/(loss) before exceptional items (segmental profit)	15,670	1,802	6,707	(11,112)	13,067
Exceptional items (gains)	1,342	4,578	953	7,959	14,832
Exceptional items (losses)	(12,397)	(19,319)	(628)	(3,884)	(36,228)
Operating loss after exceptional items					(8,329)
Finance costs – net					(11,036)
Share of post-tax profits from joint ventures and associates					2,194
Loss before taxation					(17,171)
Taxation					855
<b>Loss for the period</b>					<b>(16,316)</b>

(restated)

	Millions of yen				
	Architectural	Automotive	Technical Glass	Other	2020 Total
<b>Revenue</b>					
External revenue	233,687	280,977	40,143	1,371	556,178
Inter-segmental revenue	13,452	1,593	2,464	3,653	21,162
<b>Total revenue</b>	<b>247,139</b>	<b>282,570</b>	<b>42,607</b>	<b>5,024</b>	<b>577,340</b>
Operating profit/(loss) before exceptional items (segmental profit)	17,331	6,100	7,116	(9,370)	21,177
Exceptional items (gains)	1,470	—	972	306	2,748
Exceptional items (losses)	(6,038)	(7,123)	(143)	(13,404)	(26,708)
Operating loss after exceptional items					(2,783)
Finance costs – net					(11,843)
Share of post-tax profits from joint ventures and associates					1,077
Loss before taxation					(13,549)
Taxation					(3,969)
<b>Loss for the period</b>					<b>(17,518)</b>

The Group uses a number of methods to calculate the price of intra-group transactions depending upon the business sector and geographic location. This is based on internationally recognized tax principles regarding Base Erosion and Profit Shifting (BEPS) as well as local custom and regulations. Usual methods include reference to external market prices or to manufacturing costs plus an appropriate margin.

No significant changes were made in the method of pricing intra-group transactions in the period that would impact the allocation of revenues and profits by primary operating segment.

Finance costs include results from cash flow hedges of interest-bearing borrowings that have been reported in the income statement during the period. They also include gains and losses from the re-measuring of interest rate derivatives designated as fair value hedges. Unallocated costs represent corporate Group expenses.

Other information in respect of items (charged) or credited within operating profit, excluding exceptional items, in the income statement are as follows:

						Millions of yen
						<b>2021</b>
	Note	<b>Architectural</b>	<b>Automotive</b>	<b>Technical Glass</b>	<b>Other</b>	<b>Total</b>
Depreciation	14	<b>(13,764)</b>	<b>(13,404)</b>	<b>(1,928)</b>	<b>(1,425)</b>	<b>(30,521)</b>
Amortization	13	<b>(198)</b>	<b>(408)</b>	<b>(14)</b>	<b>(2,628)</b>	<b>(3,248)</b>
Net impairment of property, plant and equipment	14	<b>(236)</b>	<b>(313)</b>	<b>(46)</b>	<b>(829)</b>	<b>(1,424)</b>
(Loss)/profit on sale of property, plant and equipment		<b>247</b>	<b>(14)</b>	<b>—</b>	<b>(23)</b>	<b>210</b>
Research and development expenditure		<b>(2,253)</b>	<b>(2,275)</b>	<b>(864)</b>	<b>(2,864)</b>	<b>(8,256)</b>
Lease costs not included in lease liabilities		<b>(231)</b>	<b>(635)</b>	<b>(24)</b>	<b>(143)</b>	<b>(1,033)</b>
Bad debts written off		<b>(58)</b>	<b>(41)</b>	<b>—</b>	<b>—</b>	<b>(99)</b>
Net (charge)/credit for doubtful debt provision		<b>(110)</b>	<b>(184)</b>	<b>—</b>	<b>(1)</b>	<b>(295)</b>
Amortization of deferred income		<b>611</b>	<b>315</b>	<b>—</b>	<b>—</b>	<b>926</b>

						Millions of yen
						2020
	Note	Architectural	Automotive	Technical Glass	Other	Total
Depreciation	14	(12,811)	(13,803)	(1,966)	(1,471)	(30,051)
Amortization	13	(186)	(454)	(16)	(3,139)	(3,795)
Impairment of property, plant and equipment	14	(472)	(168)	(116)	(373)	(1,129)
(Loss)/profit on sale of property, plant and equipment		(25)	30	71	(398)	(322)
Research and development expenditure		(2,686)	(2,591)	(883)	(2,854)	(9,014)
Lease costs not included in lease liabilities		(196)	(765)	(17)	(300)	(1,278)
Bad debts written off		(62)	40	—	(103)	(125)
Net (charge)/credit for doubtful debt provision		27	(77)	1	1	(48)
Amortization of deferred income		781	365	—	371	1,517

Segmental net trading assets at 31 March 2021 and 2020 and capital expenditure for the periods then ended are as follows:

						Millions of yen
						<b>2021</b>
		<b>Architectural</b>	<b>Automotive</b>	<b>Technical Glass</b>	<b>Other</b>	<b>Total</b>
Segmental net trading assets		<b>154,110</b>	<b>155,740</b>	<b>27,710</b>	<b>3,512</b>	<b>341,072</b>
Capital expenditure (including intangibles)		<b>27,028</b>	<b>14,653</b>	<b>979</b>	<b>687</b>	<b>43,347</b>

						Millions of yen
						2020
		Architectural	Automotive	Technical Glass	Other	Total
Segmental net trading assets		146,810	158,386	33,602	7,467	346,265
Capital expenditure (including intangibles)		43,770	13,476	1,672	8,053	66,971

Segmental net trading assets consist of property, plant and equipment, investment properties, intangible assets excluding those arising from a business combination, inventories, contract balances, trade and other receivables (excluding financial receivables) and trade and other payables (excluding financial payables).

Capital expenditure comprises additions to property, plant and equipment (owned), note 14, and intangible assets, note 13.

## Secondary reporting format – geographical location of customers

The Group's revenue from its external customers based on the geographical location of those customers is as follows:

	Millions of yen	
	2021	2020
Japan	<b>116,672</b>	135,761
Europe	<b>191,331</b>	208,756
North America	<b>102,224</b>	111,740
Rest of World	<b>88,997</b>	99,921
	<b>499,224</b>	556,178

No individual customer accounts for more than 10 percent of total revenues of the Group.

The total of non-current assets, other than retirement benefit assets, financial instruments, deferred tax assets, contract assets, trade and tax receivables, located in Japan is ¥59,065 million (2020: ¥67,120 million), UK ¥182,996 million (2020: ¥162,834 million) and the total of these non-current assets located in other countries is ¥241,588 million (2020: ¥220,566 million).

## 4. Other income

		Millions of yen	
		2021	2020
Dividend income on assets held at fair value through other comprehensive income		<b>135</b>	158
Profit on disposals		<b>433</b>	373
Increase in fair value of investment properties	15	—	129
Foreign exchange gains		<b>6</b>	1,426
Others		<b>1,240</b>	1,091
		<b>1,814</b>	3,177

## 5. Other expenses

	Note	Millions of yen	
		2021	2020
Amortization of intangibles	13	<b>(3,248)</b>	(3,795)
Impairment of property, plant and equipment	14	<b>(1,443)</b>	(1,129)
Reversal of prior period impairments of property, plant and equipment	14	<b>19</b>	—
Impairment of intangible assets	13	<b>(13)</b>	(3)
Research and development costs expensed in the period		<b>(837)</b>	(961)
Write-off of lease liabilities		<b>1,209</b>	593
Bad debts written off		<b>(100)</b>	(125)
Doubtful debt provision increase		<b>(535)</b>	(314)
Reversal of previously held doubtful debt provision		<b>240</b>	266
Float tank repair costs		<b>(69)</b>	(121)
Net foreign exchange on other expense items		<b>(780)</b>	456
Decrease in fair value of investment properties	15	<b>(112)</b>	(37)
Redundancy and restructuring		<b>(181)</b>	(220)
Loss on disposal		<b>(148)</b>	(120)
Others		<b>183</b>	(6)
		<b>(5,815)</b>	(5,516)

## 6. Net foreign exchange gains and losses

The net foreign exchange differences on operating items charged to the income statement in the year amounted to a loss of ¥1,237 million (2020: a gain of ¥1,556 million).

## 7. Exceptional items

	Millions of yen	
	2021	2020
<b>Exceptional Items (gains):</b>		
Gain on disposal of property, plant and equipment (a)	7,063	1,092
Settlement of litigation matters (b)	3,424	—
COVID-19 government support (c)	2,640	—
Reversal of impairment of non-current assets (d)	754	378
Gain on disposal of subsidiaries and joint ventures (e)	697	1,278
Others	254	—
	<b>14,832</b>	<b>2,748</b>
<b>Exceptional Items (losses):</b>		
Suspension and other costs caused by COVID-19 (c)	(18,700)	(2,228)
Restructuring costs, including employee termination payments (f)	(14,709)	(6,368)
Impairment of non-current assets (g)	(1,947)	(4,706)
Settlement of litigation matters (b)	(425)	(158)
Retirement benefit obligations – past service cost (h)	(217)	—
Impairment of goodwill and intangible assets (i)	(97)	(11,728)
Suspension of facilities (j)	(94)	(1,479)
Others	(39)	(41)
	<b>(36,228)</b>	<b>(26,708)</b>
	<b>(21,396)</b>	<b>(23,960)</b>

- (a) The gain on disposal of property, plant and equipment relates to the sale of assets in Japan with lease-back contract as separately announced on 30 March 2021.  
The prior year gain on disposal of property, plant and equipment related to the disposal of assets within the architectural business in Europe
- (b) The settlement of litigation matters within exceptional items (gains) relates to the conclusion of a legal challenge regarding the calculation of sales-based taxes borne by the Group in Brazil in previous years.  
In both the current and prior year, the settlement of litigation matters within exceptional items (losses) relates to legal claims arising as a result of transactions that were previously recorded as exceptional items.
- (c) The Group has recorded the direct costs and also unrecovered operating costs arising from the COVID-19 pandemic as exceptional items, together with any related income from governments. Such costs include payments to employees not engaged in productive activities due to the COVID-19 pandemic, costs of maintaining idle facilities, and direct costs such as the deep cleaning of facilities to promote a safe operating environment.
- (d) The reversal of impairment of non-current assets relates to assets in the Architectural business in Vietnam.  
The prior year reversal of impairment of non-current assets related to an asset in Architectural North America and also assets in Architectural Asia.
- (e) The gain on disposal of a joint venture relates to the recycling into the income statement of foreign exchange gains and losses recognized during previous years within the Statement of Comprehensive Income, following the disposal of the Group's shares in Jiangsu Pilkington SYP Glass Co., Ltd a float glass manufacturing entity in China. Also included in this category is a reversal of a previous impairment of assets at subsidiaries in Japan prior to the disposal of those subsidiaries.  
The prior year gain on disposal of subsidiaries and joint ventures relates partly to the sale of Nippon Sheet Glass Environment Amenity Co., Limited, a subsidiary operating within the Technical Glass business, and partly to the disposal of the Group's shares in Jiangsu Pilkington SYP Glass Co., Ltd a float glass manufacturing entity in China.
- (f) Restructuring costs principally include the cost of compensating redundant employees for the termination of their contracts of employment. The current year costs mainly relate to the Group's business transformation initiative aimed at achieving a transformation in the Group's cost base, including a significant improvement in fixed overhead costs and also improved operational efficiency. Whilst the Group has commenced such restructuring activities in many locations during the current financial year, the majority of the cash expenditure associated with the announced restructuring actions will be realized during the following financial year to 31 March 2022.  
In the previous years, restructuring costs related to projects in Automotive Europe and to a lesser extent Automotive in South America.
- (g) The impairment of non-current assets relates to Architectural and Automotive assets in South East Asia as well as Architectural and Automotive assets in Europe.  
The prior year impairment of non-current assets related mainly to assets in Architectural Japan.
- (h) The past service cost on retirement benefit obligations relates to a court ruling in the U.K. regarding Guaranteed Minimum Pensions (GMP's) as applied to former members of the Group's UK pension scheme who have transferred their pension entitlement out of the scheme. GMP's represent an element of the Group's pension liability which was designed to substitute for pension benefits that would otherwise have been provided by the state, with the state-provided pension benefits being unequal between men and women resulting in inequality of the scheme-provided benefit.
- (i) The impairment of goodwill and intangible assets in the current year relates to the impairment of intangible assets in Europe.  
The prior year impairment of goodwill and intangible assets relate to goodwill and intangible assets (Pilkington brand name etc.) created on the acquisition of Pilkington in 2006. The impairment relates to the Automotive Europe and Automotive Rest of World Cash Generating Units (CGU's).
- (j) The suspension of facilities relates mainly to the repair of facilities in Architectural Japan following a Typhoon during the previous year.  
The prior year suspension of facilities mainly related to a short-term suspension of the Group's Architectural facility in Laurinburg, U.S.A., due to a power failure in the local area, and also includes a short-term suspension of the Group's Architectural facility in Chiba, Japan as a result of Typhoon damages.

## 8. Employee benefit expenses

	Note	Millions of yen	
		2021	2020
Wages and salaries		<b>(111,695)</b>	(118,408)
Redundancy and termination benefits		<b>(10,918)</b>	(1,699)
Social security costs		<b>(13,722)</b>	(14,520)
Share options granted to directors and employees	31	<b>(39)</b>	(69)
Pension costs, excluding those classed as exceptional items			
defined contribution schemes		<b>(8,372)</b>	(9,041)
defined benefit schemes		<b>(3,152)</b>	(3,172)
Other short-term employee benefits		<b>(5,606)</b>	(6,257)
		<b>(153,504)</b>	(153,166)

Key management compensation (included above) comprises:

	Millions of yen	
	2021	2020
Short-term employee benefits	<b>(920)</b>	(976)
Post-employment benefits	<b>(62)</b>	(104)
Share-based payments	<b>(39)</b>	(69)
	<b>(1,021)</b>	(1,149)

Key management compensation comprises the remuneration of those 31 (2020: 34) key employees who have responsibility for planning, controlling and directing the activities of the Group and includes all the members of the Group's Board of Directors, Executive Officers and Corporate Officers. Included within key management remuneration are post-employment benefits based on the IFRS operating cost charge in respect of service costs.

## 9. Finance income and expenses

	Note	Millions of yen	
		2021	2020
<b>Finance income</b>			
Interest income		<b>1,566</b>	1,967
Foreign exchange transaction gains		<b>24</b>	67
Hyperinflation - gain on net monetary position	40	<b>454</b>	92
		<b>2,044</b>	2,126
<b>Finance expenses</b>			
Interest expense – bank and other borrowings		<b>(11,766)</b>	(11,882)
Dividend on non-equity preference shares due to minority shareholders		<b>(247)</b>	(242)
Foreign exchange transaction losses		<b>(461)</b>	(437)
Other interest and similar charges		<b>(540)</b>	(890)
		<b>(13,014)</b>	(13,451)
Unwinding of discounts on provisions	29	<b>(177)</b>	(199)
Retirement benefit obligations – net finance charge	28	<b>111</b>	(319)
		<b>(13,080)</b>	(13,969)

## 10. Income tax

The analysis of the tax charge for the period is as follows:

	Note	Millions of yen	
		2021	2020
<b>Current tax</b>			
Charge for the period		<b>(4,363)</b>	(3,814)
Adjustment in respect of prior periods		<b>(204)</b>	542
		<b>(4,567)</b>	(3,272)
<b>Deferred tax</b>			
Charge for the period		<b>5,138</b>	(192)
Adjustment in respect of prior periods		<b>306</b>	206
Adjustment in respect of rate changes		<b>(22)</b>	(711)
	22	<b>5,422</b>	(697)
		<b>855</b>	(3,969)

The tax charge for the year is calculated as the sum of the total current and deferred tax charge or credit arising in each territory in which the Group operates.

The Group's expected weighted average tax rate (after deducting the Group's share of post-tax profit of joint ventures and associates) is 14.07 percent (2020: 13.4 percent). The tax rate is different to the prior year because of changes in the mix of profits and losses realized by the Group in each of the territories in which it operates and differences in tax rates across each of those territories.

A number of countries have changed their corporate income tax rates during the year and any such changes that have been enacted or substantively enacted at 31 March 2021 are reflected in the weighted average tax rate. None of these rate changes are significant enough, on their own, to have a material impact on the weighted average tax rate. For reference, the applicable tax rate in Japan is 30.62 percent (2020: 30.62 percent) and this consists of corporate income tax, inhabitants' taxes and enterprise tax.

The tax charge for the year period differs from the tax charge that would be anticipated by applying the weighted average tax rate to the Group's profit before tax. The differences are explained as follows:

	Millions of yen	
	2021	2020
Loss before taxation	<b>(17,171)</b>	(13,549)
Deduct share of post-tax profits of joint ventures and associates	<b>(2,194)</b>	(1,077)
Loss before tax of Group companies	<b>(19,365)</b>	(14,626)
Tax credit calculated at the statutory tax rates applicable to (losses)/profits in the respective countries	<b>2,726</b>	1,960
Expenses not deductible for tax purposes	<b>(4,064)</b>	(4,393)
Income not subject to tax	<b>3,964</b>	4,152
Non-deductible amortization and impairment of goodwill	—	(1,849)
Non-deductible gains on hedging derivative contracts	—	25
Other items giving rise to local tax adjustments	<b>(1,060)</b>	385
Adjustment to tax in respect of prior periods		
current tax	<b>(204)</b>	542
deferred tax	<b>306</b>	206
Adjustment to tax as a result of changes in tax rates	<b>(22)</b>	(711)
Tax losses and other temporary differences for which no deferred tax asset is recognized	<b>(1,744)</b>	(3,248)
Other local, non-corporate and withholding taxes suffered	<b>953</b>	(1,038)
Total taxation charge – continuing operations	<b>855</b>	(3,969)

## 11. Dividends

	Millions of yen	
	2021	2020
<b>Dividends on ordinary shares declared and paid during the period:</b>		
Final dividend for the previous year		
Dividend total (¥ millions)	—	1,811
Dividend per share (¥)	—	20
Interim dividend for the year		
Dividend total (¥ millions)	—	—
Dividend per share (¥)	—	—
<b>Dividends on ordinary shares declared after the end of the reporting period and not recognized as a liability:</b>		
Final dividend for the year		
Dividend total (¥ millions)	—	—
Dividend per share (¥)	—	—

	Millions of yen	
	2021	2020
<b>Dividends on Class A Shares declared and paid during the period:</b>		
Final dividend for the previous year		
Dividend total (¥ millions)	<b>1,650</b>	960
Dividend per share (¥)	<b>55,000.00</b>	27,424.70
Interim dividend for the year		
Dividend total (¥ millions)	—	—
Dividend per share (¥)	—	—
The daily pro-rated preferred dividend for the partial acquisition during the year		
Dividend total (¥ millions)	—	50
Dividend per share (¥)	—	10,068.30
<b>Dividends on Class A Shares declared after the end of the reporting period and not recognized as a liability:</b>		
Final dividend for the year		
Dividend total (¥ millions)	<b>1,950</b>	1,650
Dividend per share (¥)	<b>65,000.00</b>	55,000.00

## 12. Goodwill

	Millions of yen	
	2021	2020
<b>Cost</b>		
<b>At 1 April</b>	<b>105,649</b>	112,965
Acquisition	55	—
Exchange differences	8,284	(7,316)
<b>At 31 March</b>	<b>113,988</b>	105,649
<b>Accumulated impairment</b>		
<b>At 1 April</b>	<b>14,450</b>	5,616
Impairment losses arising in the period	—	10,197
Exchange differences	522	(1,363)
<b>At 31 March</b>	<b>14,972</b>	14,450
<b>Net book amount at 31 March</b>	<b>99,016</b>	91,199

In accordance with IAS 36, goodwill has been tested for impairment at 31 March 2021. This testing involved comparing the value-in-use of the Group's identified Cash Generating Units (CGUs) with the accounting value of assets within each CGU. The value in use for this purpose is considered to be the capitalized current value of the future cash flows of each CGU as calculated by discounting the projected future operating cash flows of each cash-generating unit, using the discount rates in the table below. Future operating cash flows were considered for the financial periods from FY2022 to FY2025 with a perpetuity thereafter. Critical assumptions included discount rates, perpetuity growth rates, projected sales volumes and prices, and input costs.

The key assumptions used in this process were as follows:

Assumption	Value
Period used for discounted cash flow calculations	Maximum of four years from the balance sheet date with perpetuity thereafter
Perpetuity growth rate	1.4% to 2.0%
Pre-tax discount rate used	5.9% to 12.0%

The pre-tax discount rate for each cash-generating unit is determined by adding weighted average country-specific risk premiums to prevailing risk-free rates for the currencies predominantly used within each business unit. The resulting discount rates ranged from 5.9 percent applied to Architectural Europe to 12.0 percent applied to Architectural Rest of World.

A general perpetuity growth rate of 1.4 percent was included in the cash flow projections for CGU's in Europe. For CGU's in North America and Rest of World, a perpetuity growth rate of 2.0 percent was used.

Other key assumptions include glass prices, growth in market volumes, and input prices. Glass prices are projected using current trends and expectations of demand and supply movements in the period covered. Growth in market volumes is estimated with reference to general GDP growth in each territory and specific factors pertaining to the glass industry in that market including for example changes in regulatory environment. Input prices are estimated based on recent negotiations with suppliers and also generally available industry forecasts. The positive impact of the Group's restructuring activities that have been committed to is included in cash-flow forecasts where it can be estimated with a reasonable degree of confidence.

In the year to 31 March 2020, the risk-adjusted value-in-use calculation for the Automotive Europe and Automotive Rest of World CGUs was lower than the asset values within those CGU's, resulting in an impairment of goodwill as noted in the above table. Following this impairment, the Group is no longer recognizing any goodwill relating to the Automotive Rest of World CGU.

The remaining value of goodwill included on the balance sheet with an indefinite useful life is allocated to cash-generating units as set out in the table below.

	Millions of yen	
	2021	2020
Architectural Europe	41,482	37,379
Architectural Japan	12	12
Architectural North America	8,179	7,972
Architectural Rest of World	1,625	1,526
Automotive Europe	33,705	30,724
Automotive North America	12,869	12,542
Others	1,144	1,044
<b>Total</b>	<b>99,016</b>	91,199

The key sensitivity in the impairment test described above is the selection of the discount rate. If discount rates greater than the rates quoted above were used, there would be a reduction in the headroom for each cash-generating unit.

With respect to the remaining balances of goodwill, the cash-generating unit with the least amount of headroom was Automotive Europe. This is also the CGU which the Group considers would be the most likely to experience a shortfall of headroom of value in use in response to a reasonably likely change in underlying assumptions. The impairment test for this CGU was assessed using a discount rate of 6.32 percent. Keeping all other assumptions unchanged, an increase in the discount rate of 1.1 percent to 7.42 percent would result in this CGU having no residual headroom. Each additional one percent increase in the discount rate applied to this CGU over and above this level would result in an additional goodwill impairment of ¥15,169 million. This sensitivity considers changes in the discount rate in isolation. The Group considers that the economic conditions that may be likely to be associated with an increased discount rate may also be consistent with an improvement in the Group's markets, and therefore taken together may not necessarily result in further impairment.

The Group considers that there is a satisfactory level of headroom with respect to other cash-generating units.

### 13. Intangible assets

	Millions of yen				
	Trademark and licenses	Development costs	Computer software	Other	Total
<b>Cost</b>					
At 1 April 2020	303	17,458	15,714	131,544	165,019
Exchange differences	24	2,393	830	8,910	12,157
Additions	—	1,161	226	50	1,437
Disposals	(10)	—	(63)	(145)	(218)
Transfer to assets held for sale	—	—	(118)	(536)	(654)
At 31 March 2021	317	21,012	16,589	139,823	177,741
<b>Accumulated amortization and impairment</b>					
At 1 April 2020	302	12,505	13,050	91,772	117,629
Exchange differences	24	1,774	665	5,985	8,448
Amortization charge for the period	1	911	646	1,690	3,248
Impairment losses arising in the period	—	63	33	14	110
Transfer to assets held for sale	—	—	(53)	(187)	(240)
Eliminated on disposals	(10)	—	(63)	(142)	(215)
At 31 March 2021	317	15,253	14,278	99,132	128,980
<b>Net book amount at 31 March 2021</b>	—	5,759	2,311	40,691	48,761

	Millions of yen				
	Trademark and licenses	Development costs	Computer software	Other	Total
<b>Cost</b>					
At 1 April 2019	311	17,320	15,986	139,415	173,032
Exchange differences	(8)	(1,273)	(609)	(7,830)	(9,720)
Additions	—	1,411	345	22	1,778
Disposals	—	—	(8)	(63)	(71)
At 31 March 2020	303	17,458	15,714	131,544	165,019
<b>Accumulated amortization and impairment</b>					
At 1 April 2019	309	12,178	12,782	93,973	119,242
Exchange differences	(8)	(919)	(410)	(5,577)	(6,914)
Amortization charge for the period	1	1,246	685	1,863	3,795
Impairment losses arising in the period	—	—	—	1,541	1,541
Eliminated on disposals	—	—	(7)	(28)	(35)
At 31 March 2020	302	12,505	13,050	91,772	117,629
<b>Net book amount at 31 March 2020</b>	1	4,953	2,664	39,772	47,390

Amortization of ¥3,248 million has been charged to other expenses, note 5 (2020: ¥3,795 charged to other expenses, note 5). Impairment of ¥97 million has been charged to exceptional items and ¥13 million to other expenses (2020: ¥1,538 million to exceptional items and ¥3 million to other expenses).

Development costs represent internally generated intangible assets. Computer software represents the acquisition cost of purchasing software plus internal costs to implement the usage of that software. Trademarks and licenses and other intangible assets represent the acquisition cost of those assets.

'Other' intangibles include the following amounts recognized on the acquisition of the Pilkington Group in June 2006:

	Millions of yen						
	Customer relationships	Know-how	Pilkington brand	Other brands	Developed technology	Other	Total
<b>Cost</b>							
At 1 April 2020	22,584	37,823	41,027	4,133	20,694	346	126,607
Exchange differences	1,378	2,607	3,008	151	1,484	49	8,677
At 31 March 2021	23,962	40,430	44,035	4,284	22,178	395	135,284
<b>Accumulated amortization and impairment</b>							
At 1 April 2020	18,107	37,823	8,604	4,133	19,595	346	88,608
Exchange differences	1,077	2,607	506	151	1,430	49	5,820
Amortization charge for the period	760	—	—	—	914	—	1,674
At 31 March 2021	19,944	40,430	9,110	4,284	21,939	395	96,102
<b>Net book amount at 31 March 2021</b>	<b>4,018</b>	<b>—</b>	<b>34,925</b>	<b>—</b>	<b>239</b>	<b>—</b>	<b>39,182</b>

	Millions of yen						
	Customer relationships	Know-how	Pilkington brand	Other brands	Developed technology	Other	Total
<b>Cost</b>							
At 1 April 2019	24,357	40,027	43,009	4,549	21,889	374	134,205
Exchange differences	(1,773)	(2,204)	(1,982)	(416)	(1,195)	(28)	(7,598)
At 31 March 2020	22,584	37,823	41,027	4,133	20,694	346	126,607
<b>Accumulated amortization and impairment</b>							
At 1 April 2019	17,981	40,027	8,064	4,549	19,659	374	90,654
Exchange differences	(1,301)	(2,204)	(372)	(416)	(1,097)	(28)	(5,418)
Amortization charge for the period	877	—	—	—	964	—	1,841
Impairment losses arising in the period	550	—	912	—	69	—	1,531
At 31 March 2020	18,107	37,823	8,604	4,133	19,595	346	88,608
<b>Net book amount at 31 March 2020</b>	<b>4,477</b>	<b>—</b>	<b>32,423</b>	<b>—</b>	<b>1,099</b>	<b>—</b>	<b>37,999</b>

Intangible assets arising on the acquisition of the Pilkington Group have been tested for impairment as part of the exercise to test goodwill for potential impairment. Details of this testing are set out in note 12, Goodwill.

In addition to the other intangible assets recognized on the acquisition of the Pilkington Group, the Group also has intangible assets relating to customer relationships recognized on smaller acquisitions and other intangible assets, amounting to ¥1,509 million (2020: ¥1,773 million). Amortization charged in the period on these other intangible assets amounted to ¥16 million (2020: ¥22 million) and impairments on these other intangible assets amounts to ¥14 million (2020: ¥10 million).

The Pilkington brand has been assigned an indefinite useful life and is therefore not subject to routine amortization. This brand has a long history in an established industry, with a significant share of the worldwide glass market. These factors, together with the scale of the business, contribute to the brand's durability. The Group intends to use the Pilkington brand indefinitely. All other intangible assets have finite lives, as set out in note 1.1.

For the purposes of testing for potential impairment, the Pilkington brand included in the intangible assets on the balance sheet has been allocated to cash generating units as set out in the table below.

	Millions of yen	
	2021	2020
Architectural Europe	17,567	16,054
Architectural North America	3,448	3,360
Automotive Europe	9,046	8,269
Automotive North America	4,864	4,740
<b>Total</b>	<b>34,925</b>	<b>32,423</b>

## 14. Property, plant and equipment

Millions of yen

	Owned			Right-of-use assets			Total Property, plant and equipment
	Land and buildings	Plant, equipment, and vehicles	Sub-total	Land and buildings	Plant, equipment, and vehicles	Sub-total	
<b>Cost</b>							
At 1 April 2020	195,571	561,760	757,331	24,725	10,050	34,775	792,106
Exchange differences	4,511	19,792	24,303	1,680	648	2,328	26,631
Hyperinflation adjustment	7,469	2,173	9,642	—	19	19	9,661
Transfer to assets held for sale	(6,494)	(14,342)	(20,836)	(135)	(13)	(148)	(20,984)
Additions	14,077	27,833	41,910	9,005	2,075	11,080	52,990
Disposals	(5,163)	(15,576)	(20,739)	(2,313)	(912)	(3,225)	(23,964)
Other movements	—	7	7	—	—	—	7
At 31 March 2021	209,971	581,647	791,618	32,962	11,867	44,829	836,447
<b>Accumulated depreciation and impairment</b>							
At 1 April 2020	99,352	390,830	490,182	5,022	2,357	7,379	497,561
Exchange differences	1,338	16,473	17,811	443	239	682	18,493
Hyperinflation adjustment	334	2,967	3,301	—	—	—	3,301
Charge for the period	2,996	21,769	24,765	5,208	2,547	7,755	32,520
Impairment losses arising in the period	936	1,312	2,248	956	186	1,142	3,390
Reversal of impairment losses from prior periods	(191)	(773)	(964)	—	—	—	(964)
Transfer to assets held for sale	(4,227)	(10,771)	(14,998)	(68)	(9)	(77)	(15,075)
Eliminated on disposals	(942)	(15,400)	(16,342)	(2,311)	(914)	(3,225)	(19,567)
At 31 March 2021	99,596	406,407	506,003	9,250	4,406	13,656	519,659
<b>Net book amount at 31 March 2021</b>	<b>110,375</b>	<b>175,240</b>	<b>285,615</b>	<b>23,712</b>	<b>7,461</b>	<b>31,173</b>	<b>316,788</b>

Millions of yen

	Owned			Right-of-use assets			Total Property, plant and equipment
	Land and buildings	Plant, equipment, and vehicles	Sub-total	Land and buildings	Plant, equipment, and vehicles	Sub-total	
<b>Cost</b>							
At 1 April 2019	176,265	561,187	737,452	—	—	—	737,452
Adoption of IFRS 16	—	(119)	(119)	24,885	9,403	34,288	34,169
At 1 April 2019 (restated)	176,265	561,068	737,333	24,885	9,403	34,288	771,621
Exchange differences	(6,278)	(28,061)	(34,339)	(1,352)	(384)	(1,736)	(36,075)
Hyperinflation adjustment	1,007	3,885	4,892	—	12	12	4,904
Transfer to assets held for sale	—	(4)	(4)	(40)	(80)	(120)	(124)
Sub-leased assets	—	—	—	(80)	—	(80)	(80)
Additions	27,886	37,307	65,193	2,055	1,159	3,214	68,407
Disposals	(3,309)	(12,435)	(15,744)	(743)	(60)	(803)	(16,547)
At 31 March 2020	195,571	561,760	757,331	24,725	10,050	34,775	792,106
<b>Accumulated depreciation and impairment</b>							
At 1 April 2019	100,259	395,687	495,946	—	—	—	495,946
Adoption of IFRS 16	—	(52)	(52)	—	—	—	(52)
At 1 April 2019 (restated)	100,259	395,635	495,894	—	—	—	495,894
Exchange differences	(2,035)	(19,070)	(21,105)	(146)	(49)	(195)	(21,300)
Hyperinflation adjustment	421	1,991	2,412	—	—	—	2,412
Charge for the period	2,927	20,366	23,293	5,354	2,400	7,754	31,047
Impairment losses arising in the period	727	4,466	5,193	569	66	635	5,828
Reversal of impairment losses from prior periods	—	(378)	(378)	—	—	—	(378)
Sub-leased assets	—	—	—	(12)	—	(12)	(12)
Eliminated on disposals	(2,947)	(12,180)	(15,127)	(743)	(60)	(803)	(15,930)
At 31 March 2020	99,352	390,830	490,182	5,022	2,357	7,379	497,561
<b>Net book amount at 31 March 2020</b>	<b>96,219</b>	<b>170,930</b>	<b>267,149</b>	<b>19,703</b>	<b>7,693</b>	<b>27,396</b>	<b>294,545</b>

Land and buildings including assets with a carrying amount of ¥12 million (2020: ¥749 million), and plant and machinery including assets with a carrying amount of ¥13,076 million (2020: ¥7,719 million), are subject to specific charges to secure Group borrowings.

Capitalized borrowing costs of ¥26 million have been included within additions of land and buildings (2020: ¥15 million) and ¥284 million have been included within plant, equipment and vehicles (2020: ¥202 million). The average rate used to calculate borrowing costs capitalized during the year was 1.58% (2020: 1.89%).

Depreciation charged in the period all relates to continuing operations, this has been charged to cost of sales ¥24,901 million (2020: ¥24,579 million), distribution costs ¥1,530 million (2020: ¥1,612 million), administrative expenses ¥4,091 million (2020: ¥3,860 million) and exceptional items ¥1,998 million (2020: ¥996 million), note 7. Impairments in the period have been charged to exceptional items ¥1,947 million (2020: ¥4,699 million) and other expenses ¥1,443 million (2020: ¥1,129 million). The reversal of previous period impairments has been credited to exceptional items ¥945 million (2020: ¥378 million) and other expenses ¥19 million (2020: ¥nil million).

Property, plant and equipment includes ¥2,804 million (2020: ¥3,935 million) in respect of assets in the course of construction.

## 15. Investment property

		Millions of yen	
	Note	2021	2020
<b>Fair value</b>			
At 1 April		<b>303</b>	371
Exchange differences		<b>23</b>	(160)
Net increase/(decrease) in fair value	4,5	<b>(112)</b>	92
At 31 March		<b>214</b>	303

Investment property principally comprises land, office buildings and small industrial units, and those parts of other properties not occupied by the Group, which are held for long-term rental yields. Investment properties are initially recognized at cost and are thereafter carried at fair value, representing open-market value determined annually by discounted cash flows or by the use of external valuers. Changes in fair value are recorded in the income statement as part of other income and other expenses.

The property rental income earned by the Group from its investment properties, all of which are leased out under operating leases, amounted to ¥181 million (2020: ¥178 million). Direct operating expenses arising on the investment properties in the period amounted to ¥178 million (2020: ¥68 million).

The Group has no restrictions on the realizability of its investment properties and there were no commitments at 31 March 2021 or 2020.

Fair value measurement disclosures for investment properties are provided in note 21.

## 16. Leases

### The Group as a lessee

The Group leases land and buildings for its manufacturing facilities, offices and warehouses at various locations worldwide. The Group also leases equipment and vehicles used in the ordinary course of the business, along with housing and cars which are provided as employee benefits.

The weighted-average lease term is approximately 9 years for land and buildings, and 6 years for plant, equipment and vehicles.

The following amounts are included in the consolidated income statement:

	Millions of yen	
	2021	2020
Interest expense on lease liabilities	<b>1,075</b>	1,283
Expenses relating to short-term leases	<b>463</b>	816
Expenses relating to leases of low-value assets	<b>498</b>	437
Expenses related to variable lease payments not included in the measurement of lease liabilities	<b>72</b>	25

The following amount are included in the consolidated statement of cash flow:

	Millions of yen	
	2021	2020
Cash outflow for leases	<b>9,737</b>	9,767

The cash outflow for leases in the chart above includes; the principal portion and interest of lease liabilities, payments for short-term leases, leases of low-value assets and variable lease payments not included in the measurement of lease liabilities.

The leases recognized as at 31 March 2021, includes options such as extension and termination options, that were not considered to be reasonably certain as at that date and therefore are not included in the measurement of lease liabilities. These options may result in potential future cash outflows in the future years, once it becomes reasonably certain that they will be exercised.

The Group recognized a gain of ¥7,029 million, as a result of sale and lease back transactions related to properties in Japan which were executed on 30 March 2021, see note 7.

As at 31 March 2021 or 2020, there are no leases which the Group has committed but have not yet commenced.

For the depreciation charge, additions and the carrying amount of right-of-use assets at the end of the reporting period, see note 14.

For the maturity analysis of lease liabilities, see note 26.

### The Group as a lessor

The Group leases out right-of-use assets to third parties in cases where the Group no longer requires the assets for its own use. As at 31 March 2021, the Group recognized a net investment asset of ¥59 million (as at 31 March 2020: ¥67 million), in relation to a finance lease arrangement where the Group leases out an industrial unit not occupied by the Group.

The Group also leases out its investment property to third parties under operating lease arrangements (see note 15).

## 17. Investments accounted for using the equity method

### Joint ventures

The Group's interests in its material joint ventures, all of which are unlisted, are as follows:

Name	Proportion of issued ordinary shares held	Country of operation and incorporation	Principal activity
Cebrace Cristal Plano Limitada (Cebrace)	50%	Brazil	Glass manufacturing
SP Glass Holdings BV	62.5%	Russia/Netherlands	Glass manufacturing

There were no material additions to joint ventures in the period ended 31 March 2021 (31 March 2020 – none).

The Group has legal ownership of 62.5 percent of the issued share capital of SP Glass Holdings BV, but, due to the existence of call options held by one of the Group's joint venture partners over part of the Group's shareholding and also other potential shareholder transactions, the Group accounts for this investment using a beneficial shareholding percentage of 43.75 percent.

Of the joint ventures above, Cebrace reports to an accounting date coterminous with that of the Group, but SP Glass Holdings BV reports to 31 December, being its local statutory accounting date.

During the year to 31 March 2020, the Group's investment in Jiangsu Pilkington SYP Glass Co., Ltd was disposed, as set out in note 7.

The balance sheet values of the Group's material joint ventures are as follows:

	Millions of yen			
				2021
	Cebrace	SP Glass Holdings BV	Others	Total
Current assets	7,291	5,505	21	12,817
Non-current assets	16,525	8,396	410	25,331
Current liabilities	(11,481)	(3,515)	(2)	(14,998)
Non-current liabilities	(3,170)	(10,160)	(60)	(13,390)
Total equity	9,165	226	369	9,760
NSG Group interest in total equity	4,583	99	123	4,805
Goodwill	—	3,190	—	3,190
Carrying amount of the Group's investment	4,583	3,289	123	7,995
The total equity above includes:				
Cash and cash equivalents	2,408	2,189	19	4,616
Current financial liabilities	(4,712)	(1,121)	—	(5,833)
Non-current financial liabilities	(92)	(9,886)	—	(9,978)

	Millions of yen			
				2020
	Cebrace	SP Glass Holdings BV	Others	Total
Current assets	14,011	5,554	1,059	20,624
Non-current assets	17,236	10,410	389	28,035
Current liabilities	(15,363)	(2,837)	(445)	(18,645)
Non-current liabilities	(3,570)	(10,337)	(64)	(13,971)
Total equity	12,314	2,790	939	16,043
NSG Group interest in total equity	6,157	1,221	286	7,664
Goodwill	—	2,915	—	2,915
Carrying amount of the Group's investment	6,157	4,136	286	10,579
The total equity above includes:				
Cash and cash equivalents	4,894	1,334	236	6,464
Current financial liabilities	(10,987)	(651)	—	(11,638)
Non-current financial liabilities	(193)	(9,975)	—	(10,168)

The Group considers that for all joint ventures accounted for using the equity method the balance sheet value approximates the fair value of the Group's investment. Current and non-current financial liabilities exclude trade and other payables as well as provisions.

The Group has no unrecognized commitments, relating to any of its joint ventures, which would result in a future outflow of economic resources from the Group.

The key income statement and comprehensive income figures of the Group's material joint ventures are as follows:

Millions of yen				
<b>2021</b>				
	Cebrace	SP Glass Holdings BV	Others	Total
Revenue	<b>37,136</b>	<b>11,484</b>	—	<b>48,620</b>
Profit/(loss) for the period from continuing operations	<b>4,341</b>	<b>(301)</b>	<b>(6)</b>	<b>4,034</b>
Other comprehensive income	<b>51</b>	<b>(2,400)</b>	<b>2</b>	<b>(2,347)</b>
Total comprehensive income	<b>4,392</b>	<b>(2,701)</b>	<b>(4)</b>	<b>1,687</b>
NSG Group's share of profit/(loss) for the period	<b>2,171</b>	<b>(132)</b>	<b>(2)</b>	<b>2,037</b>
Dividends received by NSG Group	<b>3,305</b>	—	<b>5</b>	<b>3,310</b>
The profit/(loss) for the period includes the following:				
Depreciation and amortization	<b>(1,910)</b>	<b>(931)</b>	—	<b>(2,841)</b>
Interest expense	<b>(221)</b>	<b>(900)</b>	<b>2</b>	<b>(1,119)</b>
Taxation	<b>(2,265)</b>	<b>223</b>	<b>(3)</b>	<b>(2,045)</b>

Millions of yen					
<b>2020</b>					
	Cebrace	SP Glass Holdings BV	Jiangsu Pilkington SYP Glass Co., Ltd*	Others	Total
Revenue	39,315	13,200	5,404	1	57,920
Profit/(loss) for the period from continuing operations	2,379	(896)	142	(7)	1,618
Other comprehensive income	(8)	2,870	—	(3)	2,859
Total comprehensive income	2,371	1,974	142	(10)	4,477
NSG Group's share of profit/(loss) for the period	1,190	(392)	—	(2)	796
NSG Group's unrecognized share of profit for the period	—	—	71	—	71
Dividends received by NSG Group	1,407	—	—	—	1,407
The profit/(loss) for the period includes the following:					
Depreciation and amortization	(2,569)	(1,004)	(487)	—	(4,060)
Interest expense	(295)	(1,247)	(198)	1	(1,739)
Taxation	(1,269)	(41)	—	(3)	(1,313)

\* Data prior to disposal

### Associates

The Group's interest in material associates is as follows:

Name	Proportion of issued ordinary shares held	Country of operation and incorporation	Principal activity
Flachglas Wernberg GmbH	49%	Germany	Glass manufacturing
Holding Concorde SA	22.2%	Colombia	Glass manufacturing
SYP Kangqiao Autoglass Company Limited	20%	China	Glass manufacturing

As a result of further increase in the Group's shareholdings during the year ended 31 March 2021, the Group's investment in SYP Kangqiao Autoglass Company Limited (SYPKA), a company registered and operating in China, is now accounted for using the equity method.

The Group owns 22.2% of Holding Concorde SA, as a result of the reorganization of its Group which took place during the year to 31 March 2020.

The accounting date for each of the associates listed above, is 31 December, the date to which each draws up its annual accounts.

The balance sheet values of the Group's material associates are as follows:

Millions of yen					
<b>2021</b>					
	Flachglas Wernberg GmbH	Holding Concorde SA	SYP Kangqiao Autoglass Company Limited	Others	Total
Current assets	<b>4,454</b>	<b>5,578</b>	<b>16,420</b>	<b>5,845</b>	<b>32,297</b>
Non-current assets	<b>5,926</b>	<b>9,959</b>	<b>17,549</b>	<b>4,962</b>	<b>38,396</b>
Current liabilities	<b>(2,599)</b>	<b>(1,567)</b>	<b>(11,749)</b>	<b>(2,476)</b>	<b>(18,391)</b>
Non-current liabilities	<b>(3,700)</b>	<b>(4,655)</b>	<b>(1,064)</b>	<b>(2,854)</b>	<b>(12,273)</b>
Total equity	<b>4,081</b>	<b>9,315</b>	<b>21,156</b>	<b>5,477</b>	<b>40,029</b>
NSG Group interest in total equity	<b>2,000</b>	<b>2,068</b>	<b>4,231</b>	<b>1,649</b>	<b>9,948</b>
Goodwill	—	—	<b>911</b>	<b>16</b>	<b>927</b>
Carrying amount of the Group's investment	<b>2,000</b>	<b>2,068</b>	<b>5,142</b>	<b>1,665</b>	<b>10,875</b>

	Millions of yen			
	2020			
	Flachglas Wernberg GmbH	Holding Concorde SA	Others	Total
Current assets	4,238	6,269	8,720	19,227
Non-current assets	5,281	11,894	7,764	24,939
Current liabilities	(2,347)	(2,396)	(5,560)	(10,303)
Non-current liabilities	(3,195)	(4,150)	(2,403)	(9,748)
Total equity	3,977	11,617	8,521	24,115
NSG Group interest in total equity	1,949	2,579	1,959	6,487
Goodwill	–	–	17	17
Carrying amount of the Group's investment	1,949	2,579	1,976	6,504

The Group considers that for all associates accounted for using the equity method, the balance sheet value is approximately equal to the fair value.

The key income statement and comprehensive income figures of the Group's material associates are as follows:

	Millions of yen				
	2021				
	Flachglas Wernberg GmbH	Holding Concorde SA	SYP Kangqiao Autoglass Company Limited	Others	Total
Revenue	<b>16,847</b>	<b>5,717</b>	<b>20,474</b>	<b>14,594</b>	<b>57,632</b>
Profit for the period from continuing operations	<b>(217)</b>	<b>418</b>	<b>293</b>	<b>474</b>	<b>968</b>
Other comprehensive income	<b>83</b>	<b>–</b>	<b>–</b>	<b>117</b>	<b>200</b>
Total comprehensive income	<b>(134)</b>	<b>418</b>	<b>293</b>	<b>591</b>	<b>1,168</b>
NSG Group's share of profit for the period	<b>(106)</b>	<b>93</b>	<b>59</b>	<b>111</b>	<b>157</b>
Dividends received by NSG Group	<b>61</b>	<b>–</b>	<b>–</b>	<b>28</b>	<b>89</b>

	Millions of yen			
	2020			
	Flachglas Wernberg GmbH	Holding Concorde SA	Others	Total
Revenue	17,373	8,305	15,097	40,775
Profit for the period from continuing operations	218	435	(46)	607
Other comprehensive income	(58)	32	–	(26)
Total comprehensive income	160	467	(46)	581
NSG Group's share of profit for the period	107	97	77	281
Dividends received by NSG Group	59	–	24	83

## 18. Trade and other receivables

		Millions of yen	
	Note	2021	2020
Trade receivables		44,978	36,291
Less provision for impairment of receivables		(2,050)	(2,156)
Trade receivables – net		42,928	34,135
Amounts due from customers for contract work		455	783
Amounts owed by related parties (trading)	39	567	680
Loans to related parties	39	8,471	7,306
Other receivables		22,140	18,250
Prepayments and accrued income		3,680	3,323
		<b>78,241</b>	64,477
Current		<b>64,037</b>	54,003
Non-current		<b>14,204</b>	10,474
		<b>78,241</b>	64,477

The directors consider that the carrying amount of trade and other receivables approximates to their fair value.

There is no particular concentration of credit risk relating to Architectural, Automotive AGR, or Technical Glass balances, as these operations have a large number of customers. There is, however, a concentration of credit risk within the Automotive OE balances where the Group is supplying automotive manufacturers worldwide. The Automotive OE business customers constitute the majority of the major global car manufacturers. Due to the nature of the industry with a relatively small number of large customers, there is therefore a higher credit risk concentration. Total amounts owed by Automotive OE customers were ¥17,911 million (2020: ¥10,084 million). This risk is managed through the monitoring of aged receivables, analysis of the cost effectiveness of insuring receivables and through general credit collection procedures.

Receivable balances are impaired on a case by case basis when the value may not be collectable. Overdue balances may not be impaired when there is good reason to expect that the receivable would still be collected.

As at 31 March 2021, trade receivables at nominal value of ¥2,050 million, (2020: ¥2,156 million) were impaired and fully provided for.

Movements in the provision for impairment of receivables were as follows:

		Millions of yen	
	Note	2021	2020
<b>At 1 April</b>		<b>(2,156)</b>	(2,402)
Exchange differences		(142)	145
Charge for the period		(537)	(554)
Unused amounts reversed		459	266
Utilized		326	389
<b>At 31 March</b>		<b>(2,050)</b>	(2,156)

As at 31 March, the ageing analysis of current trade and other receivables (excluding prepayments and accrued income) is below. All non-current trade and other receivables (excluding prepayments and accrued income) are considered neither past due nor impaired.

	Millions of yen					
	Total	Neither past due nor impaired	Past due but not impaired			
			Less than 3 months overdue	Between 3 and 6 months overdue	Between 6 and 12 months overdue	More than 12 months overdue
<b>2021</b>	<b>60,739</b>	<b>58,877</b>	<b>1,247</b>	<b>231</b>	<b>153</b>	<b>231</b>
2020	51,096	46,144	3,593	813	222	324

### 19. Assets held at fair value through other comprehensive income

The equity investments held within this category are those where the Group does not have a significant influence over the finance and operating policies of the investee. The Group generally expects to retain its investments in these entities, although may consider disposals on an opportunistic basis if appropriate. The Group considers gains and losses arising from fluctuations in valuations of investments to be unrealized. On adoption of IFRS 9 the Group elected to classify such investments at fair value through other comprehensive income with subsequent gains and losses recorded in other comprehensive income.

	Note	Millions of yen	
		2021	2020
<b>At 1 April</b>		<b>18,032</b>	18,640
Exchange differences		<b>1,610</b>	(1,070)
Acquisitions		<b>1,122</b>	2,218
Original value of assets disposed		<b>(573)</b>	(4)
Transferred to investments accounted for using the equity method		<b>(1,158)</b>	—
Revaluation surplus			
transferred to equity	35	<b>(527)</b>	(1,752)
transferred to income statement	35	<b>(67)</b>	—
<b>At 31 March</b>		<b>18,439</b>	18,032
Current		—	461
Non-current		<b>18,439</b>	17,571
		<b>18,439</b>	18,032

The acquisitions in the period ended 31 March 2021 and 31 March 2020 mainly relates to the Group's additional investment in UK Government gilts.

The Group's investment in SYP Kangqiao Autoglass Company Limited (SYPKA), a company registered and operating in China, has been transferred to investments accounted for using the equity method, as a result of further increase in the Group's shareholdings during the year ended 31 March 2021.

The disposals in the period ended 31 March 2021 and 31 March 2020 mainly related to the sale of unlisted shares.

Assets held at fair value through other comprehensive income include the following:

	Millions of yen	
	2021	2020
UK Government gilts	<b>5,636</b>	4,468
Listed equities	<b>9,642</b>	8,704
Unlisted equities	<b>2,810</b>	4,538
Bond funds	<b>303</b>	277
Other	<b>48</b>	45
	<b>18,439</b>	18,032

Included within assets held at fair value through comprehensive income is the Group's 13.26 percent investment in Shanghai Yaohua Pilkington Glass Group Co., Limited, a company listed on the Shanghai Stock Exchange and engaged in both Automotive and Architectural glass businesses, predominantly in China. At 31 March 2021, the fair value of this investment as included in the table above as a listed equity, was ¥9,397 million (2020 ¥8,535 million). The Group also holds other listed and unlisted equity investments for strategic purposes which are individually immaterial.

Fair value measurement disclosures are provided in note 21.

## 20. Derivative financial instruments

	Millions of yen			
	2021		2020	
	Assets	Liabilities	Assets	Liabilities
<b>Interest rate swaps</b>				
not qualifying as hedges	—	92	3	62
cash flow hedges	7	825	57	908
<b>Forward foreign exchange contracts</b>				
not qualifying as hedges	8	17	30	82
cash flow hedges	32	124	250	877
net investment hedges	144	338	875	313
<b>Commodity hedges</b>				
cash flow hedges	1,075	174	15	5,037
	<b>1,266</b>	<b>1,570</b>	1,230	7,279
Current	904	729	1,179	4,664
Non-current	362	841	51	2,615
	<b>1,266</b>	<b>1,570</b>	1,230	7,279
Derivatives at fair value through income statement	8	109	33	144
Derivatives at fair value through other comprehensive income	1,258	1,461	1,197	7,135
	<b>1,266</b>	<b>1,570</b>	1,230	7,279
<b>Maturity</b>				
within one year	904	729	1,179	4,664
between one and two years	255	54	8	1,301
between two and three years	75	187	36	569
between three and four years	32	600	7	697
over four years	—	—	—	48
	<b>1,266</b>	<b>1,570</b>	1,230	7,279

Of the above financial instruments, gross cash flows are exchanged for forward foreign exchange contracts only. The contractual liabilities are ¥89,108 million (2020: ¥78,089 million), falling due within one year.

Gains and losses in equity on forward foreign exchange contracts as of 31 March 2021 will be released to the income statement at various dates up to 12 months from the balance sheet date. Fair values are calculated with reference to market prices discounted to current value.

The notional principal amounts of the outstanding interest rate swap contracts at 31 March 2021 were ¥59,772 million (2020: ¥55,207 million). At 31 March 2021, the fixed interest rates on interest rate swaps vary from (0.453) percent to 1.826 percent (2020: (0.263) percent to 1.478 percent) and the main floating rates are EURIBOR and LIBOR. The Group designates a portion of its currency denominated borrowings and derivatives as hedges of the net investment in the Group's overseas subsidiaries. The fair value of these borrowings as at 31 March 2021 was ¥109,059 million (2020: ¥74,516 million). The fair value of the derivatives as at 31 March 2021 was a loss of ¥159 million (2020: a gain of ¥457 million). The foreign exchange gain of ¥4,911 million (2020: loss of ¥3,136 million) on translation of the borrowings and derivatives to yen at the balance sheet date was recognized in the exchange translation reserve in shareholders' equity, note 35.

Fair value measurement disclosures for derivative assets and liabilities are provided in note 21.

### Financial risk management

An explanation of the Group's financial instrument risk management objectives, policies and strategies is set out in the financial risk management section in note 1.1, Summary of significant accounting policies.

## 21. Fair value measurement

### Fair value hierarchy

For those assets and liabilities included in the consolidated balance sheet at fair value, the table below provides the fair value measurement of the Group's assets and liabilities by valuation method. The different levels have been defined as follows:

- Level 1: quoted prices (unadjusted) in active markets for identical assets and liabilities.
- Level 2: inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices)
- Level 3: inputs for the asset or liability that are not based upon market data (unobservable inputs)

Assets and liabilities included in the balance sheet at amortized cost, have fair value disclosures included within the relevant disclosure note for that balance sheet item, where required by IFRS 13 or other relevant standards.

					Millions of yen
					2021
	Note	Level 1	Level 2	Level 3	Total
<b>Investment properties</b>	15				
rental properties		–	–	214	214
		–	–	214	214
<b>Assets held at fair value through other comprehensive income</b>	19				
UK Government gilts		5,636	–	–	5,636
listed equities		9,642	–	–	9,642
unlisted equities		–	–	2,810	2,810
bond funds		303	–	–	303
other		–	–	48	48
		15,581	–	2,858	18,439
<b>Derivative assets</b>	20				
interest rate swaps		–	7	–	7
forward foreign exchange contracts		–	184	–	184
commodity swaps		–	1,075	–	1,075
		–	1,266	–	1,266

					Millions of yen
					2020
	Note	Level 1	Level 2	Level 3	Total
<b>Investment properties</b>	15				
rental properties		–	–	303	303
		–	–	303	303
<b>Assets held at fair value through other comprehensive income</b>	19				
UK Government gilts		4,468	–	–	4,468
listed equities		8,704	–	–	8,704
unlisted equities		–	–	4,538	4,538
bond funds		277	–	–	277
other		–	–	45	45
		13,449	–	4,583	18,032
<b>Derivative assets</b>	20				
interest rate swaps		–	60	–	60
forward foreign exchange contracts		–	1,155	–	1,155
commodity swaps		–	15	–	15
		–	1,230	–	1,230

					Millions of yen
					2021
	Note	Level 1	Level 2	Level 3	Total
<b>Derivative liabilities</b>	20				
interest rate swaps		–	917	–	917
forward foreign exchange contracts		–	480	–	480
commodity swaps		–	173	–	173
		–	1,570	–	1,570

					Millions of yen
					2020
	Note	Level 1	Level 2	Level 3	Total
<b>Derivative liabilities</b>	20				
interest rate swaps		–	970	–	970
forward foreign exchange contracts		–	1,272	–	1,272
commodity swaps		–	5,037	–	5,037
		–	7,279	–	7,279

### Investment properties

Investment properties are valued either by reference to future expected rental receipts or by reference to a recently obtained valuation prepared by a qualified valuation professional. Gains or losses arising on the fair value of investment properties are recognized in operating profit, see note 15. The sensitivity of the fair value of investment properties is subject to rental yields and fluctuation of property prices in the relevant markets, however the Group has not quantified the impact of any change, as any reasonably likely change would not have a material impact.

### Assets held at fair value through other comprehensive income

UK Government gilts, listed equities, and bond funds are valued based on quoted market prices obtained by the Group at the balance sheet date. Unlisted equities and other assets held at fair value through other comprehensive income are valued using a variety of different techniques including future projected cash flows and net asset values of the underlying investments. Those classified in level 3 of the fair value hierarchy are subject to a variety of sensitivities and, as these investments comprise mainly Japanese trading companies, economic growth projections in Japan are the main sensitivity influencing the valuation. The Group has not quantified the impact of the change in GDP growth rates for these investments, included within level 3, as any reasonable movement would not have a material impact.

Fair value gains and losses are recognized within the statement of comprehensive income, see note 19.

### Derivatives

The fair values of foreign exchange contracts are determined using forward exchange market rates at the balance sheet date. The fair values of interest rate swaps are calculated as the present value of the estimated future cash flows based on observable yield curves at the balance sheet date. The fair values of commodity hedges are determined by using forward market prices at the balance sheet date.

Gains and losses arising on the fair value of net derivative assets and liabilities have been recognized as follows. A loss of ¥7 million was recognized in operating profit (2020: a loss of ¥17 million) in relation to derivatives classed as fair value through profit or loss. A gain of ¥4,148 million was recognized directly in the statement of comprehensive income (2020: a loss of ¥6,642 million) in relation to derivatives classed as fair value through other comprehensive income.

There was no hedge ineffectiveness in the year therefore no charge to the income statement in respect of hedge ineffectiveness of assets classed as fair value through other comprehensive income.

### Transfer between levels

The Group determines whether a transfer between levels in the hierarchy has occurred by reassessing categorization at the end of each reporting period. During the periods ended 31 March 2021 and 2020, there were no transfers between Level 1 and Level 2 fair value measurements.

There have been no changes in the valuation techniques in either the current or prior year.

A reconciliation of movements in assets held at fair value through other comprehensive income included in the above hierarchy based on level 3 valuation techniques is as follows:

	Millions of yen	
	2021	2020
<b>At 1 April</b>	<b>4,583</b>	4,984
Disposals	(253)	(1)
Transfer to investments accounted for using the equity method	(1,158)	–
Movements in fair value recognized in comprehensive income within “Revaluation of assets held at fair value through other comprehensive income – equity investments (net of taxation)”	(396)	(262)
Exchange differences recognized in other comprehensive income	82	(138)
<b>At 31 March</b>	<b>2,858</b>	4,583

The Group's investment in SYP Kangqiao Autoglass Company Limited (SYPKA), a company registered and operating in China, has been transferred to investments accounted for using the equity method, as a result of further increase in the Group's shareholdings during the year ended 31 March 2021.

Management have assessed that fair value of assets and liabilities such as cash and short-term deposits, trade receivables, trade payables, bank overdrafts and other current liabilities approximate their carrying amounts largely due to the short-term maturity of these instruments.

## 22. Deferred income tax

	Millions of yen	
	2021	2020
Deferred tax assets	<b>33,816</b>	28,658
Deferred tax liabilities	<b>(16,176)</b>	(16,105)
<b>Net deferred tax assets</b>	<b>17,640</b>	12,553

The movement for the period in the net deferred tax asset is as follows:

	Note	Millions of yen	
		2021	2020
<b>At 1 April</b>		<b>12,553</b>	13,942
Adjustment on adoption of IFRIC23		–	(1,123)
Exchange differences		<b>785</b>	33
Credit/(Charge) to the income statement for the period	10	<b>5,422</b>	(697)
Deferred tax transferred to assets held for sale		<b>(47)</b>	41
Deferred tax of new subsidiaries		<b>100</b>	–
(Charge)/Credit to other comprehensive income for the period		<b>(1,173)</b>	357
<b>At 31 March</b>		<b>17,640</b>	12,553

The charge of ¥1,173 million (2020: a credit of ¥357 million) to other comprehensive income in the year comprises a charge to the hedging reserve of ¥1,728 million (2020: a credit of ¥1,467 million), note 35, and a credit to the fair value reserve of ¥95 million (2020: a charge of ¥13million). The company also has a credit to other comprehensive income in respect of retirement benefit obligations in retained earnings of ¥460 million (2020: a charge of ¥1,097 million), note 28.

The following movement in the Group's deferred tax assets and liabilities took place during the periods ended 31 March 2021 and 31 March 2020.

	Note	Millions of yen						
		Property, plant and equipment	Tax losses	Fair value losses	Defined benefit obligations	Provisions	Other	Total
<b>Deferred tax assets</b>								
<b>At 1 April 2020</b>		<b>3,229</b>	<b>7,176</b>	<b>367</b>	<b>9,893</b>	<b>7,417</b>	<b>2,600</b>	<b>30,682</b>
Exchange differences		<b>171</b>	<b>703</b>	<b>35</b>	<b>580</b>	<b>265</b>	<b>104</b>	<b>1,858</b>
(Charge)/credit to the income statement in the period	10	<b>(591)</b>	<b>3,551</b>	–	<b>(298)</b>	<b>2,159</b>	<b>114</b>	<b>4,935</b>
Transfer to assets held for sale		<b>(6)</b>	<b>(2)</b>	–	–	<b>(42)</b>	<b>(31)</b>	<b>(81)</b>
Deferred tax of new subsidiaries		–	–	–	–	<b>21</b>	<b>79</b>	<b>100</b>
(Charge)/credit to other comprehensive income for the period		–	–	–	<b>460</b>	–	<b>(955)</b>	<b>(495)</b>
Gross deferred tax assets		<b>2,803</b>	<b>11,428</b>	<b>402</b>	<b>10,635</b>	<b>9,820</b>	<b>1,911</b>	<b>36,999</b>
Offset of deferred tax assets and liabilities relating to income taxes levied by the same taxation authority		<b>(1,047)</b>	<b>(320)</b>	<b>(401)</b>	<b>(279)</b>	<b>(463)</b>	<b>(673)</b>	<b>(3,183)</b>
<b>At 31 March 2021</b>		<b>1,756</b>	<b>11,108</b>	<b>1</b>	<b>10,356</b>	<b>9,357</b>	<b>1,238</b>	<b>33,816</b>

	Note	Millions of yen						
		Property, plant and equipment	Tax losses	Fair value losses	Defined benefit obligations	Provisions	Other	Total
<b>Deferred tax assets</b>								
<b>At 1 April 2019</b>		3,315	9,501	384	11,673	7,805	2,023	34,701
Adjustment on adoption of IFRIC23		–	(1,191)	–	–	–	–	(1,191)
Exchange differences		(162)	(393)	(17)	(369)	(297)	(115)	(1,353)
(Charge)/credit to the income statement in the period	10	50	(749)	–	(314)	(98)	(201)	(1,312)
Transfer to assets held for sale		26	8	–	–	7	–	41
(Charge)/credit to other comprehensive income for the period		–	–	–	(1,097)	–	893	(204)
Gross deferred tax assets		3,229	7,176	367	9,893	7,417	2,600	30,682
Offset of deferred tax assets and liabilities relating to income taxes levied by the same taxation authority		(870)	(292)	–	(191)	(277)	(394)	(2,024)
<b>At 31 March 2020</b>		2,359	6,884	367	9,702	7,140	2,206	28,658

## Tax losses

The Group assesses its ability to utilize tax losses in future periods based on management-approved financial forecasts. This takes account of the Group's medium and long-term strategic and financial plans and the expected future economic outlook. The ability to utilize tax losses in future periods also takes account of material tax adjusting items and the period (if any) in which tax losses might expire under local tax laws. The Group's ability to utilize its tax losses is re-assessed annually and looked at in the territories in which we operate. The recognized amount of losses is calculated with reference to the availability of future taxable profits.

At 31 March 2021, the Group has tax losses which it is able to carry forward of ¥214,845 million (2020: ¥204,958 million), in respect of which it is recognizing a deferred tax asset of ¥11,428 million (2020: ¥7,176 million).

A significant part of this deferred tax asset arises in the USA and a deferred tax asset of ¥4,608 million (2020: ¥3,897 million) has been recognized based on management-approved financial forecasts, taking into account the date of expiry of tax losses under US tax laws and these are expected to be utilized by 2026.

There are tax credits recognized in Poland which give rise to a deferred tax asset of ¥979million (2020 ¥1,018). The group has reviewed the latest forecasted results for the Polish business and based on these believe it is probable that this asset will be utilized by 2026.

The tax credits in Italy which are recognized have a deferred tax asset of ¥1,582 million (2020 ¥1,419 million). These are not subject to time expiry.

Tax losses of ¥25,563 million (2020: ¥28,568 million) are being carried forward in Japan, on which a deferred tax asset of ¥111 million is recognized (2020 ¥58 million). ¥1,302 million of tax losses have timed expired in the current year. The remaining tax losses have no deferred tax recognized and are subject to time expiry between 2022 and 2026, with ¥22,247 million expiring within the next 5 years.

A further ¥2,981 million (2020: ¥791 million) of the deferred tax asset relates to tax losses arising in the UK, based on management-approved financial forecasts. These tax losses are not subject to time expiry. Further tax losses of ¥95,506 million (2020: ¥96,978 million) are being carried forward in the UK. The Group does not consider it probable that there will be sufficient future taxable profits against which these losses may be utilized and therefore no deferred tax asset is being recognized.

A deferred tax asset of ¥1,167 million (2020: ¥1,172 million), in respect of tax losses arising in other territories, is being recognized, based on management-approved financial forecasts.

In addition to tax losses in Japan and the UK on which no deferred tax asset is being recognized, the Group also considers it appropriate not to recognize a deferred tax asset in respect of other tax losses of ¥40,329 million (2020: ¥39,961 million) arising in other countries, of which ¥6,456 million is subject to time expiry under local tax laws. The balance of unrecognized tax losses, of ¥33,873 million, are not subject to time expiry.

The deferred tax asset in respect of the Group's retirement benefit obligations arises partly in USA, where a deferred tax asset of ¥4,217 million (2020: ¥5,478 million) is being recognized. The other significant deferred tax asset recognized relates to Germany, being ¥5,993 million (2020: ¥3,840 million).

There are unrecognized deferred tax assets in relation to retirement benefit obligations of ¥1,014 million (2020 ¥1,647 million) of which ¥872 million relates to the UK (2020 ¥891 million).

The Group has other assets on which no deferred tax is recognized amounting to ¥19,580 million (2020: ¥15,367 million), of which ¥10,775 million relates to Japan and ¥6,329 million to the UK.

The Group has tax losses amounting to ¥900 million (2020 ¥893 million) which are only available for offset against future capital gains in the UK. Since it is uncertain whether these losses will be utilized, no deferred tax is recognized.

Millions of yen

	Note	Property, plant and equipment	Fair value gains	Provisions	Other	Total
<b>Deferred tax liabilities</b>						
<b>At 1 April 2020</b>		<b>7,910</b>	<b>9,045</b>	<b>160</b>	<b>1,014</b>	<b>18,129</b>
Exchange differences		352	647	8	66	1,073
Charge/(Credit) to the income statement in the period	10	259	(318)	(93)	(335)	(487)
Transfer to assets held for sale		(34)	–	–	–	(34)
(Credit)/charge to other comprehensive income for the period		–	(96)	–	774	678
Gross deferred tax liabilities		8,487	9,278	75	1,519	19,359
Offset of deferred tax assets and liabilities relating to income taxes levied by the same taxation authority		(2,034)	(401)	(17)	(731)	(3,183)
<b>At 31 March 2021</b>		<b>6,453</b>	<b>8,877</b>	<b>58</b>	<b>788</b>	<b>16,176</b>

Millions of yen

	Note	Property, plant and equipment	Fair value gains	Provisions	Other	Total
<b>Deferred tax liabilities</b>						
<b>At 1 April 2019</b>		9,649	9,402	449	1,259	20,759
Adjustment on adoption of IFRIC23		–	–	–	(68)	(68)
Exchange differences		(870)	(439)	(14)	(63)	(1,386)
(Credit)/charge to the income statement in the period	10	(869)	69	(275)	460	(615)
(Credit)/charge to other comprehensive income for the period		–	13	–	(574)	(561)
Gross deferred tax liabilities		7,910	9,045	160	1,014	18,129
Offset of deferred tax assets and liabilities relating to income taxes levied by the same taxation authority		(1,651)	–	(3)	(370)	(2,024)
<b>At 31 March 2020</b>		<b>6,259</b>	<b>9,045</b>	<b>157</b>	<b>644</b>	<b>16,105</b>

Deferred taxation is being provided on unremitted earnings of joint ventures and associates at 31 March 2021 of ¥218million (2020: ¥140 million). This reflects local withholding and other taxes which would be suffered if these earnings were repatriated and which would not be creditable against local corporation tax.

Fair value gains principally relate to the recognition of intangible assets on acquisition of the Pilkington Group by NSG UK Enterprises Ltd in June 2006.

### 23. Inventories

Millions of yen

	2021	2020
Raw materials	25,047	25,657
Work-in-progress	19,316	20,180
Finished goods	62,317	68,029
Capitalized costs of obtaining a contract	5,230	4,522
	<b>111,910</b>	<b>118,388</b>

The cost of inventories recognized as an expense and included in cost of sales amounted to ¥316,498 million (2020: ¥341,975 million) and includes the write down of inventories totaling ¥4,103 million (2020: ¥2,720 million) and the reversal of inventory write-downs made in previous periods amounting to ¥871 million (2020: ¥1,969 million). The reversal of previous write-downs relates to an increase in the net realizable value at the end of the period. In addition, write-down of inventories totaling ¥299 million (2020: ¥82 million) has been charged to exceptional items, note 7.

The carrying amount of inventories carried at fair value less cost to sell (net realizable value) amount to ¥12,252 million (2020: ¥14,617 million).

### 24. Cash and cash equivalents

Millions of yen

	2021	2020
Cash at bank and in hand	48,431	37,587
Short-term deposits	10,242	6,021
	<b>58,673</b>	<b>43,608</b>

The effective interest rate on the Group's short-term bank deposits was 5.74 percent (2020: 1.78 percent) with an average maturity of 35 days (2020: 44 days).

The short-term deposits noted above, which constitute cash equivalents, are represented by deposit account balances principally in the UK, Argentina and Vietnam.

The Group's cash flow statement includes the following:

Millions of yen

	Note	2021	2020
Cash and cash equivalents		58,673	43,608
Bank overdrafts	26	(5,173)	(3,096)
		<b>53,500</b>	<b>40,512</b>

## 25. Assets held for sale

	Millions of yen	
	2021	2020
<b>Assets held for sale within a disposal group</b>		
Intangible assets	445	—
Property, plant and equipment	7,471	1,643
Investments accounted for using the equity method	465	—
Deferred tax assets	69	10
Inventories	1,576	39
Trade and other receivables	885	530
Contract assets and liabilities	455	(8)
	<b>11,366</b>	2,214
<b>Liabilities related to assets held for sale within a disposal group</b>		
Deferred tax liabilities	(20)	—
Borrowings	(74)	(94)
Trade and other payables	(3,161)	(202)
Defined benefit obligations	(88)	—
Provisions	(103)	(96)
Deferred income	(4)	—
	<b>(3,450)</b>	(392)
<b>Assets held for sale within a disposal group held for sale (net)</b>	<b>7,916</b>	1,822

At 31 March 2021, assets and liabilities held within a disposal group mainly relate to Architectural businesses in Europe, and Automotive and Technical Glass businesses in Asia (2020: mainly related to Architectural and Automotive businesses in Europe and Architectural businesses in Japan). They are expected to be disposed within one year from the balance sheet date.

## 26. Borrowings

### a. Borrowings and net debt

		Millions of yen	
	Note	2021	2020
<b>Current</b>			
Bank overdrafts	24	5,173	3,096
Bank borrowings		108,124	43,736
Other long-term loans		84	61
Lease liabilities		7,347	6,864
Non-equity non-controlling interest preference shares		266	243
		<b>120,994</b>	54,000
<b>Non-current</b>			
Bank borrowings		316,362	347,693
Other long-term loans		303	291
Lease liabilities		27,804	21,469
Non-equity non-controlling interest preference shares		4,677	4,275
		<b>349,146</b>	373,728
<b>Total borrowings</b>		<b>470,140</b>	427,728

Group borrowings include secured liabilities of ¥10,370 million (2020: ¥9,654 million). Borrowings are secured by fixed and floating charges over certain assets of undertakings in the Group. Bank borrowings in the above table include liabilities of ¥10,370 million (2020: ¥9,654 million) as a consequence of the finance lease contracts from sale and leaseback transactions undertaken by the Group in Japan.

Certain of the Group's borrowings contain associated financial covenants. Although the Group experienced a circumstance which could have caused a breach of one of the financial covenants provided in loan agreements with some Japanese lenders at the end of FY2021, it obtained advanced written consent from each relevant lender to the effect that they would not test such covenants or that the prevailing circumstances did not constitute a breach of such covenants, as of the end of FY2021.

		Millions of yen	
	Note	2021	2020
<b>Summary of net debt</b>			
Financial liabilities			
borrowings		470,140	427,728
derivative financial instruments	20	1,570	7,279
Financial assets			
derivative financial instruments	20	(1,266)	(1,230)
Cash and cash equivalents	24	(58,673)	(43,608)
<b>Net debt</b>		<b>411,771</b>	390,169

Net debt includes commodity hedges within derivative financial instruments.

## b. Movements of total borrowings

Millions of yen				
2021				
	Borrowings, other long term loans and bank overdrafts	Lease liabilities (IFRS16)	Non-equity non-controlling interest preference shares	Total
<b>At 1 April 2020</b>	<b>394,877</b>	<b>28,333</b>	<b>4,518</b>	<b>427,728</b>
Exchange differences and other movements	10,311	2,138	425	12,874
Repayment of borrowings	(64,621)	(8,703)	–	(73,324)
Proceeds from borrowings	87,915	–	–	87,915
Addition of lease liabilities	–	13,573	–	13,573
Interest on lease liabilities	–	1,075	–	1,075
Write-offs of lease liabilities	–	(1,209)	–	(1,209)
Amortization of arrangement fees	2,264	–	–	2,264
Transfer to assets held for sale	(700)	(56)	–	(756)
<b>At 31 March 2021</b>	<b>430,046</b>	<b>35,151</b>	<b>4,943</b>	<b>470,140</b>

Millions of yen				
2020				
	Borrowings, other long term loans and bank overdrafts	Lease liabilities (IFRS16)	Non-equity non-controlling interest preference shares	Total
<b>At 1 April 2019</b>	364,860	69	4,723	369,652
Adoption of IFRS 16	–	34,220	–	34,220
<b>At 1 April 2019 (after adoption of IFRS 16)</b>	364,860	34,289	4,723	403,872
Exchange differences and other movements	(3,096)	(1,267)	(205)	(4,568)
Repayment of borrowings	(38,079)	(8,488)	–	(46,567)
Proceeds from borrowings	69,040	–	–	69,040
Addition of lease liabilities	–	3,203	–	3,203
Interest on lease liabilities	–	1,283	–	1,283
Write-offs of lease liabilities	–	(593)	–	(593)
Amortization of arrangement fees	2,152	–	–	2,152
Transfer to assets held for sale	–	(94)	–	(94)
<b>At 31 March 2020</b>	<b>394,877</b>	<b>28,333</b>	<b>4,518</b>	<b>427,728</b>

## c. Interest rate exposure

The exposure of the Group's borrowings to interest rate changes and the contractual re-pricing dates are as follows:

Millions of yen				
2021				
	Less than one year	One to five years	Over five years	Total
Total borrowings	375,237	82,188	12,715	470,140
Effect of interest rate swaps	(47,106)	47,106	–	–
	<b>328,131</b>	<b>129,294</b>	<b>12,715</b>	<b>470,140</b>

Millions of yen				
2020				
	Less than one year	One to five years	Over five years	Total
Total borrowings	357,609	62,705	7,414	427,728
Effect of interest rate swaps	(55,207)	55,207	–	–
	302,402	117,912	7,414	427,728

The effective interest rates at the balance sheet date on the Group's principal currency borrowings were as follows:

Interest rate %					
2021					
	Yen	£	US\$	Euro	Other
Bank overdrafts	–	1.58	–	0.10	0.18
Bank borrowings	1.49	2.55	2.51	2.43	9.00
Other long-term loans	–	–	–	1.94	–
Lease liabilities (IFRS 16)	1.65	4.25	4.88	3.14	4.70

Interest rate %					
2020					
	Yen	£	US\$	Euro	Other
Bank overdrafts	–	1.46	–	0.07	0.96
Bank borrowings	1.42	2.36	3.68	1.87	–
Other long-term loans	3.99	–	–	–	–
Lease liabilities (IFRS 16)	2.12	4.79	5.44	3.52	4.66

The non-equity non-controlling interest preference shares relate to Pilkington Deutschland AG and Dahlbusch AG with the right to a dividend of 5.6 and 4.5 percent of nominal value respectively in perpetuity.

#### d. Fair value of borrowings

The carrying amounts and fair values of the Group's non-current borrowings are as follows:

	2021		2020	
	Carrying amounts	Fair values	Carrying amounts	Fair values
Bank borrowings	316,362	297,393	347,693	320,858
Other long-term loans	303	273	291	261
Non-equity non-controlling interest preference shares	4,677	4,677	4,275	4,275
Non-current borrowings excluding lease liabilities	321,342	302,343	352,259	325,394
Lease liabilities	27,804	–	21,469	–
Non-current borrowings	349,146	–	373,728	–

The above fair values are based on cash flows discounted using a rate based on credit risk factors and the relevant currency swap rate for the specific maturity, plus a margin. This methodology is consistent with hierarchy level 2 inputs as set out in note 21.

#### e. Currency of borrowings

	2021		2020	
	Carrying amounts	Fair values	Carrying amounts	Fair values
Japanese yen	282,117	287,591	287,591	287,591
Euro	121,446	85,557	85,557	85,557
Sterling	4,525	10,910	10,910	10,910
Polish zloty	7,785	6,992	6,992	6,992
US dollar	49,465	31,037	31,037	31,037
Swedish krona	2,695	1,812	1,812	1,812
Other currencies	2,107	3,829	3,829	3,829
	470,140	427,728	427,728	427,728

#### f. Maturity profile of committed borrowings

The Group has the following undrawn borrowing facilities:

	2021		2020	
	Carrying amounts	Fair values	Carrying amounts	Fair values
<b>Floating rate</b>				
maturing within one year	55,200	–	–	–
maturing after one year	19,734	65,511	65,511	65,511

The overall maturity profile of the Group's borrowings is as follows:

	2021		2020	
	Carrying amounts	Fair values	Carrying amounts	Fair values
Within one year	120,994	54,000	54,000	54,000
One to two years	161,521	113,827	113,827	113,827
Two to three years	97,406	135,962	135,962	135,962
Three to four years	65,584	86,624	86,624	86,624
Four to five years	4,696	23,128	23,128	23,128
After five years	19,939	14,187	14,187	14,187
	470,140	427,728	427,728	427,728

The maturity profile of the Group's lease liabilities is as follows:

	2021		2020	
	Carrying amounts	Fair values	Carrying amounts	Fair values
Within one year	7,347	6,864	6,864	6,864
One to two years	5,818	5,611	5,611	5,611
Two to three years	4,418	4,255	4,255	4,255
Three to four years	2,751	3,028	3,028	3,028
Four to five years	2,214	1,701	1,701	1,701
After five years	12,603	6,874	6,874	6,874
	35,151	28,333	28,333	28,333

## 27. Trade and other payables

		Millions of yen	
	Note	2021	2020
Trade payables		<b>77,960</b>	76,218
Amounts owed to related parties (trading)	39	<b>2,031</b>	1,921
Social security and other taxes		<b>5,568</b>	4,705
Other payables		<b>30,334</b>	29,012
Accruals		<b>20,817</b>	12,671
		<b>136,710</b>	124,527
Current		<b>136,233</b>	124,145
Non-current		<b>477</b>	382
Trade payables		<b>136,710</b>	124,527

The directors consider that the carrying amount of trade and other payables approximates to their fair value.

## 28. Pensions and other post-employment benefits

The Group operates a number of defined benefit pension arrangements, together with related arrangements, which are required to be disclosed as post-employment or other long-term benefits under IAS 19. The defined benefit pension arrangements cover schemes operating in Japan, the UK, Germany, Austria, the USA, Canada and Sweden and also leaving indemnity arrangements in Italy and Austria.

The defined benefit pension schemes are closed with the exception of those in Japan, Canada and Sweden. The German and UK defined benefit pension schemes are closed to new members but continuing employees accrue pension rights covering their current employment. Although benefits are accruing in the UK plans, the definition of pensionable salary has been 'frozen' so that benefits no longer increase in line with salary increases.

All the pension schemes are unfunded except for those in Japan, the UK, the USA and Canada. The assets of the funded schemes are generally held in separately administered trusts, either as specific assets or as a proportion of a general fund, or are insurance contracts. Pension scheme assets held in trust are governed by local regulations and practice in each country. Responsibility for governance of the schemes, including investment decisions and contribution schedules, lies either with the Group or jointly with the Group and the board of trustees.

Through its defined benefit pension schemes, the Group is exposed to a number of risks, the most significant of which are detailed below:

Asset volatility	The liabilities are calculated using a discount rate set with reference to corporate bond yields; if assets underperform against this yield, this will create a deficit. All funded schemes hold a significant proportion of growth assets, which are expected to outperform corporate bonds in the long-term while providing volatility and risk in the short-term. The allocation to growth assets is monitored regularly to ensure it remains appropriate and in line with the Group's long-term strategy to manage the schemes.
Changes in bond yields	A decrease in corporate bond yields will increase the scheme liabilities, although this will be partially offset by an increase in the value of the schemes' bond holdings.
Inflation risk	Much of the UK schemes' benefit obligations are linked to inflation, and higher inflation will lead to higher liabilities (although, in most cases, caps on the level of inflationary increases are in place to protect against extreme inflation). The Pilkington Superannuation Scheme (PSS) hedges 95% of liability movements against interest and inflation rate volatility.
Life expectancy	The majority of the plans' obligations are to provide benefits for the life of the member, and in some cases, their spouse on death of the member, so increases in life expectancy will result in an increase in the liabilities.  Some of the longevity risk in the main UK plan is hedged with a longevity swap which was put in place in 2012.  In August 2016 NSG entered into an agreement with the Pension Insurance Corporation (PIC) to insure pensions in payment for a group of current pensioners in the UK main plan. The plan now holds annuity contracts to cover these thereby removing all risks in respect of these pensions.

Pension plan assets are invested in different asset classes in order to maintain a balance between risk and return. The main plans use government and corporate bonds as well as cash as liability matching assets. The remainder of the asset classes are used as return seeking assets. Investments are well diversified to limit the financial effect of the failure of any individual investment.

The largest pension scheme is in the UK. This scheme, the Pilkington Superannuation Scheme (PSS), covered 529 active employees, 2,303 deferred members and 8,976 pensioners as at 31 March 2021. This scheme was closed to new members with effect from 30 September 2008. This scheme is subject to applicable UK employment laws and is governed by a Board of Trustees. The Board of Trustees consists of six member nominated directors and six employer nominated directors. Of the employer nominated directors, two are independent and four are current or former employees of the Group. The Board of Trustees is responsible for the overall governance of the scheme and the management of its assets.

Prior to 1 January 2009, employer contributions under the PSS's governing trust deed were fixed at 10.5 percent of pensionable salary for active members. However, with effect from that date, employer contributions are now levied at 16 percent of pensionable salary for active members accruing on a 1/60th basis, and 12.5 percent for active members accruing on a 1/80th basis.

A formal funding valuation of the scheme's liabilities is carried out using a prudent basis, as agreed between the Trustee and the Company, every three years. If the funding valuation reveals a deficit the Trustee agree with the Group a plan for recovering that deficit. Following the actuarial valuation as at 31 December 2017, the Group agreed a funding plan which required annual deficit contributions of £25 million (¥3,675 million at FY2018 exchange rates) payable up to and including 2018. For the financial years FY2020 to FY2022 the Company has agreed with the Trustee to set up and contribute to an escrow account in favor of the scheme. This will provide further security to the scheme should it be required in the future in order to meet the scheme's funding targets or in the unlikely event of a company insolvency. The contributions to the escrow account will be not more than £12 million (¥1,668 million at FY2021 exchange rates) per year.

The Group has an unconditional right to a refund of surplus, as defined under IFRIC 14 and considers that the possibility that a surplus could be reduced or extinguished by discretionary actions by the trustee does not affect the existence of the asset at the end of the reporting period. The Group therefore recognizes a pension asset with respect to this scheme valued on an IAS19R basis. No liability is recognized with respect to further funding contributions.

The investment objectives and asset allocation policy adopted by the Trustee are defined in the scheme's Statement of Investment Principles and associated documentation. The Company and Trustee continue to investigate jointly any potential opportunities to de-risk the PSS including but not limited to the composition of the investment portfolio and further use of buy-in policies when this becomes financially attractive.

The Group operates a number of defined benefit pension plans in Japan. These plans are of cash balance design and generally provide lump sums at retirement (although plan participants with service over 20 years can choose if they receive their benefit as an annuity or a lump sum). The plans are governed by the Japanese Ministry of Health, Labor and Welfare in accordance with the Defined Benefit Corporate Pension Law. They are subject to minimum funding requirements stipulated in law, which requires the plan sponsor to pay additional contributions to achieve a minimum funding level within a certain time scale if the plan does not hold sufficient assets. The largest Japanese plan covers employees of Nippon Sheet Glass Company, Limited, NSG Co Ltd (Tarui), and NSG Co Ltd (Tsu). The latest funding valuation for this plan was carried out as at 31 March 2019 and showed a surplus of ¥2,725 million. The investment strategy is determined by the Trustee and the current strategic allocation is approximately 22% equity, 78% bonds and insurance products.

The Group also operates post-retirement healthcare and life insurance benefits for employees, retirees and their dependents in the USA and for retirees in the UK. The method of accounting, assumptions and the frequency of actuarial valuations are similar to those used for defined benefit pension schemes.

Balance sheet obligations (assets) are as follows:

	Millions of yen	
	2021	2020
Recognized in non-current (assets):		
Pension and early-retirement benefit schemes in surplus	<b>(23,335)</b>	(32,894)
Recognized in Pension and other long-term benefit obligations:		
Pension and early-retirement benefit schemes in deficit	<b>45,120</b>	40,597
Post-retirement healthcare benefits	<b>15,882</b>	17,992
Total recognized in Pension and other long-term benefit obligations	<b>61,002</b>	58,589
<b>Net liability in the balance sheet</b>	<b>37,667</b>	25,695

(Charges)/credits in the income statement and statement of comprehensive income are as follows:

	Millions of yen					
	2021			2020		
	Operating profit	Finance costs	SoCI*	Operating profit	Finance costs	SoCI*
Pension and early-retirement benefits	<b>(3,152)</b>	<b>541</b>	<b>(23,286)</b>	(3,227)	293	12,457
Post-retirement healthcare benefits	<b>(24)</b>	<b>(430)</b>	<b>2,108</b>	(22)	(612)	1,915
Deferred income and other taxes**	—	—	<b>7,994</b>	—	—	(5,255)
<b>At 31 March</b>	<b>(3,176)</b>	<b>111</b>	<b>(13,184)</b>	(3,249)	(319)	9,117

\*: Statement of comprehensive income

\*\* : Of the deferred income and other taxes in the Statement of Comprehensive Income, a credit of ¥460 million (2020: a charge of ¥1,097 million) is included within deferred tax (note 22). Other taxes of ¥7,534 million are included as a credit (2020: ¥4,158 million as a charge) to the pension asset.

The amounts recognized in the balance sheet are determined as follows:

	Pension and early retirement benefits				Post-retirement healthcare
	Japan	UK	Rest of World	Total	Total
Present value of the funded benefit obligation	32,269	248,697	22,744	303,710	—
Fair value of assets of the plans	(32,478)	(282,628)	(20,490)	(335,596)	—
Deficit/(surplus) in the funded plans	(209)	(33,931)	2,254	(31,886)	—
Present value of the unfunded benefit obligation	—	5,016	36,780	41,796	15,882
<b>Net liability/(asset) in the balance sheet</b>	<b>(209)</b>	<b>(28,915)</b>	<b>39,034</b>	<b>9,910</b>	<b>15,882</b>
Taxes relating to refund of pension fund surplus	—	11,875	—	11,875	—
<b>Net liability/(asset) in the balance sheet after tax on refund</b>	<b>(209)</b>	<b>(17,040)</b>	<b>39,034</b>	<b>21,785</b>	<b>15,882</b>
Included in non-current assets	(1,279)	(22,056)	—	(23,335)	—
Included in pension and other long-term benefit obligations	1,070	5,016	39,034	45,120	15,882

	Pension and early retirement benefits				Post-retirement healthcare
	Japan	UK	Rest of World	Total	Total
Present value of the funded benefit obligation	34,004	200,652	23,427	258,083	—
Fair value of assets of the plans	(31,315)	(251,259)	(18,892)	(301,466)	—
Deficit/(surplus) in the funded plans	2,689	(50,607)	4,535	(43,383)	—
Present value of the unfunded benefit obligation	—	4,057	29,316	33,373	17,992
<b>Net liability/(asset) in the balance sheet</b>	<b>2,689</b>	<b>(46,550)</b>	<b>33,851</b>	<b>(10,010)</b>	<b>17,992</b>
Taxes relating to refund of pension fund surplus	—	17,713	—	17,713	—
<b>Net liability/(asset) in the balance sheet after tax on refund</b>	<b>2,689</b>	<b>(28,837)</b>	<b>33,851</b>	<b>7,703</b>	<b>17,992</b>
Included in non-current assets	—	(32,894)	—	(32,894)	—
Included in pension and other long-term benefit obligations	2,689	4,057	33,851	40,597	17,992

The weighted average duration of the pension obligations across all plans was 13 years as at 31 March 2021 (31 March 2020: 13 years).

The amounts recognized in the income statement are determined as follows:

	Millions of yen				
	Pension and early retirement benefits				2021 Post-retirement healthcare
	Japan	UK	Rest of World	Total	Total
Current service cost	(1,273)	(1,099)	(309)	(2,681)	(24)
Past service cost	—	(217)	—	(217)	—
Settlements and terminations losses	—	—	—	—	—
Administration expenses	(12)	—	(242)	(254)	—
Operating profit charge	(1,285)	(1,316)	(551)	(3,152)	(24)
Net interest on the net defined benefit liability	(8)	1,182	(633)	541	(430)
Finance costs – (charge)/credit	(8)	1,182	(633)	541	(430)
<b>Total income statement charge</b>	<b>(1,293)</b>	<b>(134)</b>	<b>(1,184)</b>	<b>(2,611)</b>	<b>(454)</b>

	Millions of yen				
	Pension and early retirement benefits				2020 Post-retirement healthcare
	Japan	UK	Rest of World	Total	Total
Current service cost	(1,323)	(1,207)	(337)	(2,867)	(22)
Settlements and terminations losses	—	(55)	—	(55)	—
Administration expenses	(13)	—	(292)	(305)	—
Operating profit charge	(1,336)	(1,262)	(629)	(3,227)	(22)
Net interest on the net defined benefit liability	(11)	887	(583)	293	(612)
Finance costs – (charge)/credit	(11)	887	(583)	293	(612)
<b>Total income statement charge</b>	<b>(1,347)</b>	<b>(375)</b>	<b>(1,212)</b>	<b>(2,934)</b>	<b>(634)</b>

Of the total charge to operating profit of ¥3,176 million (2020: a charge of ¥3,249 million), a charge of ¥1,248 million (2020: a charge of ¥1,256 million) is included in cost of sales, a charge of ¥125 million (2020: a charge of ¥184 million) is included within distribution costs, a charge of ¥1,586 million (2020: a charge of ¥1,809 million) is included within administrative expenses, and a charge of ¥217 million (2020: a charge of ¥nil million) is included within exceptional items.

The actual return on the various plan assets was a gain of ¥13,838 million (2020: a gain of ¥13,153 million). The Group expects to contribute ¥4,796 million to pension plans (excluding contributions to the escrow account) during the next financial period and ¥1,141 million to post-retirement healthcare plans.

The (charges)/credits, excluding deferred taxes, recognized in the statement of comprehensive income during the period are as follows:

	Millions of yen				
	Pension and early retirement benefits				2021 Post-retirement healthcare
	Japan	UK	Rest of World	Total	Total
Actual return less interest income on plan assets recognized in the income statement	2,663	2,262	2,134	7,059	—
Experience gains arising on schemes' liabilities	10	48	(28)	30	2,513
Changes in the financial assumptions underlying the present value of the schemes' liabilities	308	(23,617)	(5,364)	(28,673)	(618)
Changes in the demographic assumptions underlying the present value of the schemes' liabilities	(51)	(1,847)	196	(1,702)	213
Changes in tax on surplus in the funded plans	—	7,534	—	7,534	—
	<b>2,930</b>	<b>(15,620)</b>	<b>(3,062)</b>	<b>(15,752)</b>	<b>2,108</b>

	Millions of yen				
	Pension and early retirement benefits				2020 Post-retirement healthcare
	Japan	UK	Rest of World	Total	Total
Actual return less interest income on plan assets recognized in the income statement	(1,048)	7,067	145	6,164	—
Experience gains arising on schemes' liabilities	1,119	166	(145)	1,140	3,081
Changes in the financial assumptions underlying the present value of the schemes' liabilities	(458)	2,096	1,363	3,001	(1,184)
Changes in the demographic assumptions underlying the present value of the schemes' liabilities	269	1,767	116	2,152	18
	<b>(118)</b>	<b>11,096</b>	<b>1,479</b>	<b>12,457</b>	<b>1,915</b>

The movements in the present value of the Defined Benefit Obligations (DBO) recognized in the balance sheet are as follows:

	Millions of yen				
	Pension and early retirement benefits				Post-retirement healthcare
	Japan	UK	Rest of World	Total	Total
<b>At 31 March 2019</b>	<b>35,767</b>	<b>234,171</b>	<b>58,852</b>	<b>328,790</b>	<b>20,972</b>
Current service cost	1,323	1,206	337	2,866	22
Interest cost on the schemes' liabilities	208	5,202	1,287	6,697	612
Members' contributions	—	18	—	18	—
Settlements and terminations	—	55	—	55	—
Actuarial gains	(930)	(4,029)	(1,335)	(6,294)	(1,916)
Benefits paid	(2,364)	(14,461)	(3,946)	(20,771)	(1,051)
Exchange differences	—	(17,453)	(2,150)	(19,603)	(519)
Other movements	—	—	(302)	(302)	(128)
<b>At 31 March 2020</b>	<b>34,004</b>	<b>204,709</b>	<b>52,743</b>	<b>291,456</b>	<b>17,992</b>
Current service cost	1,273	1,099	309	2,681	24
Past service cost	—	334	—	334	—
Interest cost on the schemes' liabilities	132	4,965	1,142	6,239	430
Members' contributions	—	15	—	15	—
Settlements and terminations	—	—	—	—	—
Actuarial losses/(gains)	(267)	25,416	5,196	30,345	(2,108)
Benefits paid	(1,840)	(13,758)	(3,658)	(19,256)	(882)
Exchange differences	—	30,933	3,792	34,725	426
Other movements	(1,033)	—	—	(1,033)	—
<b>At 31 March 2021</b>	<b>32,269</b>	<b>253,713</b>	<b>59,524</b>	<b>345,506</b>	<b>15,882</b>

The movements in the fair value of assets recognized in the balance sheet are as follows:

	Millions of yen				
	Pension and early retirement benefits				Post-retirement healthcare
	Japan	UK	Rest of World	Total	Total
<b>At 31 March 2019</b>	<b>33,355</b>	<b>272,058</b>	<b>20,715</b>	<b>326,128</b>	—
Members' contributions	—	18	—	18	—
Settlements and terminations	—	55	—	55	—
Return on plan assets (excluding amount included in interest income)	(1,048)	7,067	145	6,164	—
Benefits paid	(2,364)	(14,461)	(3,946)	(20,771)	(1,051)
Expenses paid	(13)	—	(292)	(305)	—
Employer's contributions	1,188	1,215	2,269	4,672	1,051
Interest income on assets	197	6,088	704	6,989	—
Exchange differences	—	(20,781)	(557)	(21,338)	—
Other movements	—	—	(146)	(146)	—
<b>At 31 March 2020</b>	<b>31,315</b>	<b>251,259</b>	<b>18,892</b>	<b>301,466</b>	—
Members' contributions	—	15	—	15	—
Settlements and terminations	—	—	—	—	—
Return on plan assets (excluding amount included in interest income)	2,663	2,262	2,134	7,059	—
Benefits paid	(1,840)	(13,758)	(3,658)	(19,256)	(882)
Expenses paid	(12)	—	(242)	(254)	—
Employer's contributions	1,174	1,197	2,158	4,529	882
Interest income on assets	124	6,147	509	6,780	—
Exchange differences	—	35,506	697	36,203	—
Other movements	(946)	—	—	(946)	—
<b>At 31 March 2021</b>	<b>32,478</b>	<b>282,628</b>	<b>20,490</b>	<b>335,596</b>	—

The movements in the net liability recognized in the balance sheet are as follows (excluding taxation arising on refund of surplus):

	Millions of yen				
	Pension and early retirement benefits				Post-retirement healthcare
	Japan	UK	Rest of World	Total	Total
<b>At 31 March 2019</b>	<b>(2,412)</b>	<b>37,887</b>	<b>(38,137)</b>	<b>(2,662)</b>	<b>(20,972)</b>
Total charge recognized in the income statement	(1,347)	(375)	(1,212)	(2,934)	(634)
Total credit/(charge) recognized in other comprehensive income	(118)	11,096	1,479	12,457	1,915
Employer's contributions	1,188	1,215	2,269	4,672	1,051
One-off employer contributions for financing terminations	—	55	—	55	—
Exchange differences	—	(3,328)	1,594	(1,734)	520
Other movements	—	—	156	156	128
<b>At 31 March 2020</b>	<b>(2,689)</b>	<b>46,550</b>	<b>(33,851)</b>	<b>10,010</b>	<b>(17,992)</b>
Total charge recognized in the income statement	(1,293)	(251)	(1,184)	(2,728)	(454)
Total credit/(charge) recognized in other comprehensive income	2,930	(23,154)	(3,062)	(23,286)	2,108
Employer's contributions	1,174	1,197	2,158	4,529	882
One-off employer contributions for financing terminations	—	—	—	—	—
Exchange differences	—	4,573	(3,095)	1,478	(426)
Other movements	87	—	—	87	—
<b>At 31 March 2021</b>	<b>209</b>	<b>28,915</b>	<b>(39,034)</b>	<b>(9,910)</b>	<b>(15,882)</b>

The principal actuarial assumptions (calculated as weighted averages over the various Group plans) were as follows:

	2021			2020		
	Japan	UK	Rest of World	Japan	UK	Rest of World
Discount rate	<b>0.50%</b>	<b>2.0%</b>	<b>1.60%</b>	0.40%	2.40%	2.20%
Future salary increases*	<b>2.40%</b>	—	<b>2.30%</b>	2.40%	—	1.80%
Future pension increases	—	<b>1.10%</b>	<b>1.70%</b>	—	1.10%	1.20%
Consumer Price inflation	<b>0.25%</b>	<b>2.60%</b>	<b>1.90%</b>	0.25%	2.00%	1.70%
Long-term increase in healthcare costs	—	—	<b>4.50%</b>	—	—	4.50%

\* The weighted average future salary increases exclude frozen salaried plans; UK PSS, NGF and US salaried plan.

The Group uses appropriate mortality tables in each geographical location. The mortality assumptions used for the valuation of the PSS (which accounts for around 66 percent of the Group's total Defined Benefit Obligation) at 31 March 2021 are based on the 'SAPS S3' standard UK mortality tables, with an adjustment to reflect actual mortality experience of members of that scheme based on recent experience investigations carried out by the scheme's Trustees. Future improvements in mortality have been allowed for in line with the CMI 2019 Core Projections with a long-term rate of mortality improvements of 1.25 percent per annum. Expected future lifetimes of pensioners using this mortality basis are shown below:

	31 March 2021
	Years
Expected future lifetime of a current pensioner aged 65	
- Men	<b>21.9</b>
- Women	<b>23.4</b>
Expected future lifetime, at age 65, of a future pensioner aged 65 in 20 years-time	
- Men	<b>23.4</b>
- Women	<b>25.5</b>

The composition and fair value of the schemes' assets are:

Millions of yen						
2021						
	Japan		UK		Rest of World	
	Quoted	Unquoted	Quoted	Unquoted	Quoted	Unquoted
Domestic government bonds	9,926	—	147,759	—	997	—
Domestic corporate bonds	—	1,115	21,387	—	12,165	—
Overseas bonds	6,061	550	22,450	—	287	—
Domestic equities	7,425	—	5,775	—	2,672	—
Overseas equities	2,173	—	44,718	5,974	2,257	—
Property	—	—	6,416	365	—	—
Cash	—	1,069	1,860	—	934	—
Other	—	4,159	2,881	23,043*	—	1,178
	<b>25,585</b>	<b>6,893</b>	<b>253,246</b>	<b>29,382</b>	<b>19,312</b>	<b>1,178</b>

\* Note: this includes ¥30,324 million in respect of the buy-in assets and a negative asset of ¥7,281 million in respect of the longevity swap.

Millions of yen						
2020						
	Japan		UK		Rest of World	
	Quoted	Unquoted	Quoted	Unquoted	Quoted	Unquoted
Domestic government bonds	10,913	—	140,634	—	1,678	—
Domestic corporate bonds	—	1,443	30,804	—	10,604	—
Overseas bonds	4,779	282	8,698	—	265	—
Domestic equities	5,697	—	4,279	—	2,329	—
Overseas equities	1,745	—	32,670	5,812	2,254	—
Property	—	—	5,460	532	—	—
Cash	—	1,715	451	—	772	—
Other	—	4,741	2,581	19,338*	—	990
	<b>23,134</b>	<b>8,181</b>	<b>225,577</b>	<b>25,682</b>	<b>17,902</b>	<b>990</b>

\* Note: this includes ¥24,938 million in respect of the buy-in assets and a negative asset of ¥5,600 million in respect of the longevity swap.

The principal assumptions used to determine the Defined Benefit Obligation (DBO) are the discount rate, inflation rate and the mortality basis. The sensitivity of the DBO to changes in each of these assumptions is set out below for the material plans in UK and Japan:

Assumption	Change in assumption	Impact of scheme liabilities (%)	
		Japan	UK
Discount rate	Increase/decrease by 0.5%	Decrease/increase by 4.4% / 4.8%	Decrease/increase by 7.1% / 8.1%
Inflation rate	Increase/decrease by 0.5%	n/a	Increase/decrease by 3.6% / 3.3%
Mortality	Increase life expectancy by one year	n/a	Increase by 4.2%

Sensitivities in the above table consider only the impact of assumption changes on gross scheme liabilities. As discussed earlier in this note, changes in discount rates which would be reflected in changes in bond yields, would be partially offset by a change in the value of bond holdings within funded schemes.

A one percent reduction in healthcare cost trend rates would result in a decrease in the benefit obligation of ¥1,476 million and a decrease in the interest and service costs of ¥43 million. A one percent increase in healthcare cost trend rates would result in an increase in the benefit obligation of ¥1,268 million and an increase in the interest and service costs of ¥38 million. The above trend rate sensitivities take into account the fact that increases in employer costs are subject to an annual cap.

The above sensitivity analyses are generally based on a change in one assumption while holding all other assumptions constant. In practice, this is unlikely to occur, and some changes of the assumptions may be correlated. Where relevant, the inflation sensitivity above includes changes to any inflation linked pension increases.

When calculating the sensitivity of the DBO to significant assumptions the same method has been applied as when calculating the pension liability recognized in the statement of financial position. The methods and types of assumptions used in preparing the sensitivity analysis did not change compared to previous periods.

## 29. Provisions

Millions of yen

Note	Redundancy and				Environmental	Claims and litigation	Other	Total
	Warranty	Restructuring	Bonus					
<b>At 1 April 2020</b>	<b>373</b>	<b>1,249</b>	<b>2,561</b>	<b>7,013</b>	<b>3,427</b>	<b>8,061</b>	<b>22,684</b>	
Exchange differences	27	633	105	206	139	345	1,455	
Charged to the income statement								
Charged to provisions	487	13,535	6,016	1,916	1,676	1,820	25,450	
Effect of discounting	9	–	–	177	–	–	177	
Transferred to assets held for sale	–	–	(25)	–	–	(81)	(106)	
Released to the income statement in the period	(240)	(40)	(1,778)	(204)	(1,032)	(492)	(3,786)	
Utilized in the period	(133)	(4,640)	(3,386)	(586)	(1,135)	(743)	(10,623)	
<b>At 31 March 2021</b>	<b>514</b>	<b>10,737</b>	<b>3,493</b>	<b>8,522</b>	<b>3,075</b>	<b>8,910</b>	<b>35,251</b>	
Current	337	9,226	3,111	375	1,090	3,721	17,860	
Non-current	177	1,511	382	8,147	1,985	5,189	17,391	
	514	10,737	3,493	8,522	3,075	8,910	35,251	

Millions of yen

Note	Redundancy and				Environmental	Claims and litigation	Other	Total
	Warranty	Restructuring	Bonus					
<b>At 1 April 2019</b>	655	3,115	6,272	6,922	3,769	7,331	28,064	
Exchange differences	(16)	(87)	(158)	(167)	(326)	(180)	(934)	
Charged to the income statement								
Charged to provisions	190	2,809	6,950	340	2,071	1,790	14,150	
Effect of discounting	9	–	–	199	–	–	199	
Transferred to assets held for sale	–	–	–	–	–	(14)	(14)	
Released to the income statement in the period	(247)	(291)	(4,210)	–	(692)	(261)	(5,701)	
Utilized in the period	(209)	(4,297)	(6,293)	(281)	(1,395)	(605)	(13,080)	
<b>At 31 March 2020</b>	373	1,249	2,561	7,013	3,427	8,061	22,684	
Current	219	918	2,558	267	1,699	3,762	9,423	
Non-current	154	331	3	6,746	1,728	4,299	13,261	
	373	1,249	2,561	7,013	3,427	8,061	22,684	

Warranty provisions are created where the Group has given a guarantee to cover the reliability and performance of products over an extended period. Warranty provisions are calculated based on historical claims levels. Future claim levels could be different to historical claims, although changes in claims levels are not expected to have a material effect on the amounts provided. Warranty provisions are expected to be utilized over the warranty periods granted, resulting in an average period of utilization of more than one year.

Redundancy and restructuring provisions relate to provisions set up in Architectural amounting to ¥3,305 million (2020: ¥233 million), Automotive ¥6,680 million (2020: ¥1,001 million), Technical Glass ¥12 million (2020: ¥13 million) and Other Operations ¥740 million (2020: ¥2 million). Redundancy and restructuring provisions are established when the Group has a detailed formal plan and has announced that plan to the employees affected. The eventual outcome of such restructuring programs is unlikely to be materially different to the amounts provided as the provision is calculated based on specific data on the number of employees affected and related employment termination costs. Redundancy and restructuring provisions are expected to be utilized mainly within the next financial period.

Bonus provisions are established on the accrued expected payment with respect to bonus schemes offered to employees. These are calculated with reference to the performance of the Group in comparison to the metrics within the bonus scheme. Where this relates to expectations of future performance, the Group compares its estimates of expected future performance with the metrics of the bonus scheme, to calculate an expected future bonus payment.

Environmental provisions cover the cost of remediating environmental issues where the Group has a constructive or legal obligation to do so. At 31 March 2021, ¥907 million (2020: ¥868 million) of this provision was recorded in Architectural, ¥25 million (2020: ¥53 million) was recorded in Automotive, ¥151 million (2020: ¥172 million) was recorded in Technical Glass and ¥7,439 million (2020: ¥5,920 million) was recorded in Other Operations. The environmental provision in Other Operations relates primarily to historic liabilities in North America. The amount charged in the period relates mainly to Japan.

Claims and litigation provisions cover a variety of claims and potential settlements. Included in this category are historic employee and public liability issues, some of which are the subject of litigation. Where appropriate this provision includes an element of Incurred But Not Reported (IBNR) liabilities.

Other provisions relate principally to immaterial pension provisions of ¥4,445 million (2020: ¥4,101 million), cumulative leave provisions of ¥3,446 million (2020: ¥3,131 million) and onerous lease and rental provisions of ¥106 million (2020: ¥105 million).

### 30. Deferred income

	Millions of yen	
	2021	2020
Deferred income	453	1,012
Government grants	3,136	3,152
	<b>3,589</b>	4,164
Current	504	996
Non-current	3,085	3,168
	<b>3,589</b>	4,164

	Millions of yen	
	2021	2020
<b>At 1 April</b>	<b>4,164</b>	5,945
Exchange differences	270	(318)
Deferred income receivable	85	369
Released to income statement	(926)	(1,832)
Transferred to liabilities related to assets held for sale	(4)	—
<b>At 31 March</b>	<b>3,589</b>	4,164

Deferred income comprises of customer contributions to automotive tooling costs ¥324 million (2020: ¥303 million) and other deferred income of ¥129 million (2020: ¥709 million). The former principally comprises income received from automotive customers, whereby the tool (carried in property, plant and equipment within non-current assets) is depreciated over the same period as the related deferred income is amortized to the income statement.

Government grants mainly arise in the European Architectural and Automotive businesses and relate to capital expenditure grants in the UK, Germany, Italy and Poland. Government grants are recognized in the income statement on a straight-line basis over the period of the grant. There are no unfulfilled conditions or contingencies relating to government grants recognized as deferred income.

### 31. Share-based payments

The Group operates a number of equity settled, share-based payment plans, under which the entity receives services from Directors, Senior Executive Officers, Executive Officers, Senior Corporate Officers or Corporate Officers as consideration for equity instruments of the Group. In accordance with IFRS 2 'Share-based Payment', the resulting cost of the fair value of the employee services received in exchange for the grant of equity instruments is recognized in the income statement over the vesting period of the options, being the period in which the services are received. All plans are classified as equity settled.

The expense recognized for compensation type share options received during the period is shown below:

		Millions of yen	
	Note	2021	2020
Restricted share compensation	8	39	—
Stock options	8	—	69

#### Restricted share compensations

In accordance with the restricted share compensation plan to be introduced by the Company, Executive officers will receive share of common stock to be newly issued by the Company by making contributions in kind of the monetary compensation claims which are granted in order to allot the shares of restricted shares to the persons. In addition, with respect to the issuance under the compensation plan, the Company and each person executes an agreement on allotment of restricted shares.

Outline of the allotment agreement

- (a) Transfer restriction period  
30 years after share allotment date
- (b) Acquisition by the company without consideration  
If the target person retires from either position as a Director or Executive Officer of the Company after the start date of the transfer restriction period and by the date of the first Ordinary General Meeting of Shareholders of the Company, the Board of Directors of the Company shall be justified unless there is a reason to approve, the shares shall be acquired without consideration at the time of retirement.
- (c) Lifting of transfer restrictions  
Transferred on condition that the Target person has been in the position of either a Director or Executive Officer of the Company from the start date of the transfer restriction period until the date of the first Ordinary General Meeting of Shareholders of the Company. The transfer restriction will be lifted when the restriction period expires.

The outline of the issuance in the period are as follows.

	2021
Share allotment date	12 August 2020
Number of share issuance	133,000
Issue price per share (Yen) *	389

\* Note: The issue price for the period is the closing price per share for the Company's common stock on 15 July, 2020 (preceding business day of the date upon the decision by the President regarding the issuance of new shares) in the Tokyo Stock Exchange.

## Stock options

From the period, the Company have introduced restricted share compensation plan in place of the stock option plan, so new stock options was not granted. There have been no cancellations or modifications to any of the plans during 2021 or 2020.

Each share option entitles the recipient to acquire one hundred shares of common stock. Movements in the number of stock compensation-type stock options outstanding and their related weighted average exercise price are as follows:

	Millions of yen			
	2021		2020	
	Weighted average exercise price Yen/share	Options	Weighted average exercise price Yen/share	Options
<b>At 1 April</b>	<b>1</b>	<b>6,939</b>	1	6,404
Granted	—	—	1	1,026
Exercised	<b>1</b>	<b>(354)</b>	1	(491)
<b>At 31 March</b>	<b>1</b>	<b>6,585</b>	1	6,939

Out of the 6,585 outstanding options (2020: 6,939 options), 2,193 options (2020: 561 options) were exercisable. Options exercised in 2021 resulted in 35,400 shares (2020: 49,100 shares) being transferred at a price of 1 yen each (2020: 1 yen each). The related weighted average share price at the time of exercise was 477 yen (2020: 604 yen) per share.

Share options outstanding at the end of the period have the following expiry date and exercise prices:

Stock option	Expiry date	Exercise price in yen/share	2021	2020
			Shares	Shares
2008 Stock Options	27 September 2038	1	<b>5,200</b>	5,200
2009 Stock Options	30 September 2039	1	<b>10,300</b>	10,300
2010 Stock Options	30 September 2040	1	<b>6,600</b>	6,600
2011 Stock Options	14 October 2041	1	<b>12,400</b>	12,400
2012 Stock Options	28 September 2042	1	<b>43,800</b>	56,200
2013 Stock Options	15 October 2043	1	<b>57,200</b>	72,000
2014 Stock Options	30 September 2044	1	<b>49,700</b>	49,700
2015 Stock Options	30 September 2045	1	<b>83,500</b>	83,500
2016 Stock Options	14 October 2046	1	<b>103,800</b>	112,000
2017 Stock Options	29 September 2047	1	<b>91,700</b>	91,700
2018 Stock Options	26 July 2048	1	<b>91,700</b>	91,700
2019 Stock Options	24 July 2049	1	<b>102,600</b>	102,600
			<b>658,500</b>	693,900

There are no vesting conditions for these stock options.

## Method for estimating the fair value per share of stock options

The fair value of options granted during the previous period is determined using the Black-Scholes valuation model and the significant inputs into the model are listed below.

	Note	2019 plan
Share price at grant date (yen)		719
Exercise price (yen)		1
Expected volatility of the share price	i	40.6%
Expected remaining life of the option	ii	7 years
Expected dividend	iii	7.1 yen/share
Risk-free interest rate	iv	(0.25%)

- Notes:
- The volatility of the share price for the 2019 plan was estimated by taking into account the actual share prices for seven years (from 25 July 2012 to 24 July 2019).
  - The expected remaining life of the option is estimated reflecting the actual conditions of the option, taking into account that any person to whom the stock options were allotted may exercise the stock options five years after the holders' tenure as a Director, a Senior Executive Officer, an Executive Officer, Senior Corporate Officer or a Corporate Officer had ended.
  - Expected dividends for the 2019 plan was based on the actual dividends paid in the seven-year period between 31 March 2013 and 31 March 2020.
  - The risk-free interest rate represents the yield on Government bonds for the period that corresponds to the expected remaining life of each option.

### 32. Called up share capital

	Number of shares	
	2021	2020
<b>Shares authorized</b>		
Common shares	<b>177,500,000</b>	177,500,000
Class A Shares	<b>40,000</b>	40,000
<b>Shares issued</b>		
Common shares of no par value each	<b>90,810,899</b>	90,642,499
Class A Shares of JPY 1,000,000 per share	<b>30,000</b>	30,000
<b>Treasury shares</b>		
Common shares	<b>23,785</b>	21,279

	Millions of yen			
	2021		2020	
	Number of shares	Value	Number of shares	Value
<b>Issued and fully paid common shares</b>				
<b>At 1 April</b>	<b>90,642,499</b>	<b>116,607</b>	90,593,399	116,588
Restricted share compensation	<b>133,000</b>	<b>26</b>	-	-
Increase due to exercise of share options	<b>35,400</b>	<b>10</b>	49,100	19
<b>At 31 March</b>	<b>90,810,899</b>	<b>116,643</b>	90,642,499	116,607
<b>Issued and fully paid Class A (preferred) Shares</b>				
<b>At 1 April</b>	<b>30,000</b>	-	35,000	-
Redemption for money	-	-	(5,000)	-
<b>At 31 March</b>	<b>30,000</b>	-	30,000	-

As at 31 March 2017, the Group issued Class A Shares. The issuance of Class A Shares improves the strength of the Group's balance sheet providing funds to enable the repayment of debt and investment in VA capital equipment in the Group's businesses.

The preferred dividend rate of Class A Shares was set at 4.5% a year if the record date falls before 31 March 2018, 5.5% a year if the record date falls between 1 April 2018 to 31 March 2020, and 6.5% a year if the record date falls on 1 April 2020 or thereafter. Class A Shareholders are entitled to receive dividends in priority to common shareholders. If preferred dividends for Class A Shareholders are insufficient in a business year, the said shortfall will be carried forward to the following business year and beyond. In principle, Class A Shareholders are not entitled to receive dividends of common shares of the Company in addition to the said preferred dividends. Please refer to note 11 for information regarding dividends on Class A Shares.

For Class A Shares, call options for money and put options the consideration for which is common shares are attached.

Any time on or after 1 April 2018, the Company may acquire all or a part of Class A Shares in exchange for cash.

The right to request that the Company should acquire Class A Shares in exchange for ordinary shares granted to the holders of those Class A Shares may be exercised by such shareholders only on or after 1 July 2020, as provided in a subscription agreement entered into by and among the Company and Class A shareholders. However, due to the occurrence of a Conversion Restriction Removal Reason, the shareholders may exercise such right on or after 22 May 2020. The number of common shares to be delivered if the put options are exercised will be the number (excluding the total amount of the Amount Equivalent to Cumulative Accrued Dividends and Daily Prorated Accrued Preferred Dividend Amount) calculated by multiplying the amount equivalent to the amount to be paid in for the Class A Shares for which the put options are exercised by the following factor, depending on the day when the put options are exercised, and dividing that product by the acquisition price of the common shares.

From 1 April 2017 to 30 June 2017:	1.05
From 1 July 2017 to 30 June 2018:	1.08
From 1 July 2018 to 30 June 2019:	1.15
From 1 July 2019 to 30 June 2020:	1.22
From 1 July 2020 to 30 June 2021:	1.29
From 1 July 2021 to 30 June 2022:	1.36
From 1 July 2022 onward	1.43

On 7 December 2018 and on 6 June 2019, the Company acquired and then retired 5,000 Class A Shares respectively.

The acquisition price of common shares at 6 June 2019 was 846.5 yen, which is equivalent to 95% (calculated to the second decimal place below one (1) yen and rounded to the first decimal place) of the average value of the Volume Weighted Average Price (VWAPs; calculated to the second decimal place below one (1) yen and rounded to the first decimal place) in ordinary trading of the common shares of the Company, publicly announced on the Tokyo Stock Exchange, Inc. over 30 consecutive trading days prior to 2 February 2017 (the signing date of the Agreement).

Class A Shares do not have voting rights and are subject to restrictions on transfer.

#### Capital management

The Group considers that called up share capital and capital surplus together constitute its capital, and they are managed in such a way as to improve its financial strength consistent with its strategy. The directors will consider this position on an ongoing basis in line with the Group's performance. Capital may be issued where the directors consider that the beneficial impact of a strengthened balance sheet or the returns on investment that would be generated by investing such funds into new projects, would outweigh any potential dilutive effects from that new share issuance. When the Group issues share capital other than common shares, the directors consider the rights and obligations attaching to the shares issued and would prioritize repayment of such shares over and above other potential uses of its funds where appropriate to do so. During FY2017, the Group issued Class A Shares improving the strength of the Group's balance sheet and providing funds to enable the repayment of debt and investment in VA capital equipment in the Group's businesses. The Company intends to redeem the remaining Class A Shares in a timely and flexible manner, while maintaining financial stability, in order to ultimately redeem all of the Class A Shares in future for money.

### 33. Capital surplus

	Note	Millions of yen	
		2021	2020
<b>At 1 April</b>		<b>155,222</b>	160,953
Restricted share compensation		13	—
Issuance and purchase of treasury stock		10	19
Retirement of treasury stock	35	—	(5,750)
<b>At 31 March</b>		<b>155,245</b>	155,222

### 34. Retained earnings

	Note	Millions of yen	
		2021	2020
<b>At 1 April</b>		<b>(54,276)</b>	(40,530)
Adoption of new standards		—	(3,576)
At 1 April (after adoption of new standards)		<b>(54,276)</b>	(44,106)
(Loss)/profit for the period		<b>(16,930)</b>	(18,925)
Retirement benefit obligations	28	<b>(21,178)</b>	14,372
Deferred and other taxes on retirement benefit obligations	28	<b>7,994</b>	(5,255)
Hyperinflation adjustment	40	<b>4,399</b>	2,450
Dividends paid		<b>(1,650)</b>	(2,822)
Equity transaction with non-controlling interests		<b>(51)</b>	10
<b>At 31 March</b>		<b>(81,692)</b>	(54,276)
Retained earnings (translation adjustment at the IFRS transition date)		<b>(68,048)</b>	(68,048)
<b>Total retained earnings at 31 March</b>		<b>(149,740)</b>	(122,324)

Nippon Sheet Glass Company, Limited is subject to The Corporation Law of Japan (the Law). The Law provides that an amount equal to 10 percent of the amount to be disbursed as distributions of capital surplus (other than the capital reserve) and retained earnings (other than the legal reserve) be transferred to the capital reserve and the legal reserve, respectively, until the sum of the capital reserve and the legal reserve equals 25 percent of the capital stock account. Such distributions can be made at any time by resolution of the shareholders, or by the Board of Directors if certain conditions are met.

### 35. Other reserves

	Note	Millions of yen					Total
		Hedging reserve	Fair value reserve	Exchange translation reserve	Treasury stock	Stock subscription rights	
<b>At 1 April 2020</b>		<b>(8,240)</b>	<b>(8,142)</b>	<b>(60,048)</b>	<b>(39)</b>	<b>576</b>	<b>(75,893)</b>
Currency translation differences		—	—	<b>7,220</b>	—	—	<b>7,220</b>
Gain on net investment hedges	20	—	—	<b>4,911</b>	—	—	<b>4,911</b>
Cash flow hedges							
fair value losses in the period		<b>4,147</b>	—	—	—	—	<b>4,147</b>
transferred to income statement		<b>2,652</b>	—	—	—	—	<b>2,652</b>
deferred tax on fair value gains in the period	22	<b>(1,728)</b>	—	—	—	—	<b>(1,728)</b>
Assets held at fair value through other comprehensive income							
fair value losses in the period	19	—	<b>(527)</b>	—	—	—	<b>(527)</b>
transferred to income statement	19	—	<b>(67)</b>	—	—	—	<b>(67)</b>
deferred tax on fair value gains in the period	22	—	<b>95</b>	—	—	—	<b>95</b>
Purchase of treasury stock		—	—	—	<b>(1)</b>	—	<b>(1)</b>
Share based payments		—	—	—	—	<b>(20)</b>	<b>(20)</b>
<b>At 31 March 2021</b>		<b>(3,169)</b>	<b>(8,641)</b>	<b>(47,917)</b>	<b>(40)</b>	<b>556</b>	<b>(59,211)</b>

	Note	Millions of yen					Total
		Hedging reserve	Fair value reserve	Exchange translation reserve	Treasury stock	Stock subscription rights	
<b>At 1 April 2019</b>		<b>(3,395)</b>	<b>(6,377)</b>	<b>(35,939)</b>	<b>(37)</b>	<b>545</b>	<b>(45,203)</b>
Currency translation differences		—	—	<b>(20,973)</b>	—	—	<b>(20,973)</b>
Loss on net investment hedges	20	—	—	<b>(3,136)</b>	—	—	<b>(3,136)</b>
Cash flow hedges							
fair value losses in the period		<b>(6,642)</b>	—	—	—	—	<b>(6,642)</b>
transferred to income statement		<b>330</b>	—	—	—	—	<b>330</b>
deferred tax on fair value gains in the period	22	<b>1,467</b>	—	—	—	—	<b>1,467</b>
Assets held at fair value through other comprehensive income							
fair value losses in the period	19	—	<b>(1,752)</b>	—	—	—	<b>(1,752)</b>
deferred tax on fair value gains in the period	22	—	<b>(13)</b>	—	—	—	<b>(13)</b>
Purchase of treasury stock		—	—	—	<b>(5,752)</b>	—	<b>(5,752)</b>
Retirement of treasury stock	33	—	—	—	<b>5,750</b>	—	<b>5,750</b>
Share based payments		—	—	—	—	<b>31</b>	<b>31</b>
<b>At 31 March 2020</b>		<b>(8,240)</b>	<b>(8,142)</b>	<b>(60,048)</b>	<b>(39)</b>	<b>576</b>	<b>(75,893)</b>

#### Hedging reserve

This reserve is used to record the portion of the gain or loss on a hedging instrument that is determined to be an effective hedge.

Of the net fair value losses of cash flow hedges transferred to the income statement of ¥2,652 million (2020: losses of ¥330 million), ¥12 million is credited to finance expenses (2020: ¥38 million), ¥14 million is credited (2020: ¥1 million) to other expenses, and ¥ 2,678 million is charged (2020: ¥369 million) to cost of sales.

#### Fair value reserve

This reserve records fair value changes on assets held at fair value through other comprehensive income.

Of the net fair value losses of Assets held at fair value through other comprehensive income transferred to the income statement of ¥67 million (2020: ¥nil million). All of them were transferred to the other revenue.

#### Exchange translation reserve

This reserve is used to record exchange differences arising from the translation of the financial statements of foreign subsidiaries and the effect of hedging foreign net investments in foreign operations.

### 36. Cash flow from operating activities

	Note	Millions of yen	
		2021	2020
(Loss)/profit for the period from continuing operations		<b>(16,316)</b>	(17,518)
Adjustments for			
taxation	10	<b>(855)</b>	3,969
depreciation	14	<b>32,520</b>	31,047
amortization	13	<b>3,248</b>	3,795
impairments		<b>2,290</b>	17,507
reversal of impairment of non-current assets		<b>(964)</b>	(378)
profit on sale of property, plant and equipment		<b>(7,274)</b>	(1,117)
profit on sale of subsidiaries, joint ventures, associates and businesses		<b>(505)</b>	(1,362)
movements in grants and deferred income	30	<b>(841)</b>	(1,463)
finance income	9	<b>(2,044)</b>	(2,126)
finance expense	9	<b>13,080</b>	13,969
share of profit from joint ventures and associates	17	<b>(2,194)</b>	(1,077)
Other		<b>(350)</b>	(2,534)
Operating cash flows before movement in provisions and working capital		<b>19,795</b>	42,712
Decrease in provisions and retirement benefit obligations		<b>7,043</b>	(7,568)
Changes in working capital:			
Inventories		<b>9,231</b>	(5,460)
trade and other receivables		<b>(11,094)</b>	11,049
trade and other payables		<b>6,879</b>	(3,414)
contract balances		<b>100</b>	6,554
Net change in working capital		<b>5,116</b>	8,729
<b>Cash flows generated from operations</b>		<b>31,954</b>	43,873

In the cash flow statement, proceeds from the sale of property, plant and equipment, joint ventures and associates and investments are as follows:

	Millions of yen						
	2021						
	Subsidiaries	Joint ventures and associates	Property, plant and equipment	Intangible assets	Assets held at fair value through other comprehensive income	Other	Total
Net book amount	<b>78</b>	<b>174</b>	<b>4,397</b>	<b>3</b>	<b>573</b>	—	<b>5,225</b>
Profit/(loss) on sale	<b>(50)</b>	<b>555</b>	<b>7,274</b>	<b>7</b>	<b>67</b>	—	<b>7,853</b>
Profit on sale allocated to right-of-use assets as a result of sale and lease back transaction	—	—	<b>4,281</b>	—	—	—	<b>4,281</b>
Transfer from other comprehensive income	—	<b>(555)</b>	—	—	—	—	<b>(555)</b>
Cash balances held by subsidiaries on disposal	<b>(404)</b>	—	—	—	—	—	<b>(404)</b>
Financial receivables repaid	—	<b>392</b>	—	—	—	—	<b>392</b>
<b>Proceeds from sale</b>	<b>(376)</b>	<b>566</b>	<b>15,952</b>	<b>10</b>	<b>640</b>	—	<b>16,792</b>

	Millions of yen						
	2020						
	Subsidiaries	Joint ventures and associates	Property, plant and equipment	Intangible assets	Assets held at fair value through other comprehensive income	Other	Total
Net book amount	977	—	762	36	4	981	2,760
Profit/(loss) on sale	973	389	1,117	1	(3)	192	2,669
Proceeds from sale	1,950	—	1,879	37	1	1,173	5,040
Financial receivables at 31 March 2020	—	389	—	—	—	—	389

There were no non-cash transactions in the period ended 31 March 2021 or 31 March 2020.

### 37. Earnings per share

#### Basic

Basic earnings per share is calculated by dividing the profit attributable to owners of the parent, after deducting dividends and redemption premium paid to holders of Class A shares, by the weighted average number of ordinary shares in issue during the year. The dividends related to Class A shares are calculated by the dividend rate defined in the terms and conditions of the shares. The weighted average number of ordinary shares excludes ordinary shares purchased by the company and held as treasury shares, and restricted shares which have not been satisfied the conditions to lift the restriction.

	2021	2020
Loss attributable to owners of the parent (millions of yen)	<b>(16,930)</b>	(18,925)
Adjustment for;		
– Dividends on Class A Shares (millions of yen)	<b>(1,950)</b>	(1,700)
– Redemption premium paid on Class A Shares (millions of yen)	—	(750)
Loss used to determine basic earnings per share (millions of yen)	<b>(18,880)</b>	(21,375)
Weighted average number of shares (thousands)	<b>90,631</b>	90,588
Basic earnings per share (yen)	<b>(208.32)</b>	(235.96)

#### Diluted

Diluted earnings per share is calculated by adjusting the weighted average number of ordinary shares outstanding to assume conversion of all dilutive potential ordinary shares, following the exercise of share options and exercise of put options, attached to Class A shares, for which the consideration is common shares. Also Restricted shares which have not met the condition to lift the restriction are treated as dilutive potential ordinary shares. As for share options, a calculation is performed to determine the number of shares that could have been acquired at fair value (determined as the average annual market share price of the Company's shares) based on the monetary value of the subscription rights attached to the outstanding share options. The number of shares calculated as above is deducted from the number of shares that would have been issued assuming the exercise of the share options. Restricted shares are treated as dilutive potential ordinary shares until the conditions for lifting the restrictions are met. As for Class A shares, a calculation is performed to determine the number of shares that would have been issued, assuming a conversion to common shares that is most advantageous for holders of the class shares. Conversion of Class A shares to common shares is reflected in the diluted earnings per share, using the factor applied to the case where the put options are exercised from 1 July 2022 onward, if the conversion has dilutive effect.

	2021	2020
Loss attributable to owners of the parent (millions of yen)	<b>(16,930)</b>	(18,925)
Adjustment for;		
– Dividends on Class A Shares (millions of yen)	<b>(1,950)</b>	(1,700)
– Redemption premium paid on Class A Shares (millions of yen)	—	(750)
Loss used to determine diluted earnings per share (millions of yen)	<b>(18,880)</b>	(21,375)
Weighted average number of shares (thousands)	<b>90,631</b>	90,588
Adjustments for;		
– Share options	—	—
– Preferred shares	—	—
– Restricted shares	—	—
Weighted average number of common shares for diluted earnings per share (thousands)	<b>90,631</b>	90,588
Diluted earnings per share (yen)	<b>(208.32)</b>	(235.96)

Diluted earnings per share for the current and prior period do not include stock options, restricted shares, and Class A shares due to the anti-dilutive effect caused by the loss during the period.

### 38. Commitments

#### Capital commitments

Capital expenditure contracted for at the balance sheet date but not yet incurred is as follows:

	2021	2020
Property, plant and equipment	<b>4,628</b>	20,754

### 39. Related party transactions

During the period, the Group entered into the following transactions with related parties, who are not members of the Group. Related parties have been identified as those businesses that act as joint ventures or had an associate relationship with Nippon Sheet Glass Company, Limited and its subsidiaries.

#### Sales of goods and services

	Millions of yen	
	2021	2020
<b>Sales of goods</b>		
Joint ventures	<b>814</b>	637
Associates	<b>1,594</b>	1,819
<b>Sales of services</b>		
Joint ventures	<b>2</b>	6
Associates	<b>24</b>	27
	<b>2,434</b>	2,489

Goods and services are sold to joint ventures and associates on normal commercial terms, applicable to third parties. Additionally, services such as R&D support are provided to joint ventures. In 2021, these amounted to ¥2 million, of which related mainly to SP Glass Holdings BV and Cebrace (2020: ¥6 million of which related mainly to Jiangsu Pilkington SYP Glass Co Ltd and Cebrace).

## Purchase of goods and services

	Millions of yen	
	2021	2020
<b>Purchase of goods</b>		
Joint ventures	4,466	5,660
Associates	591	748
<b>Purchase of services</b>		
Associates	2,673	3,254
	<b>7,730</b>	9,662

Goods are purchased from joint ventures by Nippon Sheet Glass Company, Limited's subsidiaries as follows:

Cebrace – on normal trading conditions at prices agreed by both joint venture parties. Payments are made on 37-day terms from the invoice date.

## Period-end balances arising from sales and purchases of goods and services, technical assistance and license agreements

		Millions of yen	
	Note	2021	2020
<b>Receivables from related parties</b>			
Joint ventures		462	590
Associates		105	90
	18	<b>567</b>	680
<b>Payables to related parties</b>			
Joint ventures		1,267	1,066
Associates		764	855
	27	<b>2,031</b>	1,921

During the period ended 31 March 2021, receivable balances from related parties of ¥nil million were written off (2020: ¥84 million).

There are no restrictions in place which would prevent the related parties fulfilling their trading obligations to the Group.

## Loans to related parties

		Millions of yen			
		2021		2020	
	Note	Joint ventures	Associates	Joint ventures	Associates
<b>At 1 April</b>		7,200	106	9,142	113
Exchange differences		693	12	(440)	(7)
Loans advanced in period		192	–	1,034	–
Loan repayments received		(192)	–	(2,662)	–
Interest charged		460	–	126	–
<b>At 31 March</b>	18	<b>8,353</b>	<b>118</b>	7,200	106

The loans to joint ventures and associates are unsecured.

## Commitments and contingencies

There were no material commitments and contingencies of joint ventures and associates at 31 March 2021 or 2020.

At 31 March 2021 and 31 March 2020, the Group has not made any guarantees in the ordinary course of business in respect of joint ventures and associates.

## Key management compensation

Details of the key management compensation are disclosed in note 8.

## Post-employment benefit plans

Details of contributions into post-employment benefit plans are included in note 8. The assets (including details of the Group's right to surplus) and liabilities of post-employment benefit plans are detailed in note 28.

#### 40. Hyperinflationary accounting adjustments

As from the second quarter of FY2019, the wholesale price index in Argentina indicated that cumulative 3-year inflation had exceeded 100 percent. Consequently the Group has concluded that its subsidiaries in Argentina, each of which has the Argentine Peso as a functional currency, are currently operating in a hyperinflationary environment. The Group has therefore applied accounting adjustments to the underlying financial results and position of its subsidiaries in Argentina as required by IAS 29 'Financial Reporting in Hyperinflationary Economies'.

As required by IAS 29, the Group's consolidated financial statements will include the results and financial position of its Argentinian subsidiaries, restated in terms of the measuring unit current at the period end date.

For the restatement of results and financial positions of its Argentinian subsidiaries, the Group will apply the conversion coefficient derived from the Internal Wholesales Price Index (IPIM) published by Instituto Nacional de Estadística y Censos de la República Argentina (INDEC). IPIM and corresponding conversion coefficients from June 2006 are presented below.

<b>Balance sheet date</b>	<b>Internal Wholesale Price Index (IPIM) (30 June 2016 = 100)</b>	<b>Conversion coefficient</b>
30 June 2006	100.0	20.464
31 March 2007	103.9	19.703
31 March 2008	120.2	17.024
31 March 2009	128.7	15.900
31 March 2010	146.5	13.969
31 March 2011	165.5	12.366
31 March 2012	186.7	10.960
31 March 2013	211.1	9.692
31 March 2014	265.6	7.706
31 March 2015	305.7	6.693
31 March 2016	390.6	5.239
31 March 2017	467.2	4.380
31 March 2018	596.1	3.433
31 March 2019	970.9	2.108
31 March 2020	1,440.8	1.420
30 April 2020	1,474.5	1.388
31 May 2020	1,497.3	1.367
30 June 2020	1,530.8	1.337
31 July 2020	1,560.5	1.311
31 August 2020	1,602.6	1.277
30 September 2020	1,648.0	1.242
31 October 2020	1,710.0	1.197
30 November 2020	1,764.0	1.160
31 December 2020	1,834.7	1.115
31 January 2021	1,909.0	1.072
28 February 2021	1,977.2	1.035
31 March 2021	2,046.4	1.000

The Group's subsidiaries in Argentina have restated their non-monetary items held at historical cost, namely property, plant and equipment, by applying the conversion coefficient based on when the items were initially recognized. Monetary items and non-monetary items held at current cost will not be restated, as they are considered to be expressed in terms of the measuring unit current at the period end date. The effect of inflation on the net monetary position of the Group's Argentinian subsidiaries is presented in the finance income or finance expenses section of the income statement.

The Argentinian subsidiaries' income statement and cash flow statement will also be restated, applying the conversion coefficient for the current financial year as shown in the above table.

For the purpose of consolidation, the results and financial position of the Group's Argentinian subsidiaries are translated using the closing exchange rates at the period end date. Comparative financial statements are not restated based on IAS 21 'The Effects of Changes in Foreign Exchange Rates' para 42(b).

#### 41. Group information

The consolidated financial statements of the Group include 213 entities in form of subsidiaries, joint ventures and associates. The following list of subsidiary undertakings comprises those companies that principally affect the financial statements of the Group. All subsidiary undertakings account to 31 March each year. Details of joint ventures and associates can be found in note 17.

Name	Proportion of issued ordinary shares held	Country of operation and incorporation	Principal activity
<b>Europe</b>			
Pilkington United Kingdom Ltd.	100%	UK	Architectural
Pilkington Automotive Ltd.	100%	UK	Automotive
Pilkington Technology Management Ltd.	100%	UK	Architectural and Automotive
Pilkington Deutschland AG	96.3%	Germany	Architectural
Pilkington Automotive Deutschland GmbH	100%	Germany	Automotive
Pilkington Automotive Poland Sp. zo.o.	100%	Poland	Automotive
Pilkington Italia SpA	100%	Italy	Architectural and Automotive
<b>Asia</b>			
NSG Building Products Co., Ltd.	100%	Japan	Architectural
NSG Vietnam Glass Industries Ltd.	100%	Vietnam	Architectural
<b>Americas</b>			
NSG Glass North America, Inc.	100%	USA	Architectural
Pilkington North America Inc.	100%	USA	Architectural and Automotive
Vidrieria Argentina S.A.	51%	Argentina	Architectural
Pilkington Brasil Ltda.	100%	Brazil	Architectural and Automotive
<b>Holding and financing companies</b>			
NSG Holding (Europe) Ltd.	100%	UK	Holding company
NSG UK Enterprises Ltd.	100%	UK	Holding company
Pilkington Group Ltd.	100%	UK	Holding company

#### Parent company

The parent company of the Group, Nippon Sheet Glass Company, Limited, is incorporated and domiciled in Japan and has shares publicly traded on the Tokyo Stock Exchange.

#### Restrictions on accessing the assets of subsidiaries

The ability of NSG UK Enterprises Ltd, a significant subsidiary company of the Group, to pay cash dividends to its immediate parent company, and ultimately therefore to Nippon Sheet Glass Company, Limited, is restricted by the external banking agreements entered into by NSG UK Enterprises Ltd, such that NSG UK Enterprises Ltd is only able to pay cash dividends to its immediate parent, to the extent that such a dividend would not cause it to be in breach of its banking covenants.

In general, the Group's subsidiaries in Europe, North America, and South America are also subsidiaries of NSG UK Enterprises Ltd, although there are several examples of subsidiaries in these regions that are not also subsidiaries of NSG UK Enterprises Ltd, and also examples of subsidiaries in other regions that are subsidiaries of NSG UK Enterprises Ltd.

The cash and cash equivalent balances held by the Group's subsidiaries which are not generally available for use elsewhere amounted to ¥4,716 million (2020: ¥3,295 million).

## 42. Non-controlling interests

Name	Non-controlling shareholding	Country of operation and incorporation	Principal activity
Vidrieria Argentina S.A.	49%	Argentina	Architectural
Vidrios Lirquen S.A.*	48.4%	Chile	Architectural

\*: Vidrios Lirquen S.A. is owned 51.6% by a 51% owned subsidiary of Pilkington Group Limited.

	Millions of yen	
	2021	2020
<b>Accumulated balances of material non-controlling interests</b>		
Vidrieria Argentina S.A.	<b>12,136</b>	10,459
Vidrios Lirquen S.A.*	<b>2,099</b>	1,814
Others	<b>2,590</b>	2,309
Total	<b>16,825</b>	14,582
<b>Profit for the period allocated to material non-controlling interests</b>		
Vidrieria Argentina S.A.	<b>91</b>	781
Vidrios Lirquen S.A.*	<b>308</b>	435
Others	<b>215</b>	191
Total	<b>614</b>	1,407

The summarized financial information of these subsidiaries is provided below. This information is based upon amounts before intra-company eliminations.

### Summarized income statements

	Millions of yen			
	2021		2020	
	Vidrieria Argentina S.A.	Vidrios Lirquen S.A.	Vidrieria Argentina S.A.	Vidrios Lirquen S.A.
Revenue	<b>12,736</b>	<b>5,490</b>	11,666	6,436
Profit for the period from continuing operations	<b>187</b>	<b>418</b>	1,593	591
Total comprehensive income	<b>4,283</b>	<b>415</b>	4,620	277
Dividends paid to non-controlling interests	-	<b>(253)</b>	-	(250)

### Summarized statements of financial position

	Millions of yen			
	2021		2020	
	Vidrieria Argentina S.A.	Vidrios Lirquen S.A.	Vidrieria Argentina S.A.	Vidrios Lirquen S.A.
Current assets	<b>6,573</b>	<b>2,588</b>	7,848	2,320
Non-current assets	<b>23,083</b>	<b>2,440</b>	20,218	2,210
Current liabilities	<b>(4,129)</b>	<b>(1,572)</b>	(6,005)	(1,560)
Non-current liabilities	<b>(760)</b>	<b>(608)</b>	(717)	(509)
Total equity	<b>24,767</b>	<b>2,848</b>	21,344	2,461
Attributable to owners of the parent	<b>12,631</b>	<b>749</b>	10,885	647
Attributable to non-controlling interests	<b>12,136</b>	<b>2,099</b>	10,459	1,814

### Summarized cash flow statements

	Millions of yen			
	2021		2020	
	Vidrieria Argentina S.A.	Vidrios Lirquen S.A.	Vidrieria Argentina S.A.	Vidrios Lirquen S.A.
Cash flows from operating activities	<b>1,476</b>	<b>663</b>	7,830	451
Cash flows from investing activities	<b>(2,949)</b>	<b>(93)</b>	(13,563)	(216)
Cash flows from financing activities	<b>1,839</b>	<b>(311)</b>	7,333	(312)
Increase/(decrease) in cash and cash equivalents (net of bank overdrafts)	<b>366</b>	<b>259</b>	1,600	(77)
Cash and cash equivalents (net of bank overdrafts) at the beginning of the period	<b>2,208</b>	<b>509</b>	922	742
Effect of foreign exchange rates	<b>(627)</b>	<b>131</b>	(314)	(156)
Cash and cash equivalents (net of bank overdrafts) at the end of the period	<b>1,947</b>	<b>899</b>	2,208	509

### 43. Significant subsequent events

#### Intended disposal of battery separator business

On 10 May 2021 the Group announced its intention to sell its Battery Separator business ("Business") to a new wholly-owned subsidiary of ENTEK Technology Holdings LLC (Head Office in Lebanon, Oregon, USA; "ENTEK") that is to be established in Japan ("ENTEK Japan").

The Business will be transferred to Nippon Sheet Glass Compass Co., Ltd. ("NSGC"), a wholly-owned subsidiary of NSG, by the absorption-type split method (planned effective date: August 2021) and, thereafter, the entire share capital of the NSGC will be sold to ENTEK Japan on the same date. In addition to the elements of the Business owned and operated directly by Nippon Sheet Glass Co., Ltd, the entire share capital of Nissho Kako Co., Ltd. ("NSK"), a wholly-owned subsidiary of NSG in Japan, the entire holding in Tianjin NGF Glass Fiber Co., Ltd. ("NGFT"), a wholly-owned subsidiary of NSG in China, and NSG's holding in PT ENTEK Separindo Asia ("ESA"), a joint venture with ENTEK in Indonesia, are also included in the Business. The Group will acquire a minority share in ENTEK Japan by investing a part of its proceeds received as a result of the share sale.

As a result of the Transaction, the Business including NSK, NGFT and ESA, will be excluded from NSG's consolidated accounts and will not be considered to be either a joint venture or associate with effect from the legal completion date of the transaction. At 31 March 2021, NSG classified in its balance sheet the assets and liabilities that comprise the Business as a Disposal Group Held for Sale. This includes assets of ¥ 3,646 million and liabilities of ¥ 1,168 million calculated based on the balance sheet as of 31 March 2021.

Gains from the disposal of approximately ¥ 4,600 million are expected to be recognized as exceptional income in FY2022. The final value of sales proceeds will be adjusted according to the financial condition of the Business as of the effective date of the Share Sale. Therefore, the value of the gain from the disposal may change. The Transaction has no financial impact on FY2021 except for a balance sheet reclassification as noted above.

#### Change in the UK corporate tax rate

The U.K. government has announced an increase in the rate of U.K. corporation tax from 19 percent to 25 percent with effect from 1 April 2023. The change in tax rate was substantially enacted on 24 May 2021. The effect of this tax rate change is to increase deferred tax assets by ¥954 million and to increase deferred tax liabilities of ¥2,382 million. The net effect of this change is an expected increase in the Group's taxation charge of ¥1,428 million in FY2022.

# INDEPENDENT AUDITOR'S REPORT

The Board of Directors  
Nippon Sheet Glass Company, Limited

## Opinion

We have audited the accompanying consolidated financial statements of Nippon Sheet Glass Company, Limited and its subsidiaries (the Group), which comprise the consolidated balance sheet as at 31 March 2021, the consolidated income statement, and the consolidated statements of comprehensive income, changes in equity, and cash flows for the year then ended, and notes to the consolidated financial statements.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Group as at 31 March 2021, and its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with International Financial Reporting Standards (IFRSs).

## Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in Japan. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Japan, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of the audit of the consolidated financial statements as a whole, and in forming the auditor's opinion thereon, and we do not provide a separate opinion on these matters.

Valuation of goodwill and intangible assets with an indefinite useful life for Automotive Europe	
Description of Key Audit Matter	Auditor's Response
<p>The Company performs impairment testing on an annual basis on goodwill and intangible assets with an indefinite useful life. In the year ended 31 March 2021, no impairment loss was recognized because the value in use exceeds the carrying amount of assets within the respective Cash Generating Unit (CGU) as a result of the impairment test.</p> <p>As disclosed in Note 12. Goodwill and Note 13. Intangible Assets to the consolidated financial statements, as at 31 March 2021, goodwill in the amount of ¥33,705 and the Pilkington brand in the amount of ¥9,046 million are allocated to the Automotive Europe CGU, and the Company disclosed a sensitivity analysis regarding the discount rate, one of the key assumptions in estimating value in use for the Automotive Europe CGU, which has the least amount of headroom.</p> <p>The value in use for the impairment test is estimated by discounting future operating cash flows to present value. The estimated future operating cash flows are based on financial forecasts for the next four years and is extrapolated with a steady growth rate for subsequent years.</p> <p>The key assumptions in the value in use estimation are glass prices, market volumes including the impact of COVID-19, impact of cost reductions arising from executing restructuring as part of the business transformation initiatives in the period of financial forecasts, perpetuity growth rate, and discount rate.</p> <p>The key assumptions noted above in the value in use used in the impairment test are subject to uncertainty and requires management judgement. Therefore, we deemed this as key audit matter.</p>	<p>We have primarily performed the following audit procedures regarding the valuation of goodwill and intangible assets with an indefinite useful life.</p> <ul style="list-style-type: none"> <li>With respect to future operating cash flows, we evaluated the consistency with the underlying financial forecasts approved by management.</li> <li>To evaluate the effectiveness of management's estimation process, we compared the prior year business forecast against actual results.</li> <li>With respect to glass prices, market volumes including the impact of COVID-19 in the period of financial forecasts, we discussed with management, inspected the contracts with major customers, and compared with available information from external sources regarding the outlook for market size.</li> <li>With respect to the impact of cost reduction from restructuring programs, we discussed with management and assessed consistency with the progress of respective initiatives.</li> <li>With respect to the perpetuity growth rate, we inspected available information from external sources.</li> <li>With respect to the discount rate, we compared with an estimate using available information from external sources prepared by a valuation specialist in our network firm.</li> </ul>

# INDEPENDENT AUDITOR'S REPORT

The Board of Directors  
Nippon Sheet Glass Company, Limited

Valuation of restructuring provision	
Description of Key Audit Matter	Auditor's Response
<p>As disclosed in Note 29. Provisions to the consolidated financial statements, the Company recorded redundancy and restructuring provisions in the amount of ¥10,737 million as of 31 March 2021.</p> <p>Redundancy and restructuring provisions are recognized when the Company has a detailed formal plan for the restructuring and has announced that plan to the employees affected.</p> <p>As part of its business transformation initiatives, the Company is implementing a headcount reduction involving approximately 2,000 employees. It includes judgement by management regarding future uncertainty in determining as to whether conditions to create a constructive obligation has been met and the estimation of the obligation. Therefore, we deemed this as key audit matter.</p>	<p>We have primarily performed the following audit procedures regarding the timing of recognition and the amount of the redundancy and restructuring provisions.</p> <ul style="list-style-type: none"> <li>To assess whether the detail plan exits to meet the conditions to create a constructive obligation, we obtained the restructuring plan, discussed with management about the progress of the plan and the status of communication, and inspected relative evidences.</li> <li>We obtained a detailed breakdown of the redundancy and restructuring provisions and inspected underlying backup information. We also assessed that costs associated with ongoing operating activities or future operating losses are not included.</li> </ul>

## Responsibilities of Management and the Audit Committee for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with IFRSs, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern and disclosing, as required by IFRSs, matters related to going concern.

The Audit Committee is responsible for overseeing the Group's financial reporting process.

## Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with auditing standards generally accepted in Japan, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.
- Consider internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances for our risk assessments, while the purpose of the audit of the consolidated financial statements is not expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation in accordance with IFRSs.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Audit Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Audit Committee with a statement that we have complied with the ethical requirements regarding independence that are relevant to our audit of the financial statements in Japan, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the Audit Committee, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

# INDEPENDENT AUDITOR'S REPORT

The Board of Directors  
Nippon Sheet Glass Company, Limited

## Interest Required to Be Disclosed by the Certified Public Accountants Act of Japan

Our firm and its designated engagement partners do not have any interest in the Group which is required to be disclosed pursuant to the provisions of the Certified Public Accountants Act of Japan.

**Ernst & Young ShinNihon LLC**  
Tokyo, Japan  
30 June 2021

**Tomohiro Miyagawa**  
Designated Engagement Partner  
Certified Public Accountant

**Takayuki Ando**  
Designated Engagement Partner  
Certified Public Accountant

**Ryuichiro Umano**  
Designated Engagement Partner  
Certified Public Accountant

